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A collage of four images: a fighter jet in flight, a person in a blue training simulator, a group of personnel on an aircraft carrier deck, and a soldier in a combat vehicle.

# 2025 TSIS PROGRAM

TRAINING &  
SIMULATION  
INDUSTRY  
SYMPOSIUM

**17-18 JUNE**

ROSEN CENTRE HOTEL  
ORLANDO, FL



02

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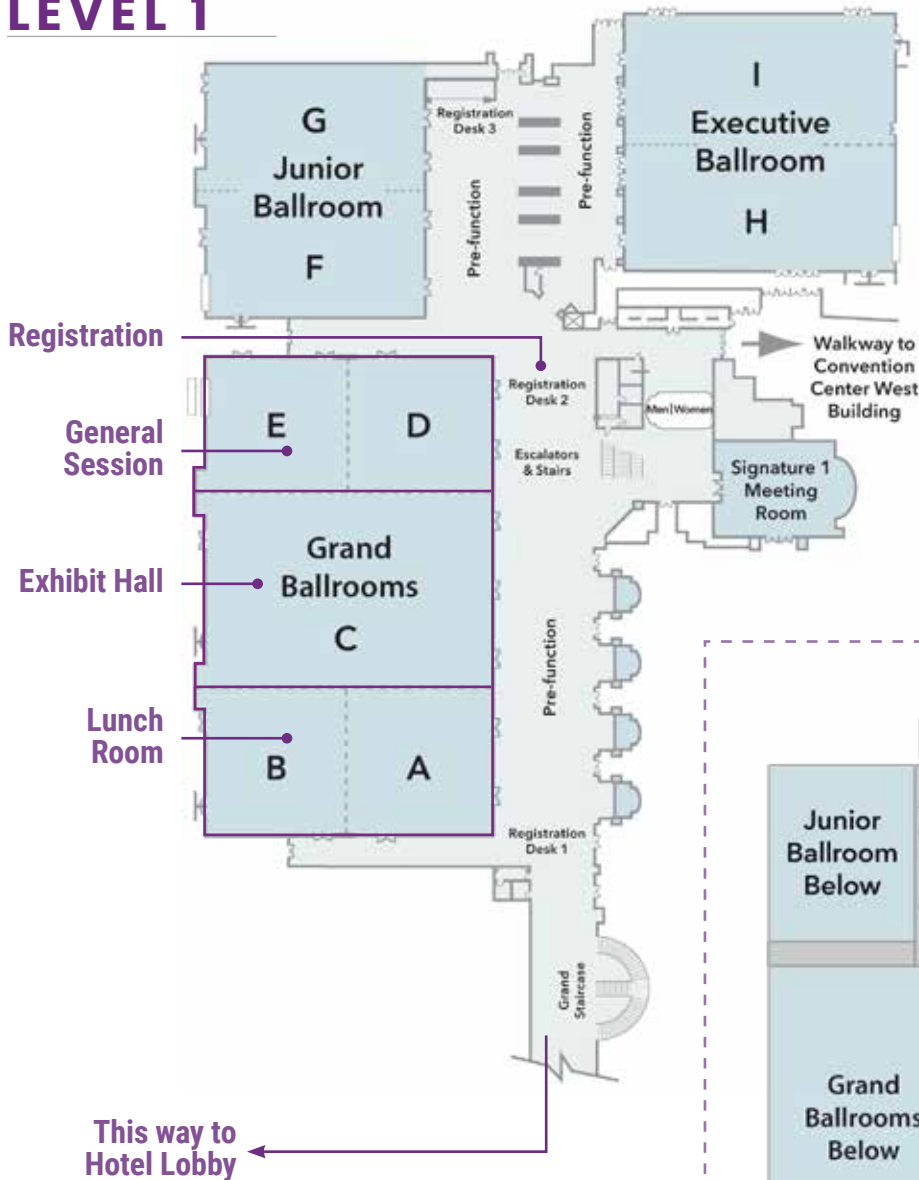
TRAINING  
DIRECTORATE

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SPEAKER  
BIOS &  
REFERENCE  
SHEET

# EVENT SPACE FLOORPLAN

## LEVEL 1



## LEVEL 2



# AGENDA

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## TUESDAY, 17 JUNE

0630 – 1700 **REGISTRATION OPEN**

0730 – 0830 **CONTINENTAL BREAKFAST**

0830 – 0845 **WELCOME**

**Ms. Tara Kilcullen-Oliva**

President, National Defense Industrial Association – Central Florida Chapter (NDIA-CFL)

**VADM Sean S. Buck, USN (Ret.)**

President, National Training and Simulation Association (NTSA)

0845 – 0915 **PM TRASYS COMMAND BRIEF**

**LtCol Marcial J. Garcia, USMC**

Product Manager, PM-Training Systems

**Ms. Elizabeth Tygart**

Product Manager, Synthetic Training Systems

**Ms. Racheal Germansky**

Product Manager, Range Training Systems

**Mr. Adam Emanuel**

Product Manager, Warfighter Training Support

0900 – 1830 **EXHIBITS OPEN**

0915 – 0935 **NETWORKING BREAK & VISIT EXHIBIT HALL**

0935 – 0950 **Q&A WITH U.S. MARINE CORPS PRESENTERS**

0950 – 1050 **NTSA I/ITSEC 2025 NEXT BIG THING: EMERGING TECHNOLOGY STRATEGY FOR MS&T**

**Moderator: Mr. Bob Kleinhample**

CEO and President of PioneerSim; Director, NTSA Next Big Thing Committee

**Ms. Sam Brown**

Director, Oliver Wyman Aerospace, Defense, & Government Practice

**Dr. Brian Stensrud**

Technical Fellow, CAE USA

1050 – 1125 **INDUSTRY PANEL: CAN VR/AR/XR ADVANCEMENTS IN MILITARY TRAINING IMPROVE READINESS?**

**Introductions: Mr. Dan Covelli**

President and CEO, Covelli and Associates

**Moderator: Dr. Jim Pharmer**

Chief Scientist, Training Systems RDT&E (GT5E), NAWCTSD

**Mr. Derrick Barton**

Chief Growth Officer, Vertex Solutions

**Mr. Niall Campion**

Managing Director, VRAI Simulation

**Mr. Jim Cooper**

Director, Business Development, Design Interactive, Inc.

**Dr. Darin Hughes**

Lead Software Engineer, SIMETRI

1125 – 1140 **MEET THE U.S. MARINE CORPS ACQUISITION LEADERS**

1140 – 1255 **LUNCH & VISIT EXHIBIT HALL**

1255 – 1315 **KEYNOTE SPEAKER – U.S. NAVY**

**RADM Anthony Carullo, USN**

Director, Warfare Development, N72, Office of the Chief of Naval Operations



- 1315 – 1330 **NAVAL AIR WARFARE CENTER TRAINING SYSTEMS DIVISION UPDATE**  
**CAPT Robert Betts, USN**  
Commander, NSA Orlando and NAWCTSD
- 1330 – 1340 **ACQUISITION OVERVIEW**  
**Mr. Mike Merritt**  
Acquisition Director, NAWCTSD
- 1340 – 1405 **AVIATION PROGRAMS AND AVIATION TRAINING SYSTEMS**  
**Mr. Greg Ouellette**  
Director, Aviation Programs (PDA), NAWCTSD
- 1405 – 1420 **SURFACE AND UNDERSEA PROGRAMS**  
**Mr. Bill Zeller**  
Director, Surface and Undersea Programs (PDS&U), NAWCTSD
- 1420 – 1440 **NETWORKING BREAK & VISIT EXHIBIT HALL**
- 1440 – 1505 **CROSS-WARFARE PROGRAMS**  
**Mr. Graham Fleener**  
Director, Cross-Warfare Programs (PDX), NAWCTSD
- 1505 – 1510 **INTERNATIONAL PROGRAMS**  
**Ms. Deborah Barnes**  
Director, International Programs (PDI), NAWCTSD
- 1510 – 1520 **RESEARCH AND TECHNOLOGY PROGRAMS**  
**CDR Denver White, USN**  
Director, Research and Technology Programs (PDR&T), NAWCTSD
- 1520 – 1555 **INDUSTRY PANEL: PARALLEL DEVELOPMENT FOR TESTING AND TRAINING EXPEDITES DELIVERY AND IMPROVES READINESS**  
**Introductions: Mr. Rick Goree**  
Business Development and Capture Management, Akima  
**Moderator: Mrs. Paige Reiter**  
Technical Solutions Architect, World Wide Technology  
**Mr. Adam Harris**  
Director, Government Programs, Alluvionic  
**Mr. Matthew Hawes**  
Director, Strategy and Planning, Five Stones Research Corporation  
**Mr. Jong Lee**  
President, Yulista Tactical Services  
**Mr. Favio Lopez**  
President, Trideum Corporation
- 1555 – 1615 **Q&A WITH U.S. NAVY PRESENTERS**
- 1615 – 1620 **DAY ONE CLOSING REMARKS**  
**Mr. Sean Osmond**  
Executive Vice President, NDIA-CFL
- 1620 – 1700 **MEET THE U.S. NAVY ACQUISITION LEADERS**
- 1700 – 1830 **OPENING RECEPTION**

# AGENDA

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## WEDNESDAY, 18 JUNE

0730 – 1600 **REGISTRATION OPEN**

0730 – 0830 **CONTINENTAL BREAKFAST**

0830 – 0840 **WELCOME**

**Mr. Sean Osmond**

Executive Vice President, NDIA-CFL

**VADM Sean S. Buck, USN (Ret.)**

President, NTSA

0840 – 0910 **AFAMS COLLABORATION OPPORTUNITIES AND THE U.S. AIR FORCE TRANSITION TO TECHNOLOGY-ENABLED COMPETENCY-BASED TRAINING**

**Jason Austin**

Explorations Division, Air Force Agency for Modeling and Simulation

**Andrew Palla**

Chief Growth Officer, iPerformX (AFAMS Contractor)

0900 – 1600 **EXHIBITS OPEN**

0910 – 0950 **ADL INITIATIVE, INTRODUCTION AND CAPABILITY OVERVIEW**

**Dr. Laura Milham**

Director, Advanced Distributed Learning (ADL) Initiative

**Mr. Brent Smith**

Research & Development Principal, Advanced Distributed Learning (ADL) Initiative

0950 – 1010 **NETWORKING BREAK & VISIT EXHIBIT HALL**

1010 – 1045 **INDUSTRY PANEL: ENTERPRISE MODERNIZATION CORE PRINCIPLES TO ACCELERATE TRANSFORMATION**

**Introductions: Ms. Sara Dechmerowski**

President, The Voltron Group

**Moderator: Mr. Brian Kemper**

Chief Engineer for Enterprise Transformation Integration (PL ETI), U.S. Army PEO STRI

**Mr. Amit Kapadia**

Chief Engineer for Project Manager Synthetic Environment (PM SE), U.S. Army PEO STRI

**Mr. Sudhir Kunnath**

CEO, Hyberblox

**Dr. Doug Maxwell**

Modernization Solution Architect, Leidos

**Dr. Laura Milham**

Director, Advanced Distributed Learning (ADL) Initiative

1045 – 1110 **KEYNOTE SPEAKER AND OPENING REMARKS, U.S. ARMY PEO STRI**

**BG Christine A. Beeler, USA**

Program Executive Officer

1110 – 1130 **PM SYNTHETIC ENVIRONMENT (SE)**

**Mr. John Gillette**

Project Manager

1130 – 1150 **PM CYBER, TEST, AND TRAINING (CT2)**

**Ms. Christina Bell**

Deputy Project Manager

- 1150 – 1210 **PM TRAINING DEVICES (TRADE)**  
**COL Tom Monaghan, USA**  
Project Manager
- 1210 – 1310 **LUNCH & VISIT EXHIBIT HALL**
- 1310 – 1330 **PL ENTERPRISE TRANSFORMATION AND INTEGRATION (ETI)**  
**Ms. Destiny Laski**  
Acting Project Lead
- 1330 – 1340 **PL TRAINING AIDS, DEVICES, SIMULATORS, AND SIMULATIONS (TADSS) SUPPORT OPERATIONS (TSO)**  
**Mr. Michael Willoughby**  
Project Lead
- 1340 – 1350 **PL INTERNATIONAL PROGRAM OFFICE (IPO)**  
**Mr. Dale Whittaker**  
Project Lead
- 1350 – 1430 **ACC-ORLANDO SESSION WITH INDUSTRY**  
**COL Lisbon Williams, USA**  
Director/Senior Contracting Official, Army Contracting Command – Orlando
- 1430 – 1455 **NETWORKING BREAK & VISIT EXHIBIT HALL**
- 1455 – 1530 **INDUSTRY PANEL: IMPROVING TRAINING EFFECTIVENESS THROUGH ADVANCEMENTS IN AI AND MACHINE LEARNING**  
**Introductions: Mr. Mike Callis**  
VP, Air Force Portfolio, AVT Simulation  
**Moderator: Mr. Marwane Bahbaz**  
Chief Technology Officer, U.S. Army PEO STRI  
**Dr. Alethea Duhon**  
Director, Modeling, Simulation, and Training, KBR  
**Mr. Mark Evans**  
CEO, Bubo Defense  
**Dr. Summer Rebensky**  
Senior Research Scientist, Aptima, Inc.  
**Dr. Tung Tran**  
Director of AI and Future Concepts, SITE 525
- 1530 – 1550 **Q&A WITH U.S. ARMY PRESENTERS**
- 1550 – 1625 **USAF: PEO TRAINING ACQUISITIONS**  
**Mr. Joe Erickson**  
Program Manager, AFLCMC/WNS
- 1625 **CLOSING REMARKS**  
**Ms. Tara Kilcullen-Oliva**  
President, NDIA-CFL



# PM TRASYS



## **MISSION**

Rapidly Field Training Systems to the Warfighter  
in support of Force Design

## **VISION**

Marines have the training systems they need to prepare to  
fight and win against any adversary in any clime and place.

PROGRAM MANAGER TRAINING SYSTEMS





**LTCOL MARCIAL J. GARCIA, USMC**  
Product Manager, PM-Training Systems

## NOTES



**ELIZABETH TYGART**  
Product Manager, Synthetic Training Systems

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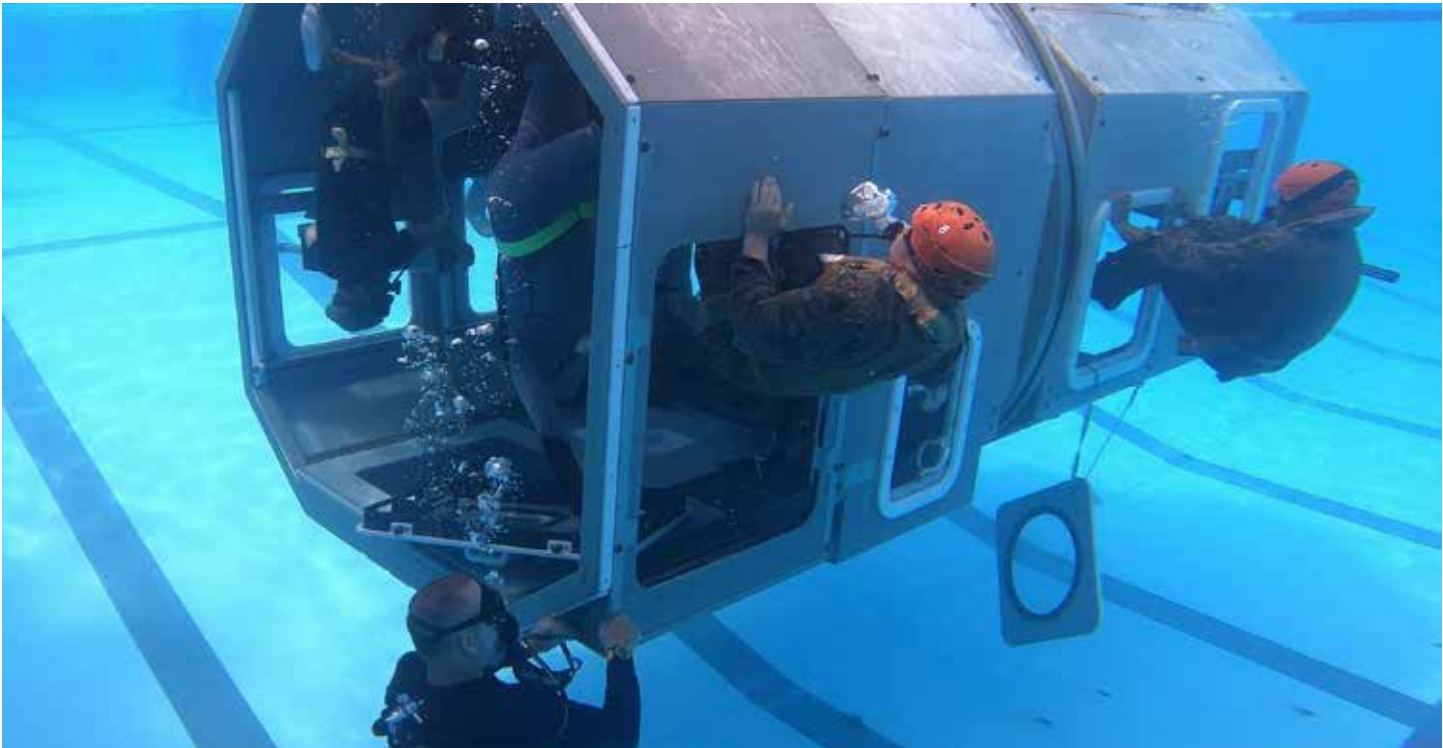
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**RACHEAL GERMANSKY**  
Product Manager, Range Training Systems

## NOTES





**ADAM EMANUEL**  
Product Manager, Warfighter Training Support

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## NOTES



# NAWCTSD

## **MISSION**

To be the principal Navy center for research, development, test and evaluation, acquisition and product support of training systems, to provide Interservice coordination and training systems support for the Army and Air Force, and to perform such other functions and tasks as directed by higher authority.

## **VISION**

Accelerating Warfighter Readiness Through Training Solutions.



**RADM ANTHONY CARULLO, USN**  
Director, Warfare Development, N72, Office of the Chief of Naval Operations

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## CAPT ROBERT BETTS, USN

Commander, NSA Orlando and NAWCTSD

### CUSTOMER

GREG OUELLETTE Director, Aviation Training Products Division	DEBORAH BARNES Director, International Training Products Division	CDR DENVER WHITE Director, Research & Technology Program Office	WILLIAM ZELLER Director, Surface & Undersea War Training Products Division	GRAHAM FLEENER Director, Cross-Warfare Training Products Division
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### COMMAND

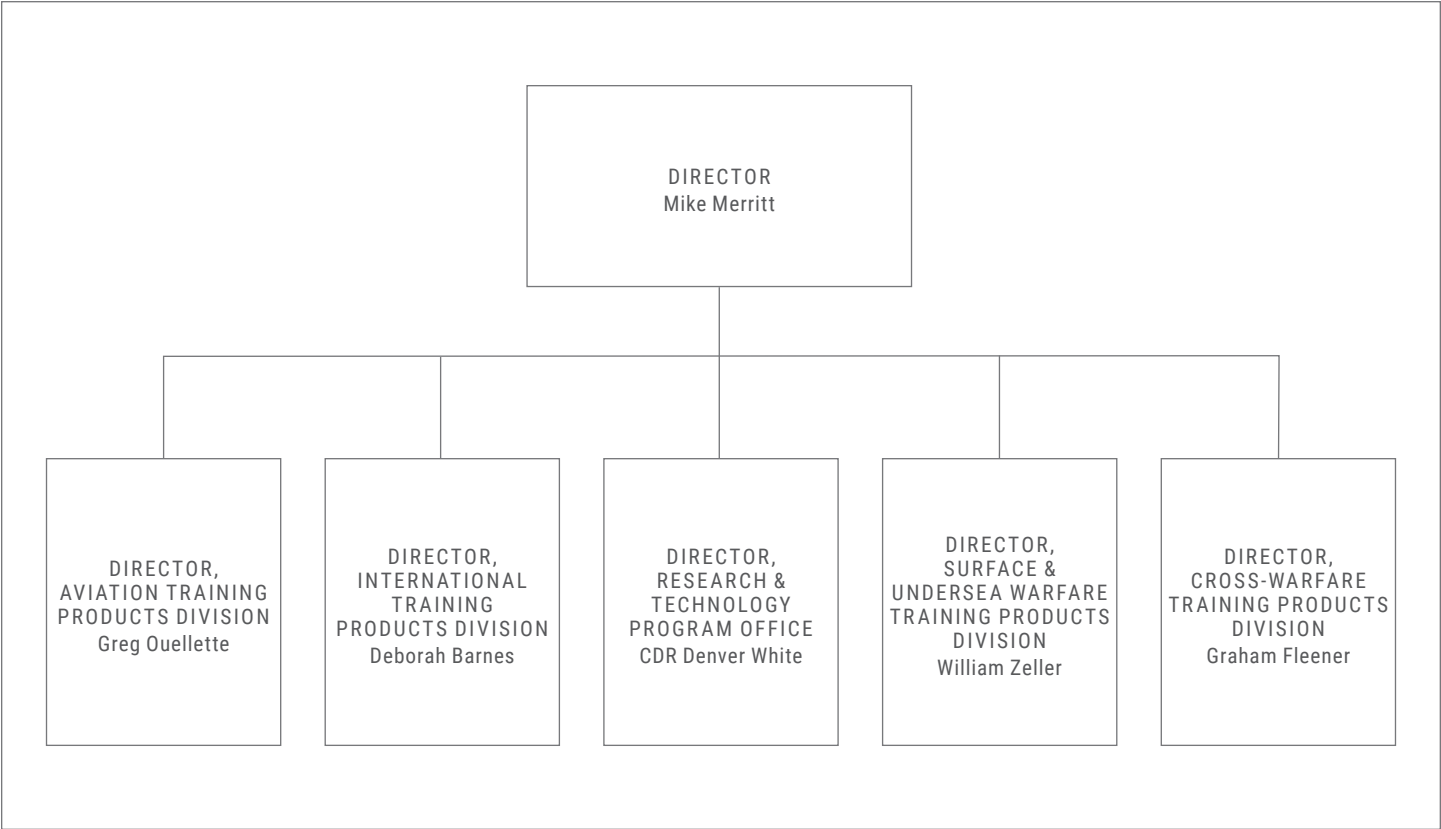
PHILLIP REED Director, Command Operations	GREGORY DOUGHERTY Director, Training Systems Procurement Division	ROBIN WIECKHORST Director, Acquisition Management	MARTY HERBERT Director, Test and Evaluation	TYSON GRIFFIN Director, Science and Engineering
MATT EVERSON Director, Test and Evaluation	ANDREW PRESTON Director, Digital Department	PAIGE BOHAN Comptroller	AMANDA STONE Office of General Council	

### COMMAND ELEMENT

CAPT ROBERT BETTS Executive Officer	CAPT JEDEDIAH MAGDA Executive Officer	JOHN MEYERS Executive Director	MIKE MERRITT Acquisition Director	AVCM MONTE ELLIS Senior Enlisted Advisor
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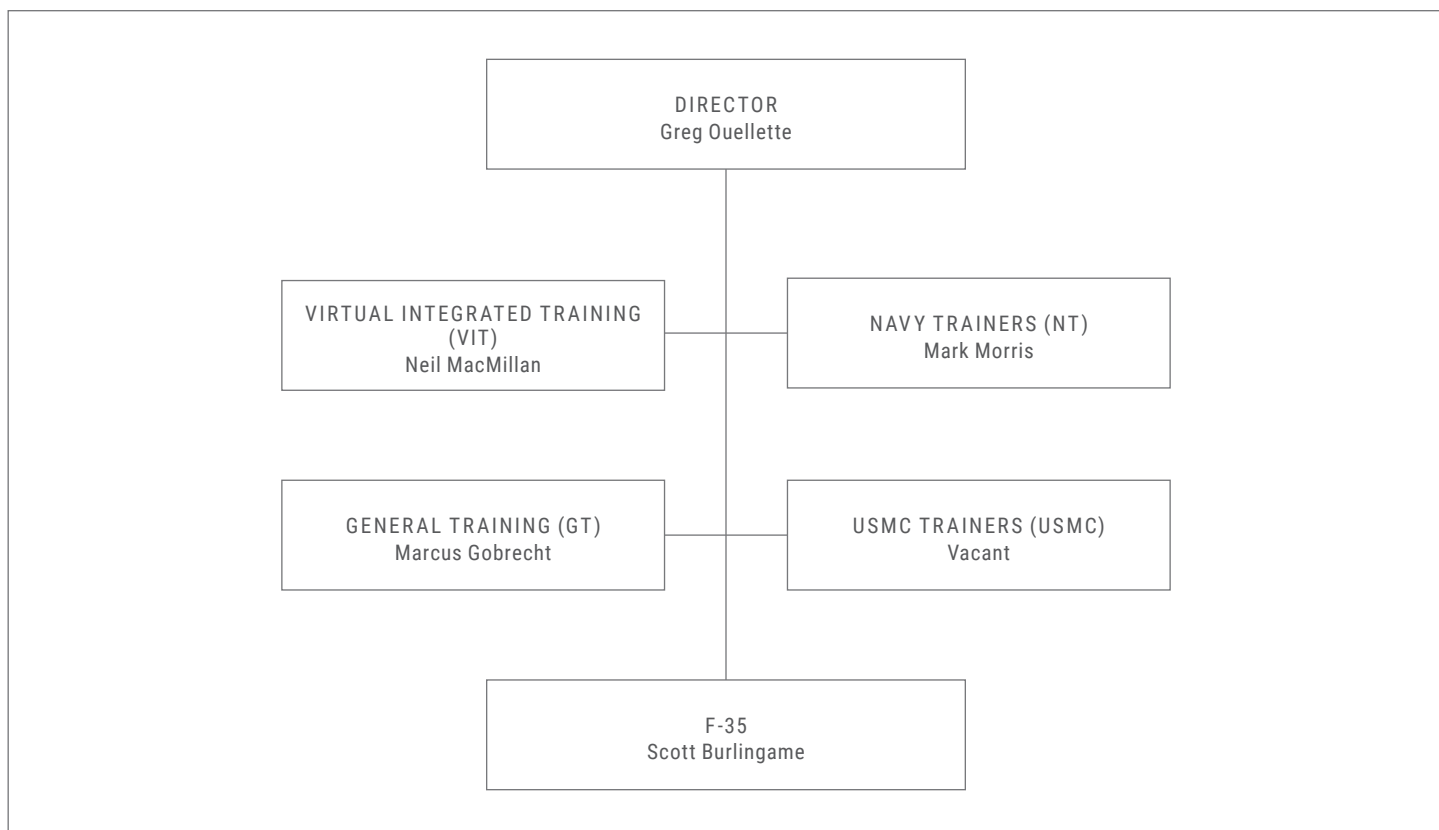
**MIKE MERRITT**  
Acquisition Director, NAWCTSD





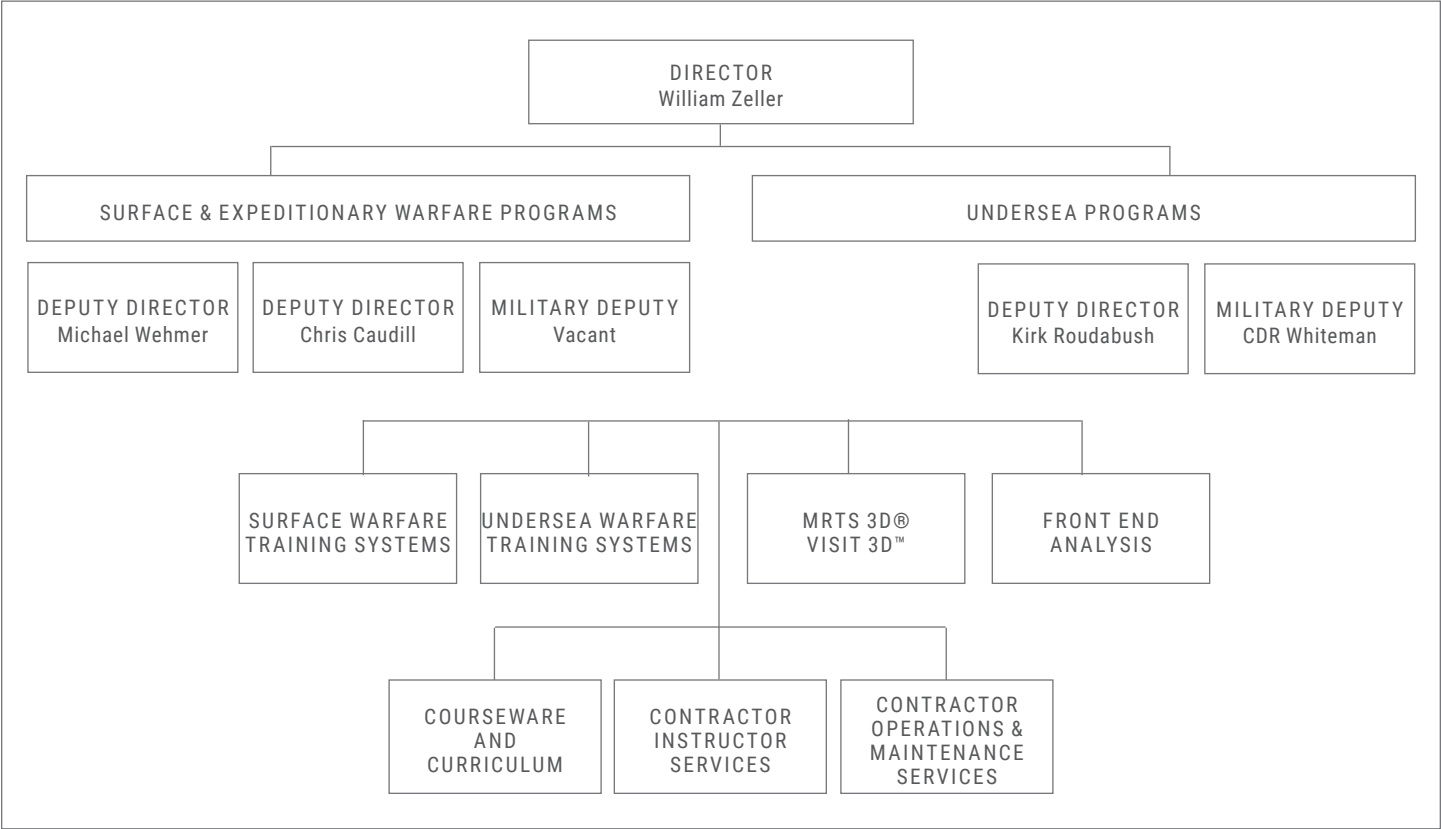
## GREG OUELLETTE

Program Director, Aviation Programs (PDA), NAWCTSD





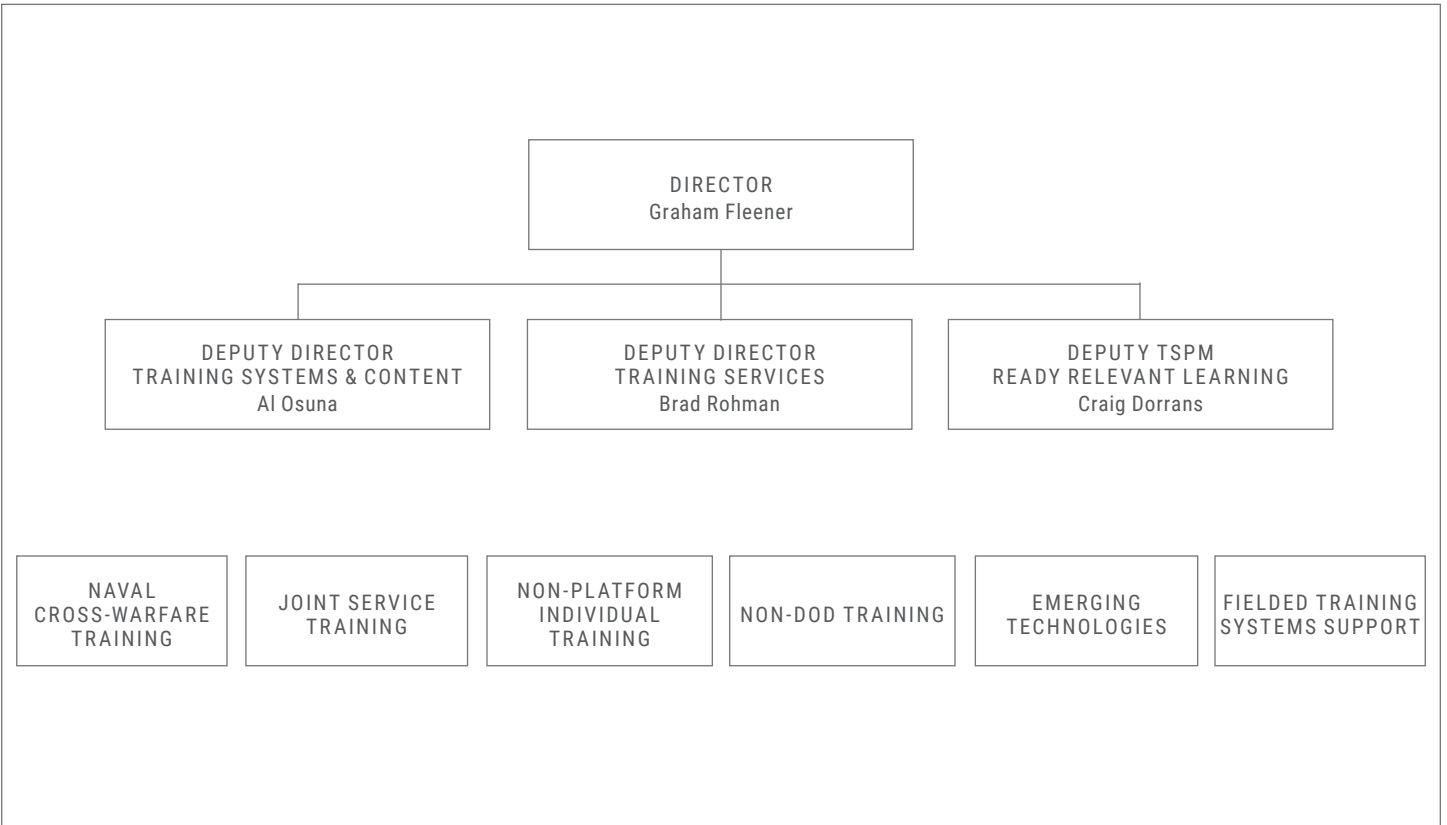
**BILL ZELLER**  
Director, Surface and Undersea Programs (PDS&U), NAWCTSD





## GRAHAM FLEENER

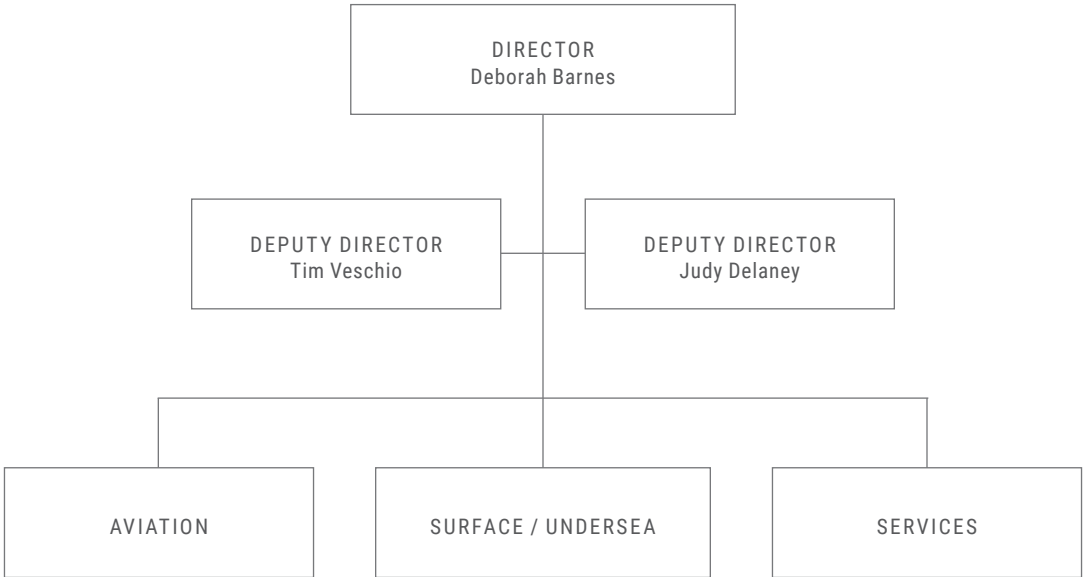
Director, Cross-Warfare Programs (PDX), NAWCTSD







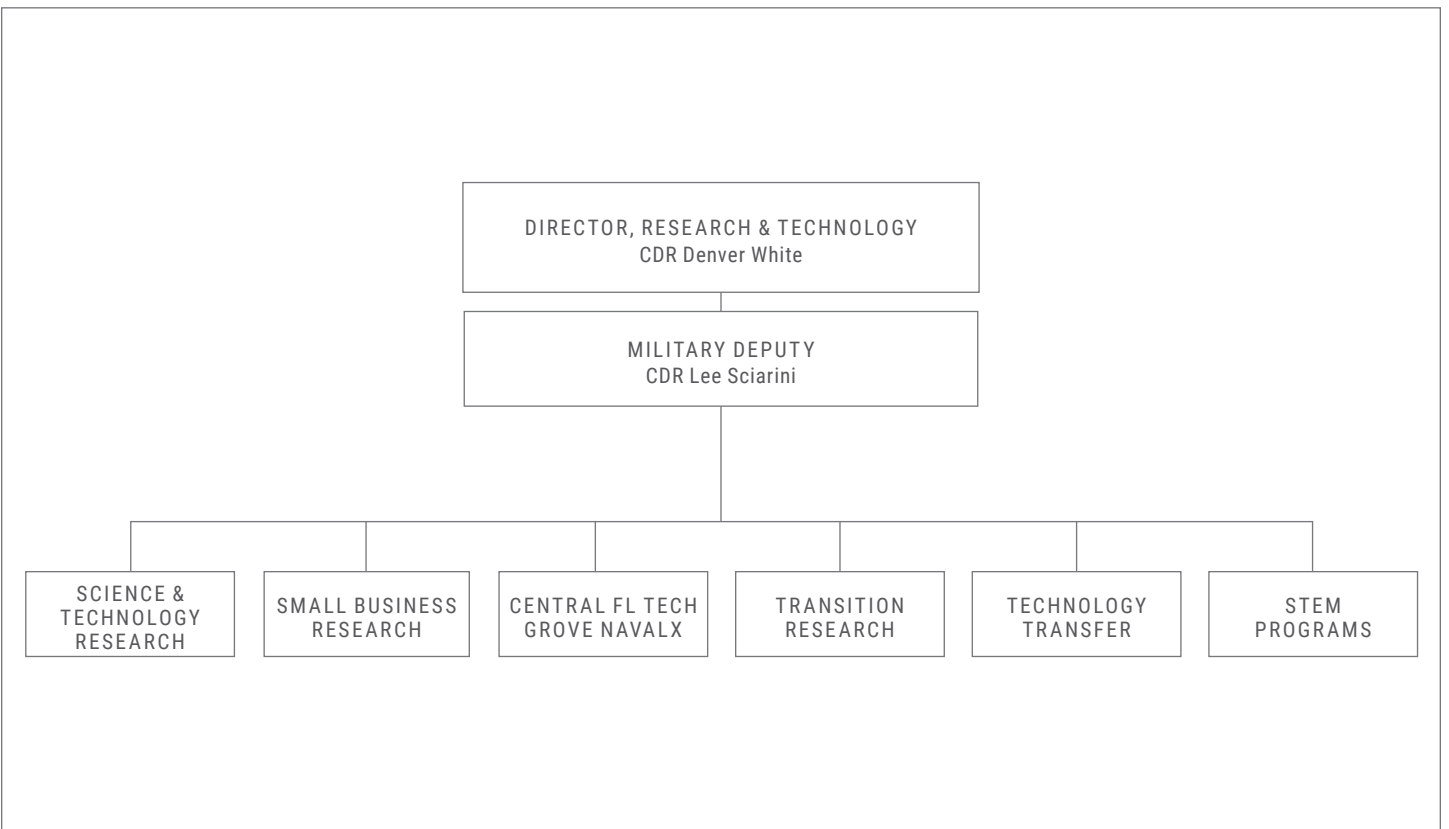
**DEBORAH BARNES**  
Director, International Programs (PDI), NAWCTSD





## CDR DENVER WHITE, USN

Director, Research and Technology Programs (PDR&T), NAWCTSD





# AFAMS

## **MISSION**

Champion multi-domain training and readiness focused Modeling and Simulation (M&S) concepts; develop capability-based requirements, conduct studies and analysis, foster collaboration, and drive solutions to advance Airmen preparedness and lethality.

## **VISION**

Through leadership and innovation, transform modeling and simulation for warfighter training and readiness to meet future operational needs.



**ANDREW PALLA**  
Chief Growth Officer, iPerformX (AFAMS Contractor)

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## NOTES



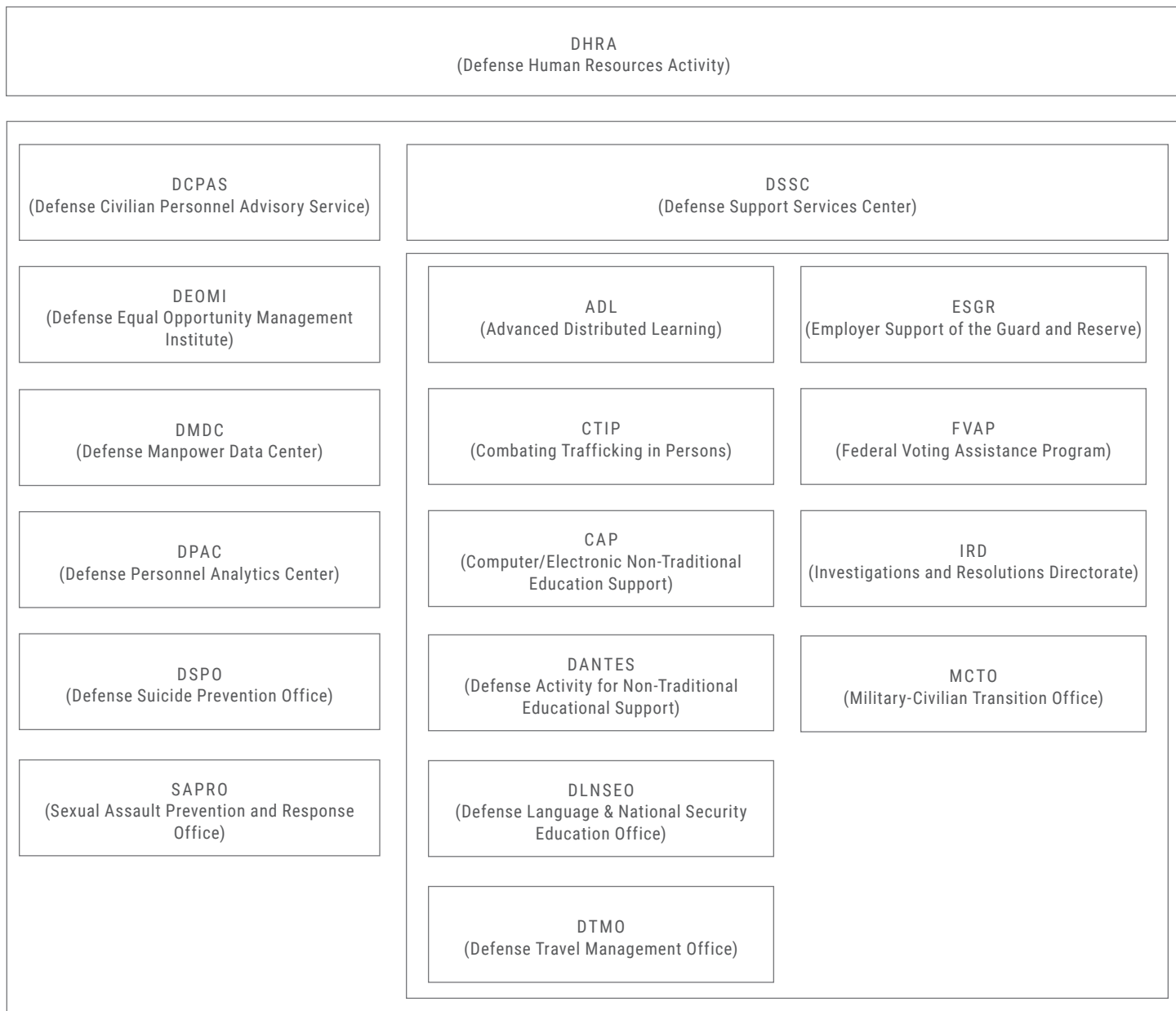
# ADL

## **MISSION**

Enhance the quality, quantity and accessibility of learner data to increase DoD effectiveness

## **VISION**

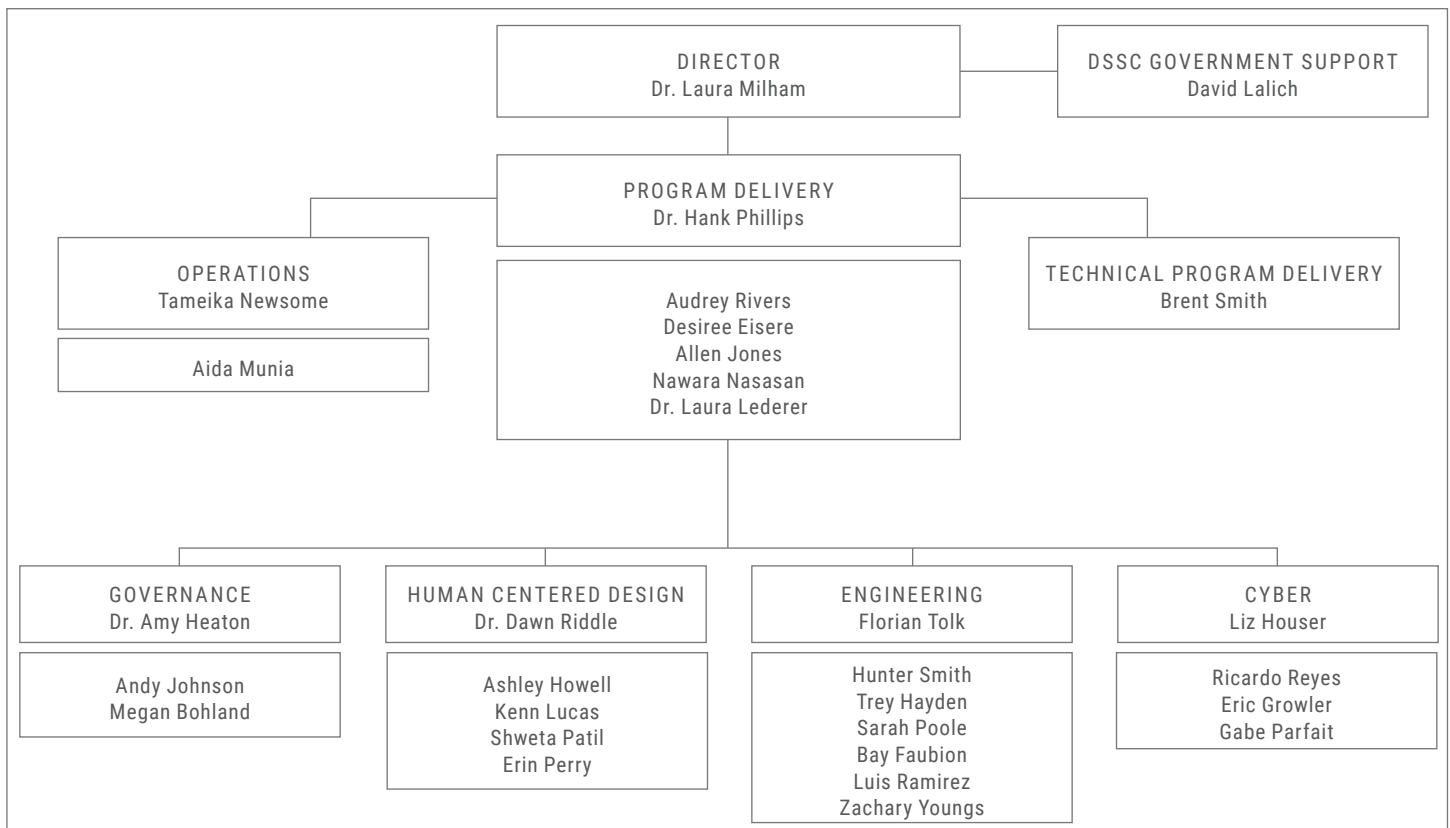
Guide the innovative use of learner data to drive DoD personnel optimization





## LAURA MILHAM, PH.D.

Director, Advanced Distributed Learning (ADL) Initiative







## BRENT SMITH

Research & Development Principal, Advanced Distributed Learning (ADL) Initiative

### NOTES

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## NOTES



# PEO STRI

## **MISSION**

Rapidly develop, deliver and sustain training, testing and information operations capabilities to enhance readiness across the operational spectrum.

## **VISION**

The leader in delivering unmatched training, testing and information operations capabilities to enhance operational readiness in support of our national defense.

## PROGRAM EXECUTIVE OFFICE SIMULATION, TRAINING AND INSTRUMENTATION

<p>BG CHRISTINE A. BEELER Program Executive Officer</p>		<p>MR. LEE JAMES III, SES Deputy Program Executive Officer</p>	
<p>PM SE Project Manager Synthetic Environment</p>	<p>PM TRADE Project Manager Training Devices</p>	<p>PM CT2 Project Manager Cyber, Test, and Training</p>	
<p>MR. JOHN GILLETTE Project Manager Synthetic Environment</p>	<p>COL THOMAS MONAGHAN Project Manager Training Devices</p>	<p>COL NATASHIA L. COLEMAN Project Manager Cyber, Test and Training</p>	
<p>MR. SCOTT PULFORD Deputy Project Manager Synthetic Environment</p>	<p>MR. AARON BROWN Deputy Project Manager Training Devices</p>	<p>MS. CHRISTINA BELL Deputy Project Manager Cyber, Test and Training</p>	
<p>LTC MINDY BROWN Product Manager Synthetic Warrior Systems</p>	<p>LTC JENNIFER BREWSTER Product Manager Combat Training Instrumentation Systems</p>	<p>LTC JOHN M. WILLIAMS II, PH.D. Product Manager Forces Training Systems</p>	
<p>LTC JAMES STAGGS Product Manager Common Synthetic Environment</p>	<p>MR. MICHAEL POWELL Product Manager Synthetic Training Environment Live Training Systems</p>	<p>MR. BEN PRYOR Product Manager Cyber Resiliency and Training</p>	
<p>MR. BRENT BELL, JR. Product Director Next Generation Constructive</p>	<p>LTC JAMES FLOTT Product Manager Tactical Training Systems</p>	<p>MR. BRADLEY HORTON Director Threat Systems Management Office</p>	
<p>MR. TODD KOSIS Product Lead Constructive Simulation Support</p>	<p>MR. JOHNNY FIGUEROA Product Director Virtual Training Systems</p>	<p>MR. KYLE PLATT Director Instrumentation Management Office</p>	
		<p>MR. MARWANE BAHBAZ Chief Technology Officer</p>	<p>MS. SHERI PETERS Strategic Initiatives Group Chief</p>
<p>MS. SHELLY MOORE Director Personnel Resources (G1)</p>	<p>MR. D. SHANE MARKLEY Director Security (G2)</p>	<p>MR. M. BRANDON GARNER Director Operations (G3)</p>	<p>MR. ROBERT Director Product Support</p>



# PROGRAM EXECUTIVE OFFICE SIMULATION, TRAINING AND INSTRUMENTATION

SGM TOM DOW JR.  
Senior Enlisted Advisor

DR. JEREMY LANMAN  
Assistant Program Executive Officer

PL TSO  
Project Lead Training Aids, Devices, Simulators  
and Simulations (TADSS) Support Operations

PL IPO  
Project Lead International Program Office

MS. DESTINY LASKI  
Project Lead  
Enterprise Transformation and Integration  
(Acting)

MR. MICHAEL WILLOUGHBY  
Project Lead  
TADSS Support Operations

MR. DALE WHITTAKER  
Project Lead  
International Program

VACANT  
Deputy Project Lead  
Enterprise Transformation and Integration

MR. JUSTIN FORTUNE  
Deputy Project Lead  
TADSS Support Operations

VACANT  
Deputy Project Lead  
International Program

MR. MATT HOPKINS  
Product Lead  
UNITE (Acting)

MR. ISAAC RUSSELL  
Program Manager  
Medical Simulation & Sustainment (Acting)

VACANT  
Project Lead  
International Program  
Aviation

LTC BRIAN VARNIS  
Product Lead  
SIMCI / FA-57

MR. DARIN STEVENS  
Product Lead  
Live Training and Combat Training Centers

MR. KEITH DUNSON  
Product Lead  
International Program  
Ground

MR. STEVE BUSHWAY  
Product Lead  
Constructive, Collective and Ranges

MR. RODNEY JOYNER  
Product Lead  
International Program  
Train, Advise, Assist and Mentor

MR. CHRISTOPHER DUNLAP  
Product Lead  
Global Operations (Acting)

MR. ZACHARY LINDSAY  
Director  
Warfighter Training and Readiness Solutions

MAJ ERIC GUERRERO  
Executive Officer

MR. STEVE MEINTS  
Chief Counsel (Acting)

MR. DONNIE RYAN  
Public Affairs Officer

RT BRIAR  
Director  
Support (G4)

MR. RODNEY FIGAROA  
Director  
Acquisition (G5)

MR. NELSON MAISONET  
Chief Information Officer (G6)

MR. BRUCE DELAPORTE  
Director  
Talent Management (G7)



**BG CHRISTINE A. BEELER, USA**  
Program Executive Officer, U.S. Army PEO STRI

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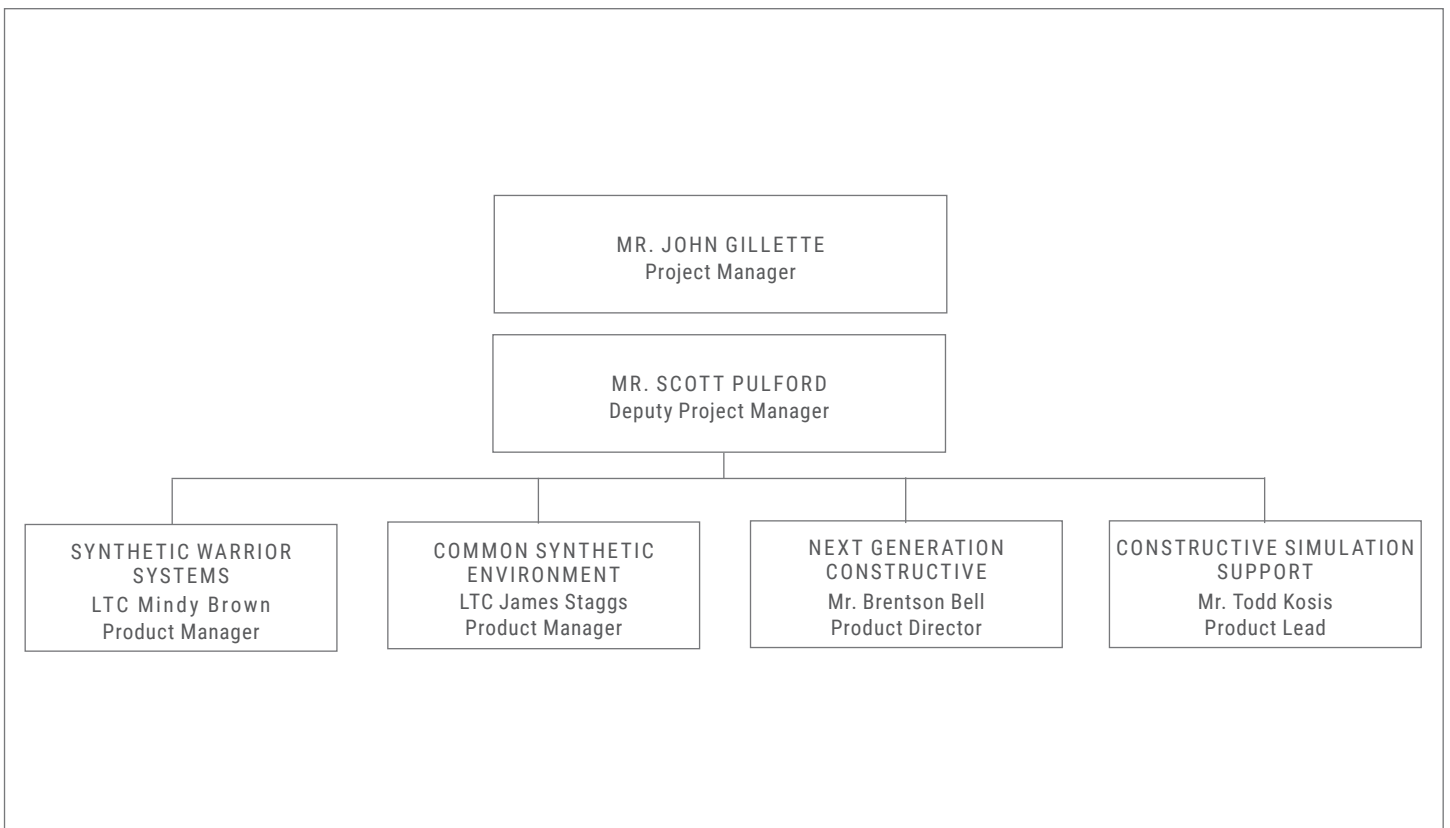
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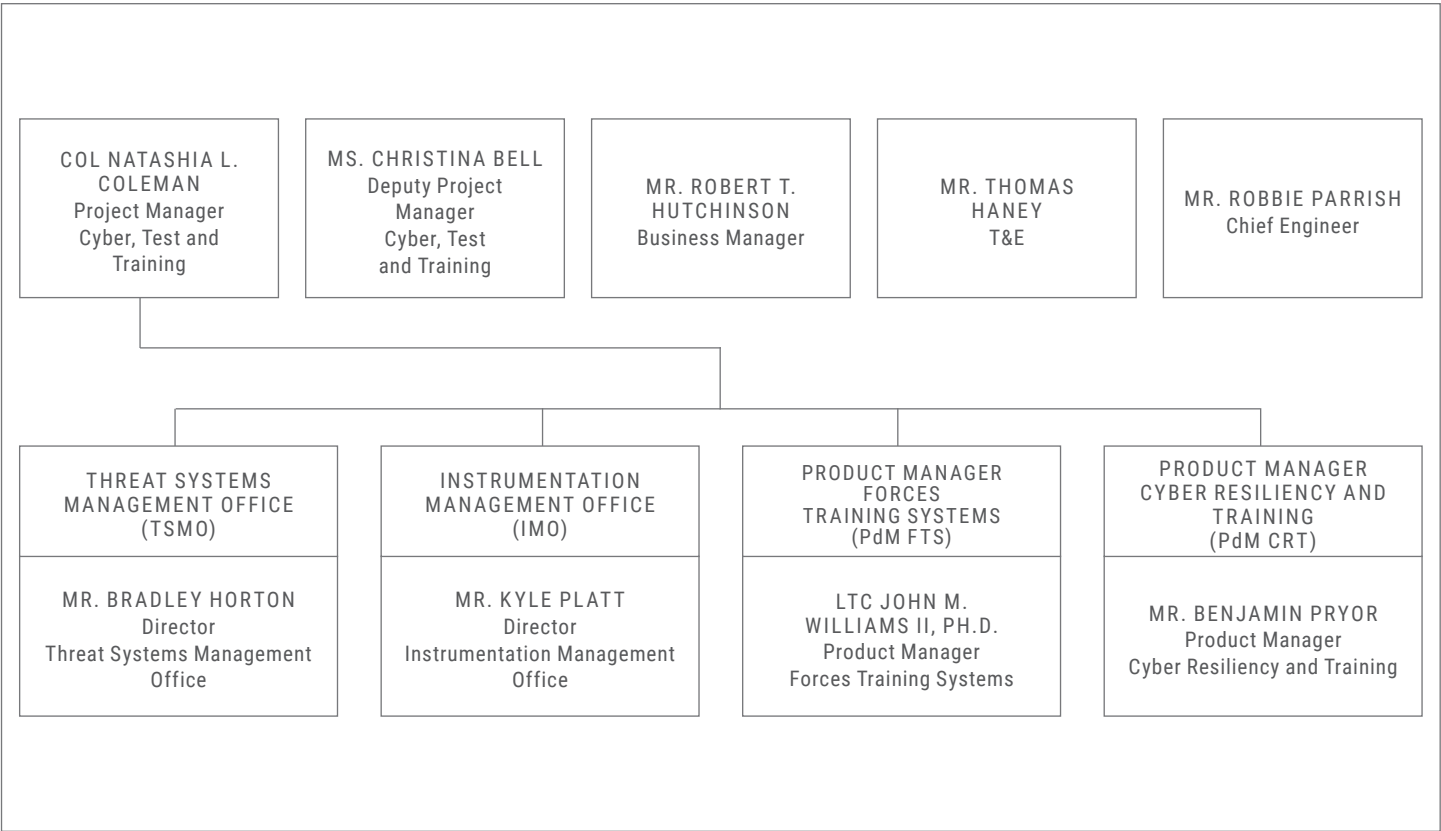
## JOHN GILLETTE

Project Manager, Synthetic Environment (SE)





**CHRISTINA BELL**  
Deputy Project Manager, Cyber, Test and Training (CT2)

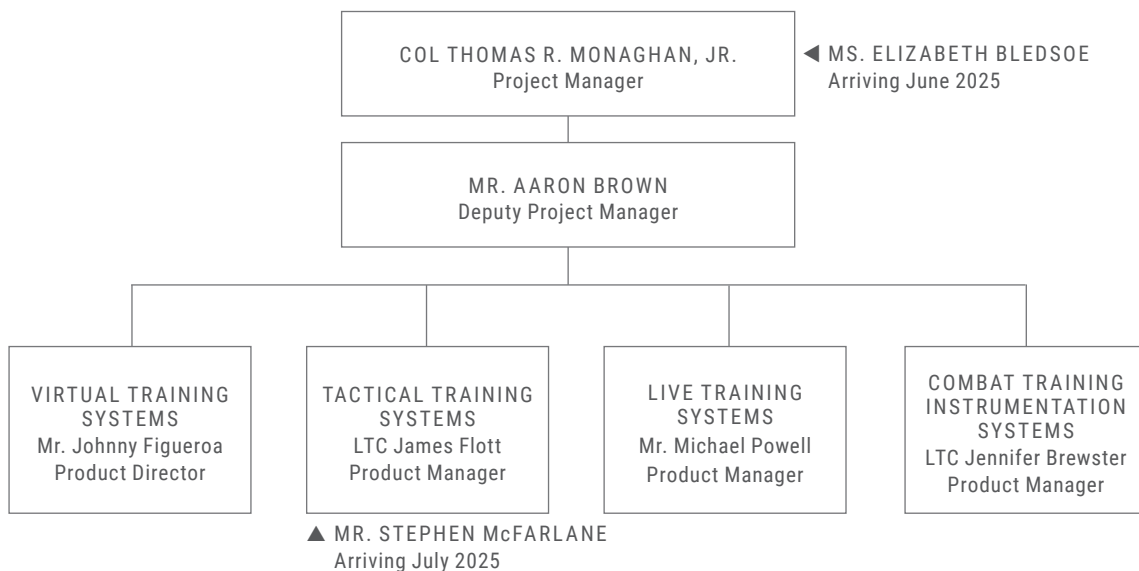






## COL TOM MONAGHAN, USA

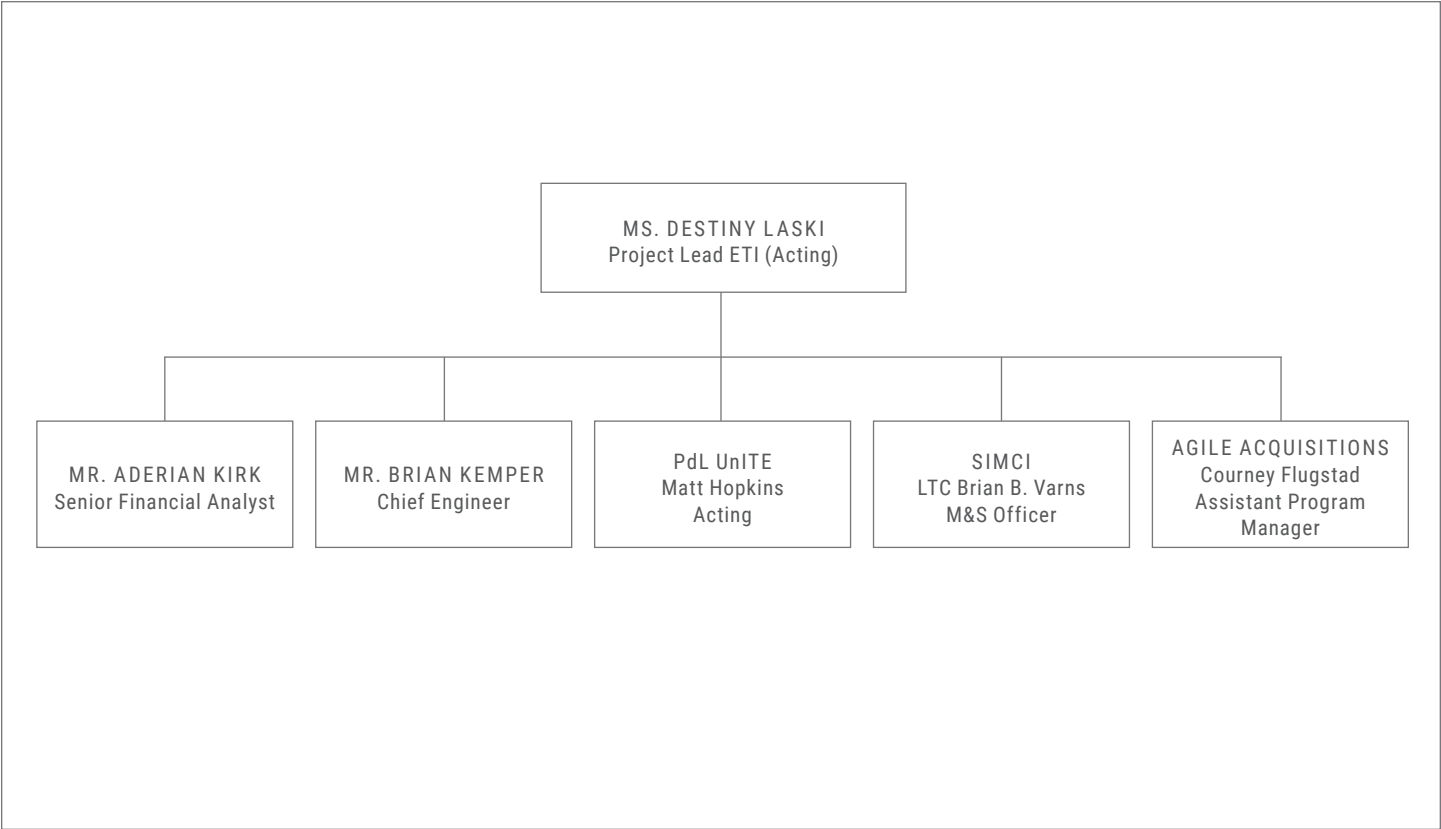
Project Manager, Training Devices (TRADE)







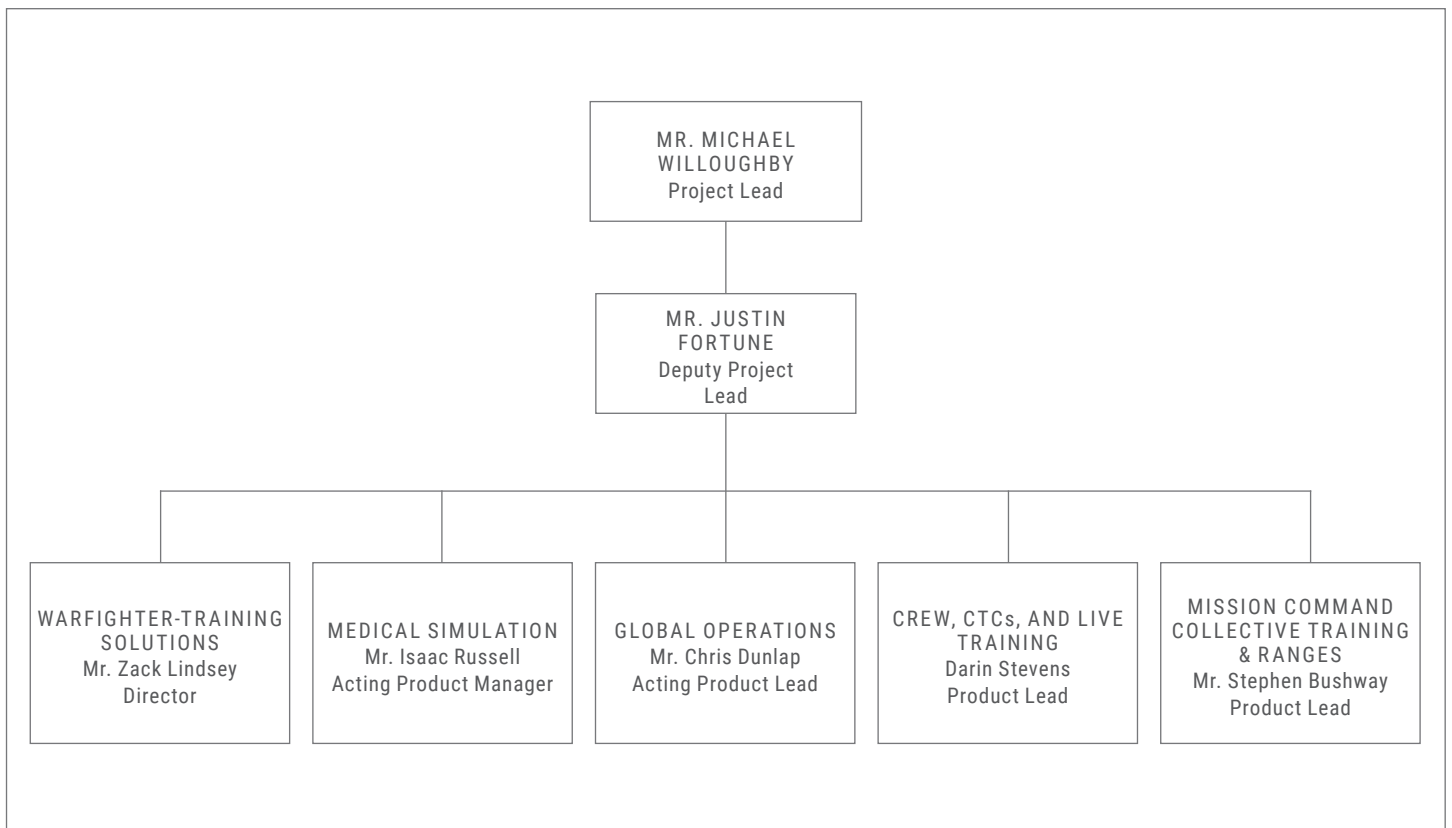
**DESTINY LASKI**  
Acting Project Lead, Enterprise Transformation and Integration (ETI)





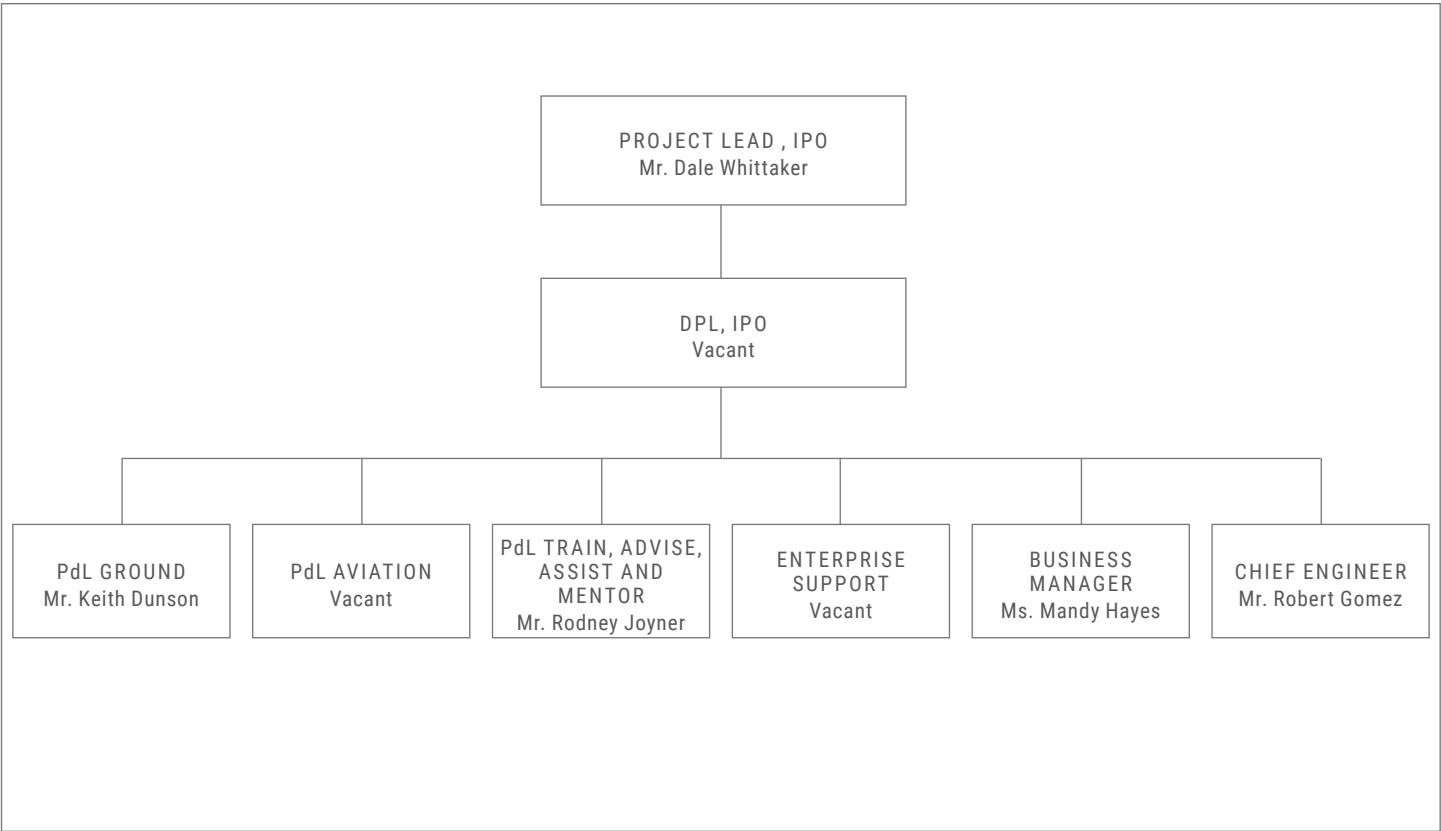
## MICHAEL WILLOUGHBY

Project Lead, Training Aids, Devices, Simulators, and Simulations (TADSS) Support Operations (TSO)





**DALE WHITTAKER**  
Project Lead, International Program Office (IPO)



## NOTES





# ACC-ORL

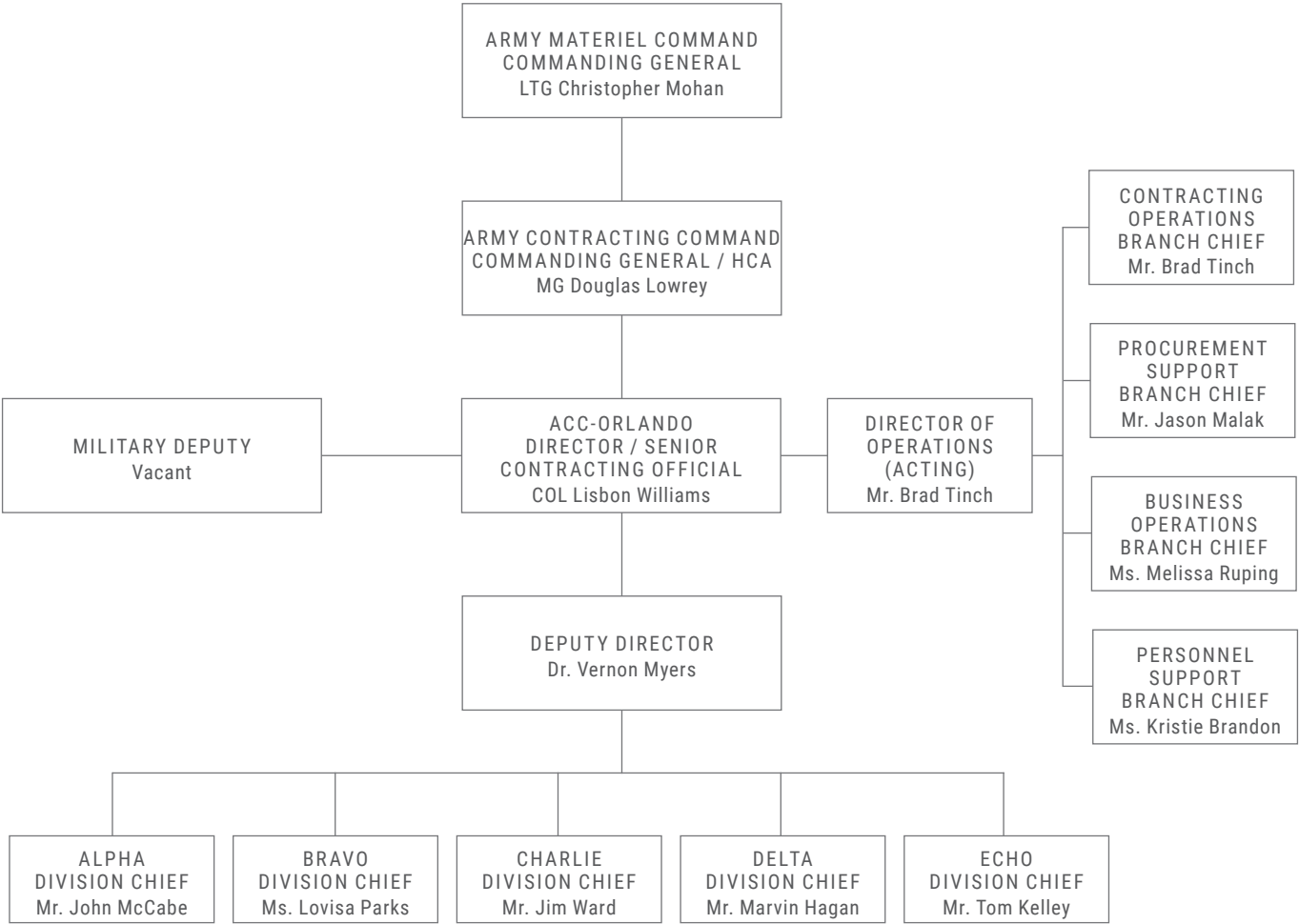


## **MISSION**

Provide tailored contracting solutions in support of Joint Warfighters,  
Anytime, Anywhere.

## **VISION**

To establish ACC-ORL as the premiere Contracting Center of  
Excellence, providing operationalized contracting solutions globally to  
Army stakeholders.





**COL LISBON WILLIAMS, USA**  
Director/Senior Contracting Official, Army Contracting Command – Orlando

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# TRAINING DIRECTORATE

## **MISSION**

Develop, deliver, and sustain integrated training capabilities to enable war-winning power.

## **VISION**

To be the trusted provider of adaptive and innovative training capabilities – on target, every time.

## **MOTTO**

Air Dominance Begins Here!





**JOE ERICKSON**  
Program Manager, AFLCMC/WNS

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## NOTES



# **SPEAKER BIOS**



## VADM SEAN S. BUCK, USN (RET.)

President, National Training and Simulation Association



Vice Admiral Sean S. Buck, a native of Indianapolis, Indiana, graduated from the U.S. Naval Academy in 1983 and retired from naval service after 40+ years of commissioned service. His active-duty career culminated as the 63rd Superintendent of the US Naval Academy, our nation's premier leadership development institution where he gained invaluable and

in-depth knowledge and experience running an institution of higher education. Additionally, having commanded six times in the military, he has tremendous applied-leadership experience at the highest levels of military and government as well as specialization in strategy and policy development and international affairs.

On June 3rd, 2024, Sean embarked on his current position as the President of the National Training and Simulation Association (NTSA), a non-profit affiliate of the National Defense Industry Association (NDIA). In his role, he leads a team of 310 employees and/or volunteers that represent and advocate for its membership of technology companies involved with cutting edge innovation and research in the modeling and simulation space for training systems. Additionally, he serves on the Advisory Board of Academy Securities and its Geopolitical Intelligence Group, the Advisory Board for Synergist Technology, the Military Advisory Board for First Command Financial Services, as a Trustee to the US Naval Academy's Athletic and Scholarship Program, and as a member of the Leadership Committee for the US National Naval Museum Development Foundation. To date, he has also been engaged as a keynote speaker for the US Department of Agriculture and Babson College's E-Tower Young Entrepreneurs Conference.

Sean's academic credentials include: a Master of Arts in Security Policy

Studies from The George Washington University; completed studies at the College of Naval Command and Staff, U.S. Naval War College; the Armed Forces Staff College; a year-long fellowship with the Massachusetts Institute of Technology's Seminar XXI Foreign Politics, International Relations, and the National Interest program; Executive Certificate Programs at both the Harvard Kennedy School and Harvard Graduate School of Education; and a special assignment as a Senior Fellow on the Chief of Naval Operations Strategic Studies Group-an innovation think tank for the Navy, tasked with solving the service's most vexing problem sets.

Sean's operational naval service was as a Naval Flight Officer in the Maritime Patrol and Reconnaissance naval aviation community accumulating over 4000 flight hours and command-level leadership at the Squadron, Air Wing, and three higher-level organizations culminating with command of the US FOURTH Fleet.

Ashore, he had over a decade of service in the Pentagon on multiple tours of duty with the Navy Staff as well as the Joint Chiefs of Staff. During these tours he specialized in strategy and policy development, international affairs, as well as personnel management. Additionally, he leveraged unique opportunities in his career by earning designation as a member of the Navy's Space Cadre while serving at the National Reconnaissance Office and gained tremendous experience within collegiate sports by serving both as a Division I athlete (Tennis) as well as a member of the NCAA's Division I Board of Directors and a member of the Executive Committee of the American Athletic Conference.

In 2023, enabled by a lifetime of public service, diverse personal and professional leadership experiences, and public speaking, Sean started a consulting firm, "Actually in The Arena LLC," to offer services and successful strategic solutions with the highest levels of integrity, accountability, and competence to his clients who are in the arena.



## TARA KILCULLEN-OLIVA

President, Central Florida Chapter, National Defense Industrial Association



Tara Kilcullen-Oliva is currently the President of the Central Florida Chapter, NDIA. She is employed by ZYGOS Consulting as a Principal and has over 20 years of experience working in the defense industry.

Throughout her professional career, Tara has gained extensive experience in leadership, customer development, management, and engineering as well as considerable experience leading and managing cross-functional teams. Her professional experience has focused on the design and development of military training and simulation and data collection and analyses for both military and commercial systems. Tara has extensive experience implementing and driving process change to gain efficiencies within program, engineering, and business teams

by employing agile principles and processes resulting in better internal metrics and numerous efficiencies in project planning, organization, execution, and quality.

In her role as Principal with ZYGOS, Tara works as a Senior Advisor for customers providing strategic insights and recommendations for overarching acquisition approaches, portfolio management, and long-term portfolio roadmaps.

Tara is an active member of the Central Florida defense community serving as a member of the NTSA I/ITSEC subcommittees for the past nine years and as a past board member for the National Center for Simulation. She holds two B.A.s from the University of Pittsburgh and an A.S. from Full Sail University as well as several certifications, has co-authored papers for MODSIM and NTSA's I/ITSEC.

## SEAN OSMOND

Executive Vice President, Central Florida Chapter, National Defense Industrial Association



Sean Osmond is the Vice President of the Central Florida Chapter, National Defense Industrial Association and the Director of Business Development for Wittenstein Motion Control. With over 25 years of industry experience, and a 26 year career in the Marine Corps, serving the defense MS&T community is truly a passion project.

Across his career, Sean has demonstrated experience in training systems, software as a service, hardware development, and systems integration. He has worked for small and large businesses, supporting a wide range of programs and services.

As the Director of Business Development with Wittenstein, Sean supports both commercial and government divisions for the US and international portfolios including aviation, defense, simulation, and subsea capabilities.

As a lifelong volunteer addict, Sean serves on the board of the Central Florida chapters for the National Defense Industrial Association and Army Aviation Association of America, volunteers with the Marine Corps Foundation, and Scouts BSA Troops 4613 and 613. Sean earned his BS in Marketing, MS in Computer Science, and several graduate certificates from the University of Central Florida. Sean is also a Certified Modeling and Simulation Professional (CMSP), Master Level.



## COL MARCUS J. REYNOLDS, USMC

Program Manager, PM Training Systems, Marine Corps Systems Command



Colonel Marcus J. Reynolds assumed command of the Program Manager for Training Systems on April 22, 2022. In this role, he serves as Marine Corps Systems Command's executive agent assigned to manage acquisition and life-cycle support of Marine Corps ground training systems, devices and training support services.

A native of White Sulphur Springs, West Virginia, Colonel Reynolds graduated from Recruit Training at Marine Corps Recruit Depot Parris Island, South Carolina, in 1993 and served the next five years as a Combat Engineer with Alpha Company, 4th Combat Engineer Battalion in Charleston, West Virginia.

Colonel Reynolds was commissioned as a second lieutenant in 1998 and has served in a myriad of engineer assignments from platoon commander to battalion executive officer. Among his company command billets are Alpha Company, 9th Engineer Support Battalion, Bulk Fuel Company, 9th Engineer Support Battalion, and Alpha Company, 4th Combat Engineer Battalion.

He has been stationed overseas for 11 years, deploying throughout the INDOPACOM AOR and has combat deployments to Kuwait as an Individual Augmentee with Coalition Forces Land Component Command in support of Operation Iraqi Freedom (OIF) as well as leading an Embedded Training Team (ETT) in Afghanistan during Operation Enduring Freedom (OEF).

In June 2012, Reynolds reported to Marine Corps Systems Command and served as the Project Officer for the MK154 Mine Clearance Launcher (MCL), the MK155 MCL, and the Joint Assault Bridge (JAB). Colonel Reynolds also served as the Program Manager Military Deputy for Program Manager Combat Service Support.

Colonel Reynolds reported to Marine Corps Activity Guam in July 2015 and served as the Deputy Officer in Charge where he was responsible for post award program management of the \$8.7 billion Guam build-up program in support of the U.S. and Japanese Bilateral Agreement for USMC relocation to Guam.

In July 2019, after being selected as the Product Manager for Assault Amphibious Vehicle (AAV), Colonel Reynolds reported to Program Manager for Advanced Amphibious Assault to manage the AAV Family of Vehicles (FOV) portfolio which includes support for the International Program Office Foreign Military Sales of the AAV FOVs worldwide.

After being selected for the Secretary of Defense Executive Fellowship Program in July 2020, Colonel Reynolds attended training in Washington, D.C. and at the Darden Business School in Charlottesville, Virginia. He served a year as an Executive Fellow at Microsoft Corporation and had research papers on Mixed Reality published in the Marine Corps Gazette and in the U.S. Naval Institute's Proceedings Magazine.

Colonel Reynolds holds an Associate of Science in Drafting & Design Technology, a Bachelor of Science in Industrial Technology from West Virginia Institute of Technology and a Master of Science in Project Management from Colorado Technical University. He holds DAWIA Certifications in Program Management Level 3, Engineering Level 1, Facilities Engineering Level 1, has completed Program Management Course, and is a member of the Defense Acquisition Corps. He is a graduate of the Expeditionary Warfare School, Command & Staff College, and Air War College.

His personal decorations include the Bronze Star Medal, Meritorious Service Medal with one gold star, Joint Commendation Medal, Navy Commendation Medal with one gold star, Navy & Marine Corps Achievement Medal, and the Combat Action Ribbon.





## LTCOL MARCIAL J. GARCIA , USMC

Product Manager, PM-Training Systems, Marine Corps Systems Command



LtCol Marcial J. Garcia is an experienced fire supporter, a Project Management Professional, and a PME-complete graduate of Marine Corps Command and Staff College Blended Seminar and Expeditionary Warfare School. LtCol Garcia served overseas in Afghanistan, Japan, Korea, and Taiwan as a Marine Corps Artillery Officer. He earned an undergraduate degree from Villanova University, completed Naval Postgraduate School's MN3331 Acquisitions program, earned the Defense Acquisitions Workforce Level 2 Project Management certification, and is currently enrolled in Johns Hopkins Carey Business School as a part-time MBA student. He is a lifelong learner and experienced TECOM educator who enjoys mentoring his teams with fire support expertise, Lean-Six-Sigma Green Belt insights, and a humble array of personal and professional experiences to effect positive organizational growth. LtCol Garcia was selected for the Marine Acquisitions Officer MOS in 2022 and currently works at MARCORSYSCOM.

LtCol Garcia was born in Edison, New Jersey, and graduated with honors from Carteret High School in 2004. He earned a Naval ROTC scholarship, graduated from Officer Candidates School in 2007, and was commissioned upon graduation from Villanova University with Cum Laude honors in 2008. From 2008 to 2009, LtCol Garcia attended the MCMAP green belt instructor course, served as an OSO assistant in New Jersey, graduated from The Basic School, completed the artillery MOS curriculum, and reported to 1st Battalion, 12th Marine Regiment. LtCol Garcia trained with Hawaii artillery units until 2010 when he was transferred to 2d Battalion, 3d Marine Regiment, to prepare for deployment.

LtCol Garcia was assigned to Company F upon his arrival to 2d Battalion, 3d Marine Regiment, and quickly took command of Weapons Platoon while simultaneously serving as the Fire Support Team Leader and Artillery Forward Observer. LtCol Garcia served as Weapons platoon Commander, prepared his Marines for combat, and deployed to Afghanistan from November 2010 to June 2011. After returning from a successful OEF deployment, LtCol Garcia was transferred back to 1st Battalion, 12th Marine Regiment, where he would serve as Fire Direction Officer, Assistant Logistics Officer, and Assistance Operations Officer until his promotion to the rank of Captain and relocation in 2012.

LtCol Garcia reported to Expeditionary Warfare Training Group-Pacific (EWTG-PAC) in July of 2012 and was assigned to the Fire Support Coordination Center (FSCC) Mobile Training Team (MTT). He served as a ground fires instructor for one year before becoming the course manager in 2013. LtCol Garcia was responsible for publishing the first TECOM-approved FSCC curriculum, led the cadre that trained and evaluated Marine

Expeditionary Unit (MEU) staffs and combat teams, and was designated EWTG-PAC Officer Instructor of the Year amid his team's delivery of quality training to over 850 students across the DOD, Taiwan Marine Corps, and United Arab Emirates during his tour of duty.

LtCol Garcia checked into 1st Battalion, 10th Marine Regiment, aboard MCB Camp Lejeune in July of 2015 and assumed command of Battery I in September of 2015. His battery supported five live-fire exercises, culminating in Integrated Training Exercise 3-16 in support of 2d Marine Regiment. He relinquished command of Battery I in June of 2016 and immediately transitioned to the role of Battalion Fire Support Officer for 3d Battalion, 2d Marine Regiment. LtCol Garcia's Battalion Fire Support Team deployed and supported three live-fire exercises and one large-scale digital fires exercise in Japan and Korea as part of the Unit Deployment Program (UDP) from August 2016 to February 2017. LtCol Garcia returned and served as the 2d Marines Regimental Fire Support Officer, Assistant Operations Officer, and Regimental Operations Officer until his promotion to the rank of LtCol and relocation in the summer of 2018.

LtCol Garcia checked into MCOTEA in July of 2018 and assumed the responsibilities of the Fire Support Branch Head within the Ground Combat Division. He coordinates with USMC stakeholders and supervises the functional teams that directly plan and execute operational tests to provide key high-confidence information to decision makers in support developmental programs. While service at MCOTEA, LtCol Garcia directly supported G/ATOR (Block 2), JLTV, NGHTS, NMESIS, OPF-M, LRUSV, and Long Range Fires programs. While at MCOTEA, LtCol Garcia completed Naval Post-Graduate School courses, Project Management Institute's PMP certification, and Marine Corps Command and Staff PME.

LtCol Garcia checked into MARCORSYSCOM's PM-TRASYS in August of 2022 and assumed the responsibilities of the PM TRASYS Executive Officer and Project Officer for Force-on-Force Training System – Next, within PdM Range Training Systems. LtCol Garcia was assigned as Deputy PdM Training Sustainment and Support Services (TS4), from January to April 2023, and served as Deputy PdM Synthetic Training Systems, from April 2023 to November 2023. LtCol Garcia is currently serving as the PdM Warfighter Training Support (known as TS4) and the PM TRASYS Executive Officer.

LtCol Garcia's personal decorations include the Meritorious Service Medal, Navy and Marine Corps Commendation Medal, the Navy and Marine Corps Achievement Medal with (2) Gold Stars in lieu of third award, and the Combat Action Ribbon.

LtCol Garcia and his wife, Jessica, have one daughter (Age 8) and one son (Age 5).



## ELIZABETH L. TYGART

Product Manager, Synthetic Training Systems, PM Training Systems, Marine Corps Systems Command



Elizabeth Tygart is an accomplished acquisition and program management professional with a distinguished 17-year career serving within the Department of Defense. Her experience spans across the Army, Air Force, Joint Staff, and Marine Corps, bringing a diverse perspective.

Mrs. Tygart currently serves as the Product Manager (PdM) for Synthetic Training Systems at Marine Corps Systems Command, Program Manager Training Systems in Orlando, FL. She was board selected in March of 2021 and is chartered to manage a diverse portfolio encompassing Live, Virtual, and Constructive - Training Environment, Combat Vehicle Training Systems, and Marksmanship programs. She is responsible for life-cycle management for cost, schedule, and performance to deliver critical training capabilities.

Mrs. Tygart began her federal career in 2007 as a Logistics Management Specialist with the Army Logistics Intern Program at Fort Gregg-Adams, VA. At the completion of her intern program, she was assigned to the Army Military Surface Deployment and Distribution Command at Scott AFB, IL where she served as a logistics management specialist and G4 staff.

In 2010, she was selected as the S4 Deputy Logistics Chief for the US Army 1st Recruiting Brigade, Fort Mead, MD. In 2011, she was promoted to the Air Force Global Logistics Support Center, Scott AFB, IL serving as the logistics management specialist for Plans, Programs, and Logistics Directorate, Transformation Division.

In 2012, Mrs. Tygart voluntarily deployed to Kabul, Afghanistan for 13 months as the J3 Management Analyst and Project Director for the

Theater Business Clearance Program for CENTCOM Joint Theater Support Contracting Command. During this assignment she supported draw down planning and managed multimillion-dollar contracts to deliver critical support to warfighters in austere environments.

From 2013-2017, she served with distinction at the Intercontinental Ballistic Missile Systems Directorate, Hill AFB, UT first as the Ordnance Program Manager and later promoted to Lead Acquisition Program Manager for the Minuteman III Weapon System for Propulsion Systems.

In 2017, Mrs. Tygart joined Marine Corps Systems Command where she served as the Program Analyst for the Marine Air-Ground Task Force Tactical Warfare Simulation program before being competitively selected as the Deputy PdM for Individual Training Systems. She was later selected as the Supervisory Project Team Lead for PdM Training Systems Sustainment and Support Services assisting withstanding up the new PdM for sustainment and led a \$500M sustainment portfolio, awarding two SCAT III contracts for Equipment Related Services and Electronic and Communication Services.

Mrs. Tygart holds a master's degree in Procurement and Acquisitions Management from Webster University and a Bachelor of Arts in Business Management and German from Virginia Wesleyan University. Throughout her career, Mrs. Tygart has consistently championed efficiency and effectiveness, implementing process improvements that yielded significant cost savings and streamlined operations. Her dedication to excellence is reflected in her distinguished record of achievement, including prestigious honors from the Department of Defense, the North Atlantic Treaty Organization, and the Department of the Air Force.



## RACHAEL G. GERMANSKY

Product Manager, Range Training Systems, PM Training Systems, Marine Corps Systems Command



Rachael Germansky was born in Denver, CO and graduated valedictorian from Lake Highland Preparatory School in Orlando, FL in 2001. She received a Ford Motor Company scholarship to Smith College and earned a Bachelor of Science in Engineering and Chemistry in 2005.

After graduation, she worked at Frito Lay for 6 years. She started her career as a production line manager for Fritos and Cheetos and was quickly promoted to the position of weekend manager for production. In 2008, Rachael was promoted to lead the capital improvements and acquisitions for the Orlando manufacturing plant and warehouses in addition to the warehouse maintenance manager. In 2010, Rachael was reassigned to the Food Safety and Sanitation Manager and led the plant to their best food safety score in 54 years.

In December 2011, Rachael earned her Master of Science in Engineering Management from the University of Central Florida.

Rachael started her Federal Service career on 12 July 2012, and was assigned to Program Executive Office Simulation, Training and Instrumentation (PEO STRI) Acquisition Academy (A2) developmental program in Orlando, FL.

Rachael began her career as a Systems Engineer and was assigned

to the Program Manager, Combined Arms Tactical Trainers (PM CATT). During this time she obtained her Defense Acquisition Workforce Improvement Act (DAWIA) certification in Engineering.

In 2013, Rachael was rotated as part of the A2 program to Program Manager, Training Devices (PM TRADE). She supported the engineering efforts of the Product Manager, Live Training Systems (PdM LTS) as an engineer on multiple programs.

In 2015, Rachael completed her developmental program and was retained by PM TRADE. She supported multiple programs as the lead systems engineer.

In 2019, Rachael was selected to lead the efforts to incorporate live training into the Synthetic Training Environment (STE) and modernize the live training portfolio. She served as the both the Assistant Program Manager and Lead Engineer.

In 2020, Rachael was competitively selected and promoted to the Naval Air Warfare Center Training Systems Division (NAWCTSD), Orlando, FL serving as an Interoperability Engineer for the F-35 program.

In 2020, Rachael was competitively selected and promoted to the Marine Corps System Command (MCSC), Program Manager for Training Systems (PM TRASYS), Orlando, FL as the Assistant Product Manager – Engineer (APdM-E) for Range Training Systems (RTS).

Rachael and her husband, Jim enjoy playing video games together.



## ADAM J. EMANUEL

Product Manager, Warfighter Training Support, PM Training Systems, Marine Corps Systems Command



and Afghanistan.

Currently, Adam serves as a Product Manager at Marine Corps Systems Command in Orlando, Florida. He leads a team of government and contractor personnel in acquiring and maintaining training facilities and systems, including over 200 live-fire ranges and shoot houses across the Marine Corps. He oversees multi-million-dollar support contracts, manages cost, schedule, and performance metrics, and fosters critical relationships with key stakeholders across the Marine Corps, Navy, and contractor communities. His responsibilities include coordinating training support, interpreting policy, prioritizing program requirements, and serving as the primary point of contact for service-related issues.

Prior to this role, Adam was a Logistics Program Manager at KT Consulting, supporting Marine Corps Activity Guam. He led the development and implementation of the Personal Property Management Program and served as a key advisor on facilities and military construction projects, briefing high-ranking officers on project status. He also played a significant role in logistical planning for the future Marine Corps base in Guam.

From 2012 to 2017, Adam was a Program Manager at Space and Naval Warfare Systems Center Charleston, managing a multi-million-dollar budget and a team of over 20 personnel for the Integration Interoperability Situational Awareness (I2SA) and Joint Battle Command Platforms Family of Systems (JBC-P FoS) programs. His responsibilities included managing cost, schedule, and performance, authoring Statements of Work and Risk Management Plans, and serving as the primary liaison between the project sponsor and the project team.

Earlier in his career at Space and Naval Warfare Systems Center Charleston, Adam served as an Information Technology Specialist, leading a team in Iraq responsible for deploying and maintaining Blue Force Tracker systems. He also held a role as a Logistics Management Specialist, providing support for the Blue Force Situational Awareness project.

Adam's career began in the U.S. Marine Corps, where he served as a Combat Service Support Chief, coordinating logistics and deployments for thousands of Marines and substantial amounts of cargo. He also held roles as an Aerial Coordinator and Acting Port Operations Chief.

Adam holds a Bachelor of Science in Business Administration from Post University. He is a highly effective leader and communicator with a proven track record of success in managing complex programs and delivering critical support to the U.S. Marine Corps. He is proficient in various acquisition and logistics systems and possesses a deep understanding of government contracting and regulatory requirements.

## RADM ANTHONY CARULLO, USN

Director, Warfare Development, N72, Office of the Chief of Naval Operations



XXI. He enlisted in the Navy in 1986.

His operational assignments include command of Submarine Group 8, Naples, Italy; command of Task Force 69, Naples, Italy; and command of USS Greeneville (SSN 772), Pearl Harbor, Hawaii. He also served aboard USS Wyoming (SSBN 742) (GOLD) as executive officer; USS Philadelphia (SSN 690) as engineer officer; and USS Cincinnati (SSN 693) and USS Greeneville (SSN 772) as a division officer.

His staff assignments include director, Plans and Policy (J5), U.S. Strategic Command (USSTRATCOM); director of maritime operations, U.S. Naval Forces Europe-Africa, and deputy commander, U.S. 6th Fleet; deputy director for the Strategic Targeting and Nuclear Mission Planning

(J5N), USSTRATCOM; duty as deputy commander and chief of staff for the Commander of Submarine Force U.S. Pacific Fleet; as well as the director of maritime operations; special assistant (personnel policy and training) to the Director of the Naval Nuclear Propulsion Program; executive assistant to the Director of Undersea Warfare (OPNAV N97); executive assistant for Strategic Strike in the OZce of the Secretary of Defense; a junior member of the Nuclear Propulsion Examining Board on the staff of the Commander, U. S. Fleet Forces Command; and an instructor at the Naval Nuclear Power Training Command. In 2005 and 2009, he completed the submarine command course.

His awards include the Defense Superior Service Medal (three awards), Legion of Merit (four awards), Defense Meritorious Service Medal, Meritorious Service Medal (four awards), Navy and Marine Corps Commendation Medal (three awards), and the Navy and Marine Corps Achievement Medal (four awards), as well as many unit and campaign awards.

He assumed his current duties as Deputy N7 and Director, Warfare Development (N72) on the OPNAV Staff in July 2024.



## CAPT ROBERT BETTS, USN

Commander, Naval Air Warfare Center Training Systems Division and Naval Support Activity Orlando



advanced certifications in Program Management and Engineering from Defense Acquisition University.

Betts served an operational tour with the World Famous Black Aces of Strike Fighter Squadron 41, deploying aboard USS Nimitz (CVN 68) with

Carrier Airwing 11 in support of Operation IRAQI FREEDOM.

Betts's major acquisition tours include deputy for the F-35 Lightning II Human Factors Integration Team and Joint Cockpit Working Group; integrated product team lead for the AIM-9X Block II and Block II+; assistant program manager for systems engineering for the F-35C; executive assistant to the F-35 Lightning II Program Executive Officer; program manager for F-35 Training Systems and Simulations; Ready Relevant Learning Training System Program Manager; and Naval Air Warfare Center Training Systems Division Executive Officer.

Captain Betts's personal decorations include the Defense Superior Service Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Strike Flight Air Medal, and numerous unit awards and citations.



## MIKE MERRITT

Acquisition Director, Naval Air Warfare Center Training Systems Division



Michael Merritt serves as the Acquisition Director at the Naval Air Warfare Center Training Systems Division. He is responsible for workload planning, mission execution and collaboration with Government and Industry partners to effectively execute NAWCTSD mission tasking.

Michael Merritt was commissioned a second lieutenant in the U.S. Air Force in 1982. His first assignment was to the Air Force Institute of Technology MSEE Program. In 1984, he was assigned as an ICBM Test Manager at the Ballistic Missile Office. In 1989, Captain Merritt was assigned to the Secretary of the Air Force Office of Research, a DoD Joint Activity directly reporting to the Assistant Secretary of the Air Force, Space. In 1994, Major Merritt was assigned to the Air Force Special Operations Command in the Plans, Programs and Acquisition Management Directorate as Chief, Classified Technology Programs. In 1998, he was assigned to the Aeronautical Systems Center, Wright-Patterson AFB. He served as a Systems Acquisition Manager within the C-17 Systems Program Office and as a Systems Management Directorate staff officer in the Systems Management Directorate. In 2000, Major Merritt joined the NAVAIR team as the CV-22 Deputy Program Manager. In July 2001, he was assigned

as the Development Integrated Product Team (IPT) Lead for the USMC Variant of the V-22. As the MV-22 Development IPT Lead, Major Merritt was responsible for the acquisition management of the "Way Forward" development program to return the Marine Corps and Air Force tiltrotors to safe and operational use.

Retiring from active duty in 2002, Mr. Merritt continued to serve as the MV-22 Development IPT Lead as a Department of the Navy civilian. In 2006, Mr. Merritt was promoted to Program Director for Aviation (PDA) at NAWCTSD. PDA also serves as the Naval Air Systems Command, Deputy Program Manager for Aviation Training Systems (PMA-205TD). Mr. Merritt became the Program Director for Cross-Warfare in 2014 until his selection in January 2017 to join the NAWCTSD Leadership Team as the Deputy Technical Director and Program Management Site Lead.

A native of Central Florida, Mr. Merritt earned a Bachelor's degree in Engineering from the University of Central Florida in 1982. He received his Master's Degree in Electrical Engineering from the Air Force Institute of Technology in 1984. He is a graduate of the Defense Systems Management College Advanced Program Management Course and completed the Leadership in a Democratic Society program at the Federal Executive Institute.





## GREGORY A. OUELLETTE

Director, Aviation Programs, Naval Air Warfare Center Training Systems Division



Gregory Ouellette hails from Great Falls, Montana. He attended Purdue University earning a Bachelor of Science degree in Electrical Engineering, was commissioned through Naval ROTC in December of 1992, and was designated a Naval Aviator in 1995. He is PMP certified and a DAU Acquisition Professional certified in Program Management, Program Systems Engineering and Life Cycle Logistics.

Greg reported to HSL-41, NAS North Island, California for initial training in the SH-60B Seahawk. In 1996, he was assigned to his first fleet squadron, HSL-51, homeported at NAF Atsugi, Japan. While attached to HSL-51, he served as Detachment Administration Officer, Operations Officer and Maintenance Officer as well as the Squadron Communications Officer and Quality Assurance Officer. Following his initial fleet tour, he completed his Masters of Science in Aeronautical Engineering (Avionics) at the Naval Postgraduate School in Monterey, CA. Upon graduation he

was assigned to the USS DENVER (LPD-9) for his disassociated sea tour serving as the ships Aviation Fuels Officer and Aviation Department Head. During this tour he transitioned to the Aviation Engineering Duty Officer community as was transferred to Commander Naval Air Forces, Atlantic as the Helicopter Class Desk Officer at NS Norfolk, VA and earned his DAU Acquisition Level III in Life Cycle Logistics. Next, he completed duty to Naval Aviation Systems Command (NAVAIR) at Patuxent River, Maryland as the MH-60R Avionics Systems Project Officer (ASPO) and Class Desk for the H-60 Program Office (PMA299) and the Deputy Program Manager for Development of Air ASW Systems in PMA264. At NAVAIR he earned his DAU Acquisition Level III in Program Management and Program Systems Engineering. In 2012, he transferred to Naval Air Warfare Center – Training Systems Division (NAWCTSD) in Orlando, Florida as the Program Director for Aviation Military Deputy Director retiring from there in 2015. He subsequently was hired as a government civilian employee for PMA205 as the Navy Aviation Training Systems Department Head and is now the NAWCTSD Program Director of Aviation.



## BILL ZELLER

Director, Surface and Undersea Programs, Naval Air Warfare Center Training Systems Division



William Zeller is the Program Director for Surface and Undersea Programs at the Naval Air Warfare Center Training Systems Division (NAWCTSD). In this role he is responsible for leading a portfolio of projects valued at approximately \$225M per year supported by a team of 25 project managers. Mr. Zeller manages training systems for Surface and Undersea customers supporting

a wide range of efforts to include services, products, and content.

Mr. Zeller has worked for the Naval Air Warfare Center Training Systems Division for 18 years as a Computer Scientist, Program Manager, Deputy for Undersea Programs and Director for Research and Technology. Before joining NAWCTSD in 2007, he worked in the private industry as a software engineer. He holds a B.S. in Computer Science (University of Central Florida), B.S. in Psychology (University of Central Florida) and Masters in Business Administration (University of Phoenix). He is Defense Acquisition Workforce Improvement Act (DAWIA) Level 3 certified in Program Management and Systems Engineering.





## GRAHAM FLEENER

Director, Cross-Warfare Programs, Naval Air Warfare Center Training Systems Division



range of efforts to include services, products, and content.

Mr. Fleener has background spanning military, private industry, and government civilian service. He served in the United States Marine Corps, and then worked in private industry as a contractor for both the Navy and Army supporting cybersecurity for training and simulation programs. He then transitioned to program management leading programs within the U.S. Army Program Executive Office for Simulation, Training, and Instrumentation (PEO STRI). While serving in program management roles, he led Acquisition Category (ACAT) II programs of record within PEO STRI

to include the Vehicle Tactical Engagement Simulation System (VTESS) and the Persistent Cyber Training Environment (PCTE). He served as the Deputy Product Manager (DPdM) for the PdM Virtual Training Systems (VTS) leading efforts within the Synthetic Training Environment (STE) to include the Reconfigurable Virtual Collective Trainer (RVCT) and the Soldier Virtual Trainer (SVT). After 14 years serving in program management and leadership roles within PEO STRI, Fleener was selected in 2023 to serve as the Program Director for Surface and Undersea. He served two years leading the Surface and Undersea Directorate prior to assuming his current position as Program Director for Cross Warfare Programs.

Mr. Fleener holds a Bachelor of Science in Information Systems Technology and a Master of Science in Modeling and Simulation from the University of Central Florida. He is Defense Acquisition Workforce Improvement Act (DAWIA) Level 3 certified in Program Management and Information Technology. He has obtained the Project Management Professional (PMP®) certification and is a graduate of Leadership Orlando Class 106.



## DEBORAH BARNES

Director, International Programs, Naval Air Warfare Center Training Systems Division



a portfolio of projects valued over \$500M/year and a team of 24 Project Managers.

Ms. Barnes has 17 years of experience in training systems acquisition at NAWCTSD, with all years spent in Program Management. Her career at NAWCTSD started in 2007 in the Aviation Directorate (PDA) as an Assistant Training Systems Program Manager, fleet up to Training Systems Program Manager for Contractor Operations and Maintenance & Contractor Instructional Services. She became the Integrated Product Team Lead (IPTL) for all Fielded Training Systems Support (FTSS) in 2010,

supporting fleet units and Type Commanders/Wings to enable critical warfighter training.

In 2017, Ms. Barnes was selected as the Deputy Director for the Cross-Warfare Training Services branch, supporting services sustainment efforts for USN and USMC training systems for the fleet. She became the Director for Cross-Warfare in December 2023, managing training systems and content for a wide range of cross-platform, joint service, emerging technologies, non-DoD and individual training customers and requirements, as well as training services for fielded training systems support. Prior to her civilian career, Ms. Barnes served on active duty for over 20 years as a Naval Aviator, deploying on air capable and amphibious ships and serving as a helicopter flight instructor.

Ms. Barnes assumed her current position as International Program Director in January 2025. She earned a Bachelor's Degree in Aviation Management in 1987 from Auburn University and a Master's Degree in Aeronautical Science in 1995 from Embry-Riddle Aeronautical University. She is DAWIA Level III certified in Program Management, and a member of the Acquisition Professional Community.



## CDR DENVER WHITE, USN

Director, Research and Technology Programs, Naval Air Warfare Center Training Systems Division



A native of Springfield, Missouri, CDR Denver White was commissioned in May 2009 from the University of Missouri – Columbia, Naval Reserve Officer Training Corps having earned a Bachelor of Arts Degree in History.

CDR White reported to NAS Pensacola, Florida for training as a student Naval Flight Officer (NFO) in August 2009. During his tenure in Pensacola, he participated in training at Naval Aviation Schools

Command and was attached to the VT-10 Wildcats for primary.

CDR White then reported to Patrol Squadron THREE ZERO in Jacksonville, Florida for NFO Training in the P-3C Orion and was designated a Naval Flight Officer in April 2011.

Following his NFO designation, CDR White reported to Patrol Squadron 26 in Jacksonville, Florida. While at VP-26, CDR White completed a 5th and 7th fleet deployment and was designated a Mission Commander and Instructor Tactical Coordinator.

In February 2014, CDR White departed VP-26 for training at the Maritime Weapons School to qualify as a Weapons and Tactics Instructor (WTI). After graduating the WTI course, CDR White was assigned to Patrol and Reconnaissance Wing 11 for instructor duty.

In 2015 CDR White was board selected for the United States Navy Test Pilot School (USNTPS). While at USNTPS, CDR White flew in multiple T/M/S and graduated in December 2016. Additionally, CDR White was selected for re-designation to the Aerospace Engineering Duty Officer Community shortly before USNTPS graduation.

Upon graduation from USNTPS, CDR White was assigned to Air Test and Evaluation Squadron TWO ZERO in January 2017 as a Project Officer and eventually Mission Systems Lead on the P-8A Poseidon.

While at VX-20, CDR White completed his Master's of Science degree in Computer Information Systems at Boston University.

CDR White reported to the Maritime Patrol and Reconnaissance Aircraft Program (PMA-290) in January 2020. While there, he was the Integrated Product Team (IPT) Lead for the P-8A Increment 3 Ground Station, Software Support Activity and Increment 3 Block 2 Training System.

CDR White reported to Naval Air Warfare Center Training Systems Division (NAWC TSD) as the Ready Relevant Learning military IPT lead in November 2022. He is currently the Director of Research and Technology. He is currently finishing a second Bachelor's of Science Degree in Electrical and Computer Engineering. His awards include the Navy Achievement Medal and three Navy Commendation Medals.



## ANDREW PALLA

Chief Growth Officer, iPerformX (AFAMS Contractor)



Mr. Andrew Palla is a recognized R&D leader and strategic growth executive specializing in immersive and adaptive training technologies for the Department of Defense. As Chief Growth Officer at iPerformX, he drives technical innovation and business development across AI-powered simulation, extended reality (XR), and advanced analytics platforms—delivering secure, scalable solutions that enhance mission readiness and operational performance.

With over 20 years of experience spanning aerospace engineering, defense technology commercialization, and customer engagement, Mr. Palla has led the development and deployment of cutting-edge training systems across U.S. and allied military installations. His work has directly supported initiatives in pilot training transformation, mission rehearsal, and maintenance training.

He has served as Principal Investigator on numerous high-impact programs including USAF Pilot Training Transformation (PTT), USAF Multi-Place Mixed Reality, USAF Virtual Training for Air Dominance / Future Battle Framework (FBF), and US Navy Project Avenger (among others).

Mr. Palla previously served as Chief Technology Officer, where he led the development of XR hardware/software systems, DoD-specific hardware emulators, and adaptive learning frameworks. His technical expertise spans computational fluid dynamics, plasma physics, machine learning integration, training management platforms, cybersecurity, and real-time simulation architectures.

He holds an M.S. in Aerospace Engineering from the University of Illinois and A.B. degrees in Physics and Mathematics from the University of Chicago. He is the author of over 50 publications in defense simulation and training and a recipient of the AIAA Plasmadynamics and Lasers Best Paper Awards.



## LAURA MILHAM, PH.D.

Director, Advanced Distributed Learning Initiative



Dr. Laura Milham is a DoD civilian and an applied human-systems scientist. She holds a doctorate from the University of Central Florida in Applied Experimental Psychology & Human Factors, and has over 25 years of experience in DoD leadership and service. This includes six years in industry and 11 years as a Senior Research Psychologist at the Naval Air Warfare Center Training Systems Division, where she developed and tested individual and team resilience training during chemical warfare scenarios for Army and Marine Corps teams in Kuwait and near the DMZ in South Korea.

She assumed the role of ADL Director in 2022, moving the team's capabilities forward with an emphasis on governance and policy work to pave the way for service- and force-wide adoption of the ADL Enterprise Defense Learning Modernization (EDLM) program. This ADL suite of tools is Certified to Field on a platform holding a continuous Authorization to Operate (ATO) and is designed to integrate information from previously unconnected and non-interoperable training and talent management systems across the DoD. Her leadership is transforming DoD capabilities and integration potential, enabling first of its kind data and information interoperability using secure tools and human-centered designs.



## BRENT SMITH

Research, Development, and Engineering Principal, SETA Contractor, Advanced Distributed Learning Initiative



Since 2017, Mr. Brent Smith has worked as the Chief Architect and R&D Principal for the ADL Initiative under the ADL SETA contract. In this role, Mr. Smith establishes interdependent chains of research to support ADL objectives defined by the government leadership team. Mr. Smith is adept at building long-range plans that are flexible enough to adapt to evolving DoD priorities, time constraints, and available resources. ADL's R&D team is comprised of a cross-functional team of engineers, learning scientists, technical project managers, and researchers that work together as a team to perform complex studies, quantitative analyses, and evaluations that support the stewardship of ADL's Distributed Learning policy.

Mr. Smith serves as the chief architect of the ADL's Total Learning Architecture and has a demonstrable history of coordinating ongoing standards development with the IEEE Learning Technology Standards Committee;

defining requirements for ADL's technology portfolio of projects; and coordinating work with other DoD stakeholders to support their adoption of ADL tools, technologies, standards, and policy guidance. As the R&D Principal, Brent works with the many different communities that ADL interacts with, including the Offices of the Secretary of Defense (OSD), Joint Staff, Combatant Commands, Services, and other governmental, academic, and industry organizations. More importantly, he understands the nuanced perspectives and unique requirements that different organizations bring to the ADL mission.

Prior to joining ADL, Brent spent 20 years as the Vice President and Chief Technology Officer for Engineering & Computer Simulations, Inc. While at ECS, he performed extensive research in the areas of collaborative distributed learning architectures, requirements definition, distributed simulations, and the use of commercial gaming technologies as educational tools for the US military.



## BG CHRISTINE A. BEELER, USA

Program Executive Officer, U.S. Army Program Executive Office Simulation, Training and Instrumentation



Brigadier General Christine A. Beeler is the Program Executive Officer (PEO), of the U.S. Army Program Executive Office, Simulation Training and Instrumentation (PEO STRI), headquartered in Orlando, Florida. PEO STRI executes a multi-billion-dollar testing, training, and threat portfolio annually, and is staffed by more than 1,200 military, government civilian and service support contractors. The organization also manages a Foreign Military Sales program which supports more than 65 countries.

Before assuming the charter as PEO, Brigadier General Beeler served as the commanding general of the U.S. Army Contracting Command (ACC) headquartered at Redstone Arsenal, Huntsville, Alabama. Prior to ACC, Brigadier General Beeler served as the Commanding General for the U.S. Army Mission and Installation Contracting Command at Joint Base San Antonio-Sam Houston, Texas.

Brigadier General Beeler was a distinguished military graduate and commissioned as a second lieutenant in the Ordnance Corps through the Army ROTC program at Boston University in 1991, where she earned a Bachelor of Science in Business Administration. She began her Army

Acquisition career in 2001, and is certified in Defense Contracting, Program Management and Logistics.

Her advanced education includes a Master of Arts in Administration and Management from Bowie State University, Prince George's County, Maryland; a Master of Public Administration in Environmental Management from Jacksonville State University, Jacksonville, Alabama; and a Master of Business Administration from Webster University. Brigadier General Beeler's military education includes a Master of Science in Strategic Studies from the U.S. Army War College. She is a graduate of the U.S. Army Command and General Staff College.

Brigadier General Beeler has held numerous command and staff positions. Her key assignments include Logistics Officer, 501st Corps Support Group, Uijongbu, South Korea; Commander, 595th Maintenance Company, Songnam, South Korea; Contracting Officer, Doha, Qatar; Assistant Product Manager, Patriot Missile and Medium Extended Air Defense Systems, Huntsville, Alabama; Professor of Program Management and Course Director, Army Acquisition Basic Course, Huntsville, Alabama;

Commander, Army Contracting Command-Kuwait, Camp Arifjan, Kuwait; Contracting Operations Staff Officer, Expeditionary Contracting Command, Redstone Arsenal, Huntsville, Alabama; Executive Officer to the Deputy Assistant Secretary of the Army for Procurement, Army Staff, Pentagon; Commander, 414th Contracting Support Brigade, Vicenza, Italy; Deputy Director of Contracting, United States Army Corps of Engineers; and Deputy Commanding General, OCONUS Operations, United States Army Contracting Command.

Her military decorations and awards include the Legion of Merit with three oak leaf clusters, the Bronze Star Medal, the Defense Meritorious Service Medal, the Meritorious Service Medal with six oak leaf clusters, the Army Commendation Medal with two oak leaf clusters, the Joint Service Achievement Medal, the Army Achievement Medal with one oak leaf cluster, the Joint Meritorious Unit Award, and the Army Superior Unit Award. She is airborne qualified and authorized to wear the Army Staff Badge.



## JOHN GILLETTE

Project Manager, Synthetic Environment, U.S. Army Program Executive Office Simulation, Training and Instrumentation



Mr. John Gillette currently serves as the Project Manager for Synthetic Environment within the U.S. Army Program Executive Office, Simulation, Training and Instrumentation (PEO STRI), Orlando, Florida. His portfolio includes Common Synthetic Environment (CSE), Constructive Simulation Support (CSS), and Synthetic Warrior Systems (SWS). His portfolio provides Live, Virtual, and

Constructive training systems covering all warfighting functions to Army and Joint Formations worldwide.

Mr. Gillette was commissioned as a Field Artillery officer in June 1984 at Valley Forge Military Junior College in Wayne, Pennsylvania. Following several field artillery assignments and military career advancements, he deployed to Saudi Arabia in 1991 in support of Operations Desert Shield and Desert Storm. From May 2001 to June 2003, he served as the Fire Support Battlefield Operating System Chief for the Battle Command Training Program (BCTP) and deployed to Kuwait and Iraq for the initial phases of Operation Iraqi Freedom as the Chief of the Fires and Effects Cell. In May 2003, he assumed Command of the New York City Army Recruiting Battalion.

In 2005, Mr. Gillette relinquished this Command and deployed to Baghdad, Iraq as the Chief of Effects at the Strategic Operations Center for Multi-National Forces-Iraq. During his tenure in Iraq, he supported the clearance of High Value Targets and established the Tips Hotline for Baghdad. In 2006, he was assigned as the Mounted Maneuver Division

Chief for the Army Evaluation Center in Alexandria, Virginia. There he was responsible for the test and evaluation of the M1 Abrams Main Battle Tank, the Bradley Fighting Vehicle, and Force XXI Battle Command, Brigade and Below (FBCB2).

Mr. Gillette retired from active service in October of 2008. He served as a Product Officer for Tactical Ground Reporting (TiGR), as the Lead for the Mounted Computing Environment, and as the Deputy for JBC-P. From January 2018 to March 2021, he served as the Deputy for Project Manager Tactical Network, after which he assumed his current position. Prior to his current position, Mr. Gillette served as the Product Manager for Mission Network where he managed and procured expeditionary, resilient, simplified, and secure networking technology across tactical formations in the Army.

Mr. Gillette holds an Associate of Science Degree from the Valley Forge Military College, a Bachelor of Arts degree in Sociology from the University of Delaware, and a Master of Science degree in Counseling and Leader Development from Long Island University. He is a 1999 Graduate of the Army Command and General Staff Officers Course at Fort Leavenworth, Kansas, and a 2018 graduate of the Defense Acquisition University Senior Service College Fellowship.

Mr. Gillette's awards and decorations include the Bronze Star Medal with oak leaf cluster and the Meritorious Service Medal with three oak leaf clusters. His Civilian awards include the Meritorious Civilian Service Award, the Commander's Award for Civilian Service, and the Civilian Achievement Award. Mr. Gillette has three adult children: Diana, Nicole and Peter, and two Granddaughters: Grace and Emma.





## CHRISTINA BELL

Deputy Project Manager, Cyber, Test and Training, U.S. Army Program Executive Office Simulation, Training and Instrumentation



Ms. Christina Bell serves as the Deputy Project Manager for Cyber, Test, and Training at the Program Executive Office for Simulation, Training, and Instrumentation (PEO STRI). In this role, she supports a team of over 400 personnel delivering critical training, testing, and threat solutions valued at over \$1B annually to the Department of Defense Warfighters and partner nations.

Previously, Ms. Bell was the Assistant Program Executive Officer Enterprise Support (APEO ES) at PEO STRI, leading critical enabling services for over 1,200 personnel. She also completed a Joint assignment with the U.S. Special Operations Command (USSOCOM) as the Deputy PEO for SOF Digital Applications. In this role, she was responsible for launching the new PEO from the ground up, to include hiring all civilian personnel, justifying new Joint military positions, and launching a new Product Office for Unmanned Autonomous systems. Under her leadership, USSOCOM established five classified and unclassified software acquisition pathway programs valued at over \$1B across the Future Years Defense Program (FYDP) to deliver capability to the world's most elite SOF Operators. While in this role, she also served as the Source Selection Authority for multiple USSOCOM competitive contracts/agreements.

As the Product Manager for Special Operations Forces Training Systems at PEO STRI, Ms. Bell managed a portfolio of more than 20 unclassified and sensitive efforts supporting various military entities. She also served as the PEO's Deputy G3/5 and Acting G3/5, overseeing operations, acquisition, and strategic planning for a \$2B portfolio.

Ms. Bell began her Army career in 2004 as a computer engineer at PEO STRI, supporting multiple programs in various acquisition phases. She transitioned to program management in 2008, leading two Army Acquisition Category II programs. In 2015, she was selected to lead the Joint Pacific Multinational Range Capability program.

Starting her Department of Defense civilian career in 2002, Ms. Bell initially worked as a Computer Engineer for the Naval Undersea Warfare Center in Newport, Rhode Island. She holds a Bachelor of Science in Computer Engineering from the University of Central Florida and an Aerospace and Defense MBA from the University of Tennessee.

Ms. Bell's civilian awards include the Military Intelligence Corps Knowlton Award, Department of the Air Force Meritorious Service Medal, Department of the Army Meritorious Service Medal, Department of the Army Civilian Service Commendation Medal and Department of the Army Civilian Service Achievement Medal.

Her greatest achievement is being the loving mother of her two children, Brayden and Brylee.



## COL THOMAS R. MONAGHAN, JR., USA

Project Manager, Training Devices, U.S. Army Program Executive Office Simulation, Training and Instrumentation



COL Thomas R. Monaghan Jr. is assigned as the Project Manager Training Devices (PM TRADE) within the Program Executive Office, Simulation, Training, and Instrumentation (PEO STRI).

COL Monaghan has three combat deployments to Iraq in support of Operation Iraqi Freedom and several other deployments to Afghanistan and the Middle East in support of Operation Enduring Freedom. COL Monaghan holds a Bachelor of Science in Education from The Citadel, Charleston, South Carolina; a Master of Business Administration in Systems Acquisition Management from the Naval Post Graduate School, Monterey, California; and a Master of Science in National Resource Strategy from the Eisenhower School for National Security and Resource Strategy, Washington D.C.





## DESTINY LASKI

Acting Project Lead, Enterprise Transformation and Integration, U.S. Army Program Executive Office Simulation, Training and Instrumentation



Ms. Destiny Laski is assigned as the Acting Project Lead for Enterprise Transformation and Integration (PLETI) within the Program Executive Office, Simulation, Training and Instrumentation (PEO STRI).

In her current position she is responsible for developing enterprise level products and services that enable agile acquisitions, rapid prototyping and technology modernization, and the transformation to an enterprise product line that supports rapid development, deployment and operations of training capabilities across the PEO portfolio of programs. Prior to transitioning to Project Management, she served for 8 years as the Acquisition Logistician and Product Support Manager for Project Manager Training Devices (PM TRADE) responsible for the acquisition logistics requirements for the Product Manager Live Training System and Product

Manager Virtual Training System portfolio of programs. In her next civilian position, she served as the PEO STRI G4 and Director of Logistics at PEO STRI for 6 six years, responsible for implementing and overseeing Army policy across the organization for Product Support, Materiel Release, Total Package Fielding and Property Accountability. Ms. Laski is the Team Orlando Board of Director member for the Army, collaborating with the DoD Services, academia and industry to forge an ecosystem for enhancing Modeling, Simulation, Training and Human Performance.

Before joining the ranks of the civilian service, she worked as a contractor supporting the Missile Defense Agency (MDA) programs, to include Ground-based Midcourse Defense (GMD) Deployable and Sea-based X-Band Radar programs, Washington, D.C. Prior to contractor and civilian service, she attended Kent State University, earning an International Relations Bachelor's degree, and Geroge Mason University, earning a Public Policy (National Security) master's degree.



## MICHAEL B. WILLOUGHBY

Project Lead, Training Aids, Devices, Simulators, and Simulations Support Operations, U.S. Army Program Executive Office Simulation, Training and Instrumentation



Mr. Michael B. Willoughby is the Project Lead for Training Aids, Devices, Simulations, and Simulators (TADSS) Support Operations or PL TSO. In this role since August 2023, he is responsible for executing the TADSS maintenance program for almost 300,000 TADSS at over 430 locations; and providing integrated training system sustainment and select training services worldwide. His organization of approximately 110 Government and contractor support employees executes over \$450M annually.

Mr. Willoughby is a career civil servant with over 35 years as a Department of the Army Civilian including 28 years of acquisition experience. Prior to his current assignment, Mr. Willoughby served as the Deputy Project Lead International Program Office at PEO STRI. In this role, Mr. Willoughby assisted the Project Leader manage an office of 70+ Government and contractor personnel and oversee a \$3B portfolio of 380+ foreign military sales cases for 67 international partner nations.

Mr. Willoughby served within Project Manager Training Devices (PM TRADE) at PEO STRI from 2016 to 2022 as Product Director Digitized Training (PD DT), Product Director Future Training Solutions (PD FTS), and Product Manager Live Training Systems (PdM LTS). In these roles Mr. Willoughby managed a portfolio of force-on-force, Opposing Force, and live fire ACAT II and ACAT III projects including Multiple Integrated Laser Engagement System, Opposing Force Surrogate Wheeled Vehicle, Digital Range Training System, Future Army System of Integrated Targets, Threat – Integrated Air Defense System, and Common Training Instrumentation Architecture.

Prior to his assignments in PM TRADE, Mr. Willoughby served as both the Chief Engineer and Acting Deputy Director for the Instrumentation Management Office (IMO) within the Project Manager for Instrumentation, Targets and Threat Systems (PM ITTS) at PEO STRI. In his role at IMO, he oversaw the acquisition and fielding of instrumentation systems to the Army Test and Evaluation Command (ATEC) that are used for operational and developmental testing of Department of Defense weapon systems. Prior to joining PM ITTS, Mr. Willoughby was the Deputy Director of the Joint Training Integration and Evaluation Center (JTIEC) where he managed science and technology projects sponsored by the Office of the Secretary of Defense Modeling and Simulation Coordination Office.

In addition to his assignments at PEO STRI, Mr. Willoughby also held a variety of engineering, safety and program management positions within the U.S. Army, including assignments at the U.S. Army Electronic Proving Ground at Fort Huachuca, Arizona; HQ U.S. Army, Europe, and the Installation Management Agency, Europe Region Office, in Heidelberg, Germany, and STRICOM in Orlando, Florida.

Mr. Willoughby was born and raised in Atlanta, Georgia. He holds a Bachelor of Science in Industrial Engineering from Auburn University, Master of Science in Industrial Engineering from Texas A&M University, a Master of Business Administration from the University of Florida, and a Master of Strategic Studies from the U.S. Army War College. His is a member of the Army Acquisition Corps, certified Acquisition Level Advanced in Program Management and Practitioner in Engineering and is a graduate of the U.S. Army War College.

Mr. Willoughby's awards include the Civilian Service Commendation Medal, Superior Civilian Service Award, and the Meritorious Civilian Service Medal.



## DALE WHITTAKER

Project Lead, International Program Office, U.S. Army Program Executive Office Simulation, Training and Instrumentation



Mr. Whittaker manages the International Program Office (IPO) portfolio of programs currently supporting 66 countries with over 350 Foreign Military Sales (FMS) cases with a total case value of \$2.9B. He supports the Army Security Assistance Enterprise as one of five Army Security Assistance Management Directors who provides total life cycle support to FMS cases. This

dual role oversees the development of requirements while writing and managing FMS cases and performs the acquisition functions of a PM/PL delivering training and training system products and services to our partner nations. He cosponsored the development of the \$2.4B Enterprise Training and Services Contract (ETSC) that supports Train, Advise, Assist and Mentor missions as well as training systems operations and maintenance support for both the US Army and our international partners around the globe. He co-chairs the Modeling, Instrumentation, and Simulation for Training (MIST) working group with FVEY partner nations to leverage technologies and assure interoperability in the training environment for coalition training and exercises.

Mr. Whittaker previously served as Director, International Programs for Naval Air Warfare Center Training Systems Division (NAWCTSD). He supported 50 partner nations with approximately 200 FMS cases with a

total case value of \$1B. In this role he was the lead for NAVAIR training and training systems FMS case development supporting multiple aircraft platforms and PMA's. He was assigned as the PMA-205 Program Manager for International Programs and oversaw the procurement and delivery of aviation training systems in support of the partner nations' aircraft. As the NAWCTSD Director, International Programs he developed and delivered surface, undersea and special emphasis programs across the NAWCTSD training systems portfolio of products and services. He spearheaded the Building Partner Capacity Program for Enhanced International Peacekeeping Capabilities (EIPC) program in support of the Department of State. The EIPC program provided COCOM prioritized training capability to 27 partner nations. This program provided regional training capabilities to enable partner nations to support US and NATO missions around the globe by providing them with quality training facilities and methods to support those missions.

Mr. Whittaker has over 37 years of military and government service that began when he joined the US Marine Corps in October 1983. He has over 23 years of international and acquisition experience supporting DOD objectives in building relationships and providing interoperability with our partners. He is DAWIA level III certified in Program Management and Business/Financial Management. He is a DOD certified level III International Affairs Professional.



## COL LISBON WILLIAMS, USA

Director/Senior Contracting Official, Army Contracting Command – Orlando



Colonel Lisbon Williams became the Director of the U.S. Army Contracting Command-Orlando, a major subordinate command of the U.S. Army Contracting Command and the U.S. Army Materiel Command, on 31 July 2024.

In his capacity as the Director, COL Williams is responsible for the leadership and operations of ACC-Orlando, which consists of over 170 contracting professionals who execute a multibillion-dollar portfolio supporting the Army's Training Support System portfolio. ACC-Orlando provides tailored contracting solutions and business advice in support of a diverse customer base to include the Program Executive Office for Simulation, Training and Instrumentation (PEO STRi), the Army Futures Command, the Program Executive Office for Aviation, the National Guard Bureau and the Security Assistance Training Management Office.

A native of Columbia, South Carolina, COL Williams commissioned as a Branch Detailed Infantry/Adjutant General Officer on 11 May 2002 through Hampton University Reserve Officers' Training Corps. He entered active duty on 16 August 2002 with duty as a Goldbar Recruiter while waiting to proceed to his first duty assignment. He has served in a variety of assignments from Rifle Platoon Leader to Commander/Director, Mission and Installation Contracting Command (MICC-Ft. Polk).

COL Williams entered his first duty assignment as a Rifle Platoon Leader in 1st Battalion, 325th Airborne Infantry Regiment, 82nd Airborne Division. Upon completion of his tenure as a Rifle Platoon Leader, COL Williams transitioned into the Adjutant General Corps (AG) and served at 2nd Brigade Combat (BCT) Headquarters as an Assistant Brigade Adjutant.

Following completion of that assignment, COL Williams was assigned to 3rd Battalion, 7th Special Forces Group (Airborne) as a Battalion Adjutant. After serving 36 months as a Battalion Adjutant, COL Williams was assigned to the Miami Military Entrance Processing Station (MEPS) as an Executive Officer (XO) for one year prior to transitioning to the Acquisition Corps. Following his tenure at the Miami MEPS, COL Williams was subsequently assigned to the 410th Contracting Support Brigade (CSB) – Miami Division where he served approximately 31 months as a Team Leader for 678th Contingency Contracting Team (CCT).

COL Williams was then assigned to Defense Contract Management Agency (DCMA) Baltimore where he served 40 months as the Administrative Contracting Officer (ACO) for the ACAT-IA Tactical Unmanned Aerial System (TUAS) Program.

COL Williams then served 15 months as the Director of the International Technology Center – UK, embedded within the UK Ministry of Defense in Whitehall, London and is part of the Combat Capabilities, Development

Command, formerly The U.S. Army Research, Development and Engineering Command - Atlantic. He served as the principal Army Science and Technology/Acquisition representative for 10 countries in Europe, Africa, and Southwest Asia and was tasked with identifying, evaluating, and communicating emerging technologies and innovative research to provide current and future overmatch capabilities to the Warfighter.

From June 2020-June 2023, COL Williams served as the Commander/Director, MICC-Ft. Polk and was tasked with providing contracting support to the Ft. Polk Installation, its tenant units/activities, and the Joint Readiness Training Center (JRTC).

Col Williams' education includes a Bachelor's of Arts in English, the Infantry Officer Basic Course, Ranger School, Adjutant General Captain's Career Course, the Pathfinder Course at Ft. Benning, GA. the Army Acquisition Basic Course, Command and General Staff College at Redstone Arsenal, AL. He successfully completed his Defense Acquisition Workforce Improvement Act (DAWIA) Level III certification in Contracting and his DAWIA Level I certification in Program Management. He holds a Master of Science (MS) in Human Resources Management from Webster

University, and a Master of Business Administration (MBA) from Nova Southeastern University (FL).

COL Williams has deployed in support (ISO) Operation Iraqi Freedom I (OIF-1) to Baghdad, Iraq. Additionally, he deployed ISO Operation Enduring Freedom-VI (OEF-VI) to Kandahar, Afghanistan and ISO OEF-VIII to Bagram, Afghanistan. He also deployed to Soto Cano Airbase, Honduras for nine months to serve as the Chief of Contracting for Joint Task Force – Bravo (JTF-B). He also deployed to Kuwait with Special Operations Joint Task Force - Operation Inherent Resolve (SOJTF-OIR) as the Chief of the Operational Contract Support Integration Cell (OCSIC).

COL Williams' awards and decorations include the Bronze Star Medal, The Defense Meritorious Service Medal with Oak Leaf Cluster, the Meritorious Service Medal with Oak Leaf Cluster, the Army Commendation Medal with three Oak Leaf Clusters, the Joint Service Achievement Medal, the Army Achievement Medal with three Oak Leaf Clusters, the Valorous Unit Award, Joint Meritorious Unit Award, the Combat Infantryman's Badge, Ranger Tab, the Parachutist Badge, the Pathfinder Badge, and the Egyptian Parachutist Badge.



## JOE ERICKSON

Program Manager, AFLCMC/WNS



Joe is an Advisory and Assistance Services Contractor Program Manager in the Program Executive Group of the Simulators Division, within the Training Directorate. He has been in this position for more than 10 years. His duties include working with members of the TSA IV Contract Team, both Government and Industry, serving in a PM role within the Division as a whole. Prior to working with the Air Force, Joe was a Paralegal in several law firms, where he was also a licensed Fire Investigator and Scene Investigator. He is a 10-year veteran of the U.S. Army, where he served as a Paralegal for both the 24th Infantry Division and V Corps.

# TSIS BRIEFING PRESENTATIONS

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## **NTSA**

[www.NTSA.org/TSIS](http://www.NTSA.org/TSIS)

## **PM TRASYS**

[www.marcorsyscom.marines.mil/Portfolios-and-Programs/TRASYS](http://www.marcorsyscom.marines.mil/Portfolios-and-Programs/TRASYS)

## **NAWCTSD**

[www.navair.navy.mil/nawctsd/tsis](http://www.navair.navy.mil/nawctsd/tsis)

## **PEO STRI**

[www.peostri.army.mil](http://www.peostri.army.mil)

## **ACC-ORL**

<https://acc.army.mil/contractingcenters/acc-orl>

# WHO WE ARE

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## **NATIONAL TRAINING & SIMULATION ASSOCIATION (NTSA)**

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The National Training & Simulation Association (NTSA) is America's premier organization representing the interests of the modeling and simulation community worldwide. As such, it serves as a constant point of contact for government, academia, industry, research organizations and the military to exchange information, share knowledge, align business interests and in general stimulate growth and overall advancement of the industry. NTSA pursues these goals through a series of conference, meetings and exhibitions throughout the year. NTSA produces The Interservice/Industry Training, Simulation and Education Conference (I/ITSEC), which is the world's largest conference and exhibition dedicated to modeling and simulation. While NTSA primarily serves the North American community of practice, many of its members and participants are non-US. NTSA is a key member of the International Training and Simulation Alliance (ITSA), a worldwide group of simulation associations that promotes knowledge and information about training and simulation worldwide.



## **NDIA CENTRAL FLORIDA CHAPTER**

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The NDIA Central Florida Chapter vision is to improve our National Defense by earning the trust of the government while representing industry's interest in the Central Florida region. Our mission is to collaborate with government and industry to facilitate important discussions of local issues and matters critical at the national level...and to enhance the future of the industry.

The NDIA Central Florida Chapter works alongside government to improve understanding of Industry through support activities. We also bring industry's concerns and interests to the government by providing insight to industry methods and challenges when working with the local government processes and intent. Lastly, we provide financial support and incentives to individuals and organizations that align with our mission in three key ways: STEM, scholarships, and grants. The funds we raise through luncheons, golf tournaments and other major events are used to fund these endeavors.