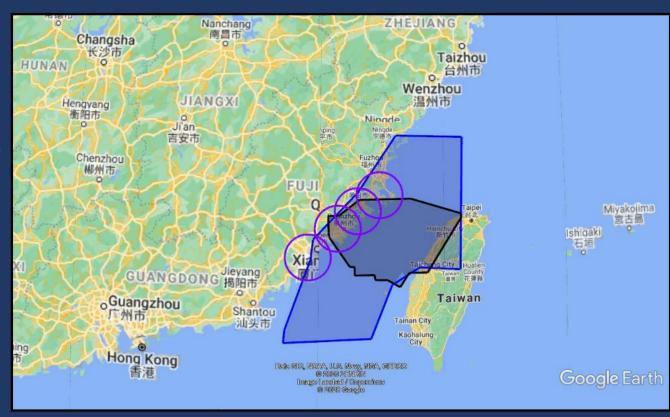
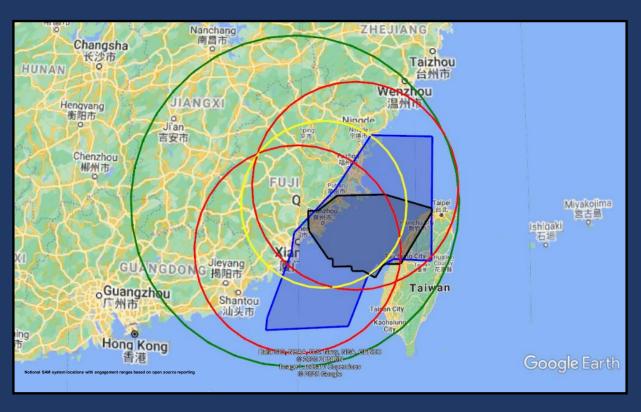


The Operational Environment – Then and Now

- Then: 1980s through Early 2000s
- Biggest challenge: Soviet / FSU capabilities
- Range / Airspace:
 - Size Required: Nevada Test and Training Range + MOAs
 - "Marshall in the East, Push to the West"...relatively short vuls
- Threat Characteristics
 - Well-Understood, Definable Designs
 - Distinct EW/GCI/TAR/TER
 - Single-digit and first gen double digit SAMS
 - Air: GCI-controlled fourth gen fighters
 - Rudimentary EW environments
- Our Force
 - Undeniably superior designs...at scale
 - World-leading Tactics, Techniques & Procedures
 - Strategic Depth (Geography and Force Structure)



The Operational Environment – Then and Now



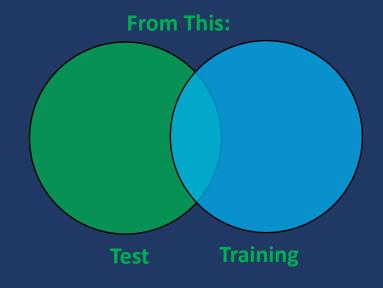
- Now: 2020s into the future
- Biggest challenge: China's capabilities
- Range / Airspace:
 - Size required: greater than any existing range
 - Need for a multi-access, campaign-level scenario over vast distances with high threat density
- Threat Characteristics
 - Advanced digital arrays
 - Multi-mode detection, very long-range SAMS
 - Air: fifth-gen fighters with very long range missiles
 - Advanced EW environments
- Our Force
 - Superior Designs...but lead is slipping
 - Other nations openly copying our TTP playbook
 - No sanctuary / Outnumbered at the Tactical Edge

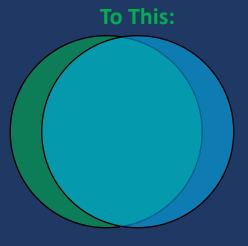
New Requirements

- Blending of Test and Training / TTP Development
- Transition our highest-end training to the Synthetic arena
- Keep our live Ranges relevant
- Change our Adversary Air enterprise to better replicate the threat
- The Future of Live, Virtual, Constructive (LVC) = Blended

Blending of Test and Training / TTP Development

- Test and Training remain separate activities but
 - Work more closely together get maximum value out of each activity
 - Common governance, transparent budgets, open communication
 - Accelerate both to the speed of relevance...Seek to "leap" rather than "pace"
- AF/A3 and AF/TE are now in full coordination on this effort





Highest-end training to the Synthetic arena (1)

- Conflicts like Desert Storm were "won on the Nellis Range"
- Future conflicts will be "won in a synthetic range"
- Why?
 - Geography of any live range or ranges is insufficient to replicate the vast distances our forces need to train for
 - Far greater density of potential threat systems than can be replicated
 - Security: TTPs and capabilities in open air can be exploited
- US and Allies need to develop Synthetic Ranges

Highest-end training to the Synthetic arena (2)

- The Joint Simulation Environment (JSE): AF's high-end training environment
 - Built on the F-35 test environment, shared in common with the Navy
 - Expanding into training first at the Virtual Test and Training Center at Nellis AFB
 - 5th gen fighter simulators, with man-in-the-loop threat simulators
 - USAF Guidance: all relevant players will use JSE
 - Government owned environment with robust contractor support, responsive to a rapidly changing threat
 - NOT distributed but co-located at Joint Integrated Training Centers and JSE enhanced local simulator facilities

The JSE Training Vision

- Quantity = Frequency and Throughput
- Quality = Fidelity, Interoperability, and Environmental Relevance
- Fidelity
 - Positive training transfer provide both stimulus and response that resemble the actual weapons system
- Interoperability
 - A mature single environment, pursuing industry protocols to ensure future simulator compliance
- Environmental Relevance accurate representation of all attributes
- Before Quantity and Distribution, focus on a mature EMOE, and Quality (JSE in the VTTC)



Keep Our Live Ranges Relevant

- Aircrew still need to fly in open air...for many reasons
- Push our highest priority ranges to closer replication of most challenging environment ("Level 4+")
- Field more, and more relevant emitters
 - Move from static, specific threat replication to advanced, digital arrays
 - Moving from "Test Only" or "Training Only" applications
 - Moving toward "Blue v Blue"
- Working for expanded, and more useful airspace
 - Need realistic large force exercises in relevant geography
 - Live training will always have attributes and necessary features that cannot be replicated in a synthetic environment

Change our Adversary Air enterprise to better replicate the threat

- High End Training
 - Moving from less capable, less relevant adversary air
 - Standing up Fifth Gen aggressors
- Lower End Training
 - "Blocking and tackling" adversary air at scale
- The Advanced Tactical Trainer (ATT) Idea
 - A Tactical Surrogate: cheaper, more flexible, higher use rate
 - Priority for our lowest density, high end assets
 - Help with fighter pilot absorption, building of airmanship, etc
 - Can provide basic Adversary Air at low cost and ease of access



The Future of Blended Training: A USAF View

- We will not have a single, all-encompassing Training Venue or Event
- Everything is a Part-Task-Trainer
 - Synthetic Training: "reps and sets" in the most stressing, realistic conditions
 - Live Training: Airmanship, Integration, "Air under you"
 - Weapons System Trainers: specific training reqts
 - Low-Cost Simulators: Individual-paced learning, efficient, enhancing
 - We will not blend live and virtual "for its own sake"
- Virtual / Mixed Reality
 - Pilot training examples
 - Broad applications



