



CAPABILITY PROGRAM EXECUTIVE SIMULATION, TRAINING, TEST & THREAT

*TRAINING AND SIMULATION
INDUSTRY SYMPOSIUM 2026*

17 JUNE 2026

Questions?





BG CHRISTINE A. BEELER
CAPABILITY PROGRAM EXECUTIVE

Questions?





ORGANIZATION CHART



 BG CHRISTINE A. BEELER CAPABILITY PROGRAM EXECUTIVE	 MR. LEE A. JAMES III, SES DEPUTY CAPABILITY PROGRAM EXECUTIVE	 SGM CHARLES W. HOUSTON III SENIOR ENLISTED ADVISOR	 MR. MICHAEL WILLOUGHBY CHIEF OF STAFF
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PM SIM Project Manager Simulation	PM TRADE Project Manager Training Devices	PL TSMO Project Lead Threat Systems Management Office	PL TSO Project Lead Training Aids, Devices, Simulators and Simulations (TADSS) Support Operations	PL IPO Project Lead International Program Office
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 COL NATASHIA L. COLEMAN PROJECT MANAGER SIMULATION	 MS. LIZ BLEDSOE PROJECT MANAGER TRAINING DEVICES	 MR. BRADLEY HORTON PROJECT LEAD THREAT SYSTEMS MANAGEMENT OFFICE	 MR. JUSTIN FORTUNE PROJECT LEAD TADSS SUPPORT OPERATIONS	 MR. DALE WHITTAKER PROJECT LEAD INTERNATIONAL PROGRAM
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 MS. DESTINY LASKI DEPUTY PROJECT MANAGER SIMULATION	 MR. AARON BROWN DEPUTY PROJECT MANAGER TRAINING DEVICES	 MR. ALVIN BROWN DEPUTY PROJECT LEAD THREAT SYSTEMS MANAGEMENT OFFICE	 MR. STEVE BUSHWAY DEPUTY PROJECT LEAD TADSS SUPPORT OPERATIONS (ACTING)	 MS. CHRISTINA BELL DEPUTY PROJECT LEAD INTERNATIONAL PROGRAM
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 LTC ZACHARY P. YOKLIC PRODUCT MANAGER FORCES TRAINING SYSTEMS	 LTC KYLE HUDALLA PRODUCT MANAGER COMBAT TRAINING INSTRUMENTATION SYSTEMS	 MS. MICHELE GENTILE PRODUCT LEAD INSTRUMENTATION MANAGEMENT OFFICE (ACTING)	 MR. ZACHARY LINDSAY DIRECTOR WARRIOR TRAINING AND READINESS SOLUTIONS	 MR. RODNEY JOYNER PRODUCT LEAD INTERNATIONAL PROGRAM GROUND
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 MR. BEN PRYOR PRODUCT MANAGER CYBER RESILIENCY AND TRAINING	 MR. MICHAEL POWELL PRODUCT MANAGER LIVE TRAINING SYSTEMS	 MR. BRIAN HILL DIVISION CHIEF SYSTEMS	 MR. STEVE BUSHWAY PRODUCT LEAD GLOBAL OPERATIONS	 MR. JOSEPH ORSI PRODUCT LEAD INTERNATIONAL PROGRAM AVIATION
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 LTC MINDY BROWN PRODUCT MANAGER SYNTHETIC WARRIOR SYSTEMS	 MR. STEPHEN MCFARLANE PRODUCT MANAGER TACTICAL TRAINING SYSTEMS	 MS. SARA ESTILL INFORMATION ADVANTAGE	 MR. MARKO NIKITUK PRODUCT LEAD LIVE, VIRTUAL, CONSTRUCTIVE SUPPORT OPERATIONS	 MR. RANDY CAVES PRODUCT LEAD INTERNATIONAL PROGRAM TRAIN, ADVISE, ASSIST AND MENTOR (ACTING)
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 LTC JAMES STAGGS PRODUCT MANAGER COMMON SYNTHETIC ENVIRONMENT	 MR. JOSH HICKS DIVISION CHIEF CYBER	 MR. JAMES GRIFFITH PRODUCT LEAD COMBAT TRAINING CENTER OPERATIONS	 MR. MICHAEL KILECREASE PROGRAM OFFICER FLIGHT SCHOOL TRAINING SUPPORT SERVICES
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 LTC EMERY BAUGHAN PRODUCT MANAGER NEXT GENERATION CONSTRUCTIVE	 MR. TODD KOSIS PRODUCT LEAD CONSTRUCTIVE SIMULATION SUPPORT
--	---









 MR. MARWANE BAHBAZ TECHNOLOGY OFFICER	 MS. SHERI PETERS CHIEF STRATEGIC INITIATIVES GROUP CHIEF	 CPT JARED GRACE EXECUTIVE OFFICER	 MR. STEVE MEINTS CHIEF COUNSEL	 MR. DONNIE RYAN PUBLIC AFFAIRS OFFICER
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 MS. SHELLY MOORE DIRECTOR PERSONNEL RESOURCES (G1) TALENT MANAGEMENT (G7)	 MR. D. SHANE MARKLEY DIRECTOR SECURITY (G2)	 MR. M. BRANDON GARNER DIRECTOR OPERATIONS (G3)	 MR. ROBERT BRIAR DIRECTOR PRODUCT SUPPORT (G4)	 MR. RODNEY FIGAROA DIRECTOR ACQUISITION (G5)	 MR. NELSON MAISONET CHIEF INFORMATION OFFICER (G6)	 MS. PRIMILA RAJAKULASINGHAM DIRECTOR BUSINESS MANAGEMENT (G8)
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CAPABILITY PROGRAM EXECUTIVE SIMULATION, TRAINING, TEST AND THREAT (CPE ST3)



**We Simulate the Fight. We Replicate the Threat. We Ensure Our Army Wins—
Before the Fight is Even Fought!**

-  • Manages 370+ Products
-  • 200 Security Cooperation Efforts across 62 Nations
-  • Total Annual Obligating Authority: \$4 Billion per Fiscal Year
-  • 4 x Combat Training Centers
-  • 429 CONUS & OCONUS Locations
-  • 400+ Ranges
-  • Provides full life cycle management and sustainment to more than 300,000+ fielded training aids, devices and simulators across 399 sites
-  • Army provider of Threat Capability

A shield marks our duty to defend the homeland. Within it, an arrow strikes upward—a spearhead for lethality and readiness forged through elite training. This icon unites four pillars: Simulation, Training, Test and Threat. It's red, white and blue colors mirror the modern multi-dimensional battlefield where forces clash across all domains.



Multi-Domain Operations (MDO) for

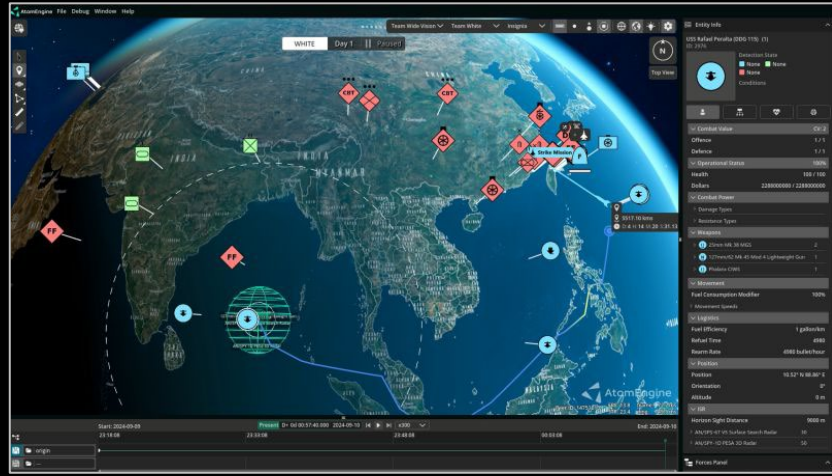
- Training, Modeling & Simulation Domains
- Test & Evaluation
- Analysis
- Experimentation
- Intelligence

Threat & Threat Capabilities for

- Cyber
- Information Advantage
- Directed Energy
- Electronic Warfare
- Nuclear Environment

Every Soldier in the Army; every Abrams, Bradley, and Apache crew; every Brigade Combat Team going through a CTC rotation, trains using capabilities developed, maintained and operated by CPE ST3.

Next Generation Constructive



**Cloud-enabled Constructive Training at Scale
AI Enablers & Modeling Assets**

CTC Modernization



**Modernizing Combat Training for MDO
LVC Marketplace**

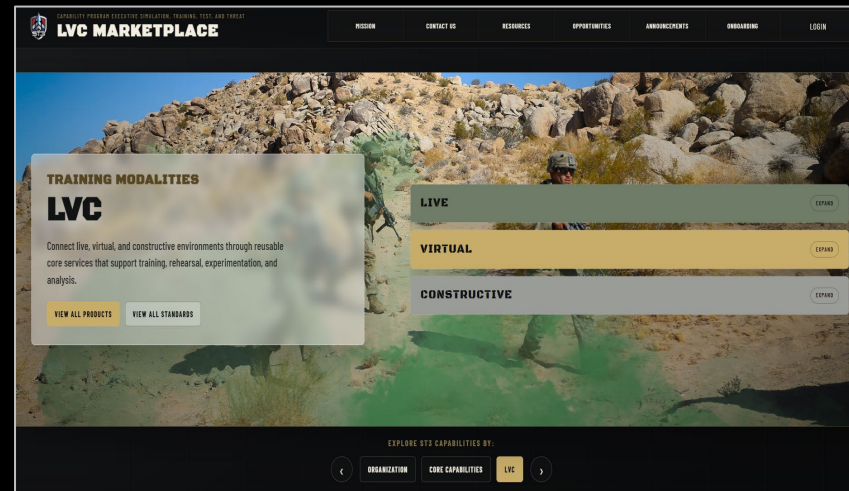
Non-Kinetic Warfare



**EW and Threat Replication in Test and Training
Embedded Training**



Reusable Models and AI Pipeline Assets



Building Army's Simulation Ecosystem



Training Simulation in Next Gen Platforms



How to do business with CPE ST3?

Fill out an engagement form



FEATURED PHOTO

(Apr. 23, 2026)

ORLANDO, Fla. — Brig. Gen. Christine A. Beeler, capability program executive for the U.S. Army's Capability Program Executive Simulation, Training, Test and Threat (CPE ST3), talks with Khang Nguyen, 13, and Hieu Nguyen, 12, about their recent underwater robotics project during 'Bring Your Kids to Work Day' (BYKTWD) on April 23 at Naval Support Activity Orlando. A total of 1,138 parents and children from 371 families, including CPE ST3 employee Ha Lyn Nguyen and her two sons, participated in this year's Team Orlando BYKTWD experience. BYKTWD is an annual event designed to inspire kids to explore various occupations in the workforce, expose them to the different roles required to run a business or build a project, and promote careers in Science, Technology, Engineering and Math (STEM). (U.S. Army photo by Donnie Ryan)

LATEST NEWS



Orlando Area Soldiers, Sailors and Marines Honor Medal of Honor Recipient and Parents



CPE ST3 Participates in Bring Your Kids to Work Day at Naval Support Activity Orlando



U.S. Army Capability Program Executive Simulation, Training, Test and Threat (CPE ST3) Activates Project Lead Office



Capability Program Executive Simulation, Training, Test and Threat (CPE ST3) Activates New Project Manager Office



Program Executive Officer Simulation, Training and Instrumentation (PEO STRI) Redesignated Capability Program Executive Simulation, Training, Test and Threat (CPE ST3)



<https://jtnc.experience.crmforce.mil/JTNC/s/cpest3>



*MR. MARWANE BAHBAZ
CHIEF TECHNOLOGY
OFFICER*

Questions?

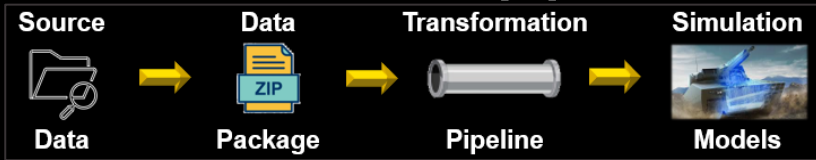


LVC Marketplace & Prize Challenge



- Amazon-inspired experience for discovering, accessing, and procuring Army M&S solutions

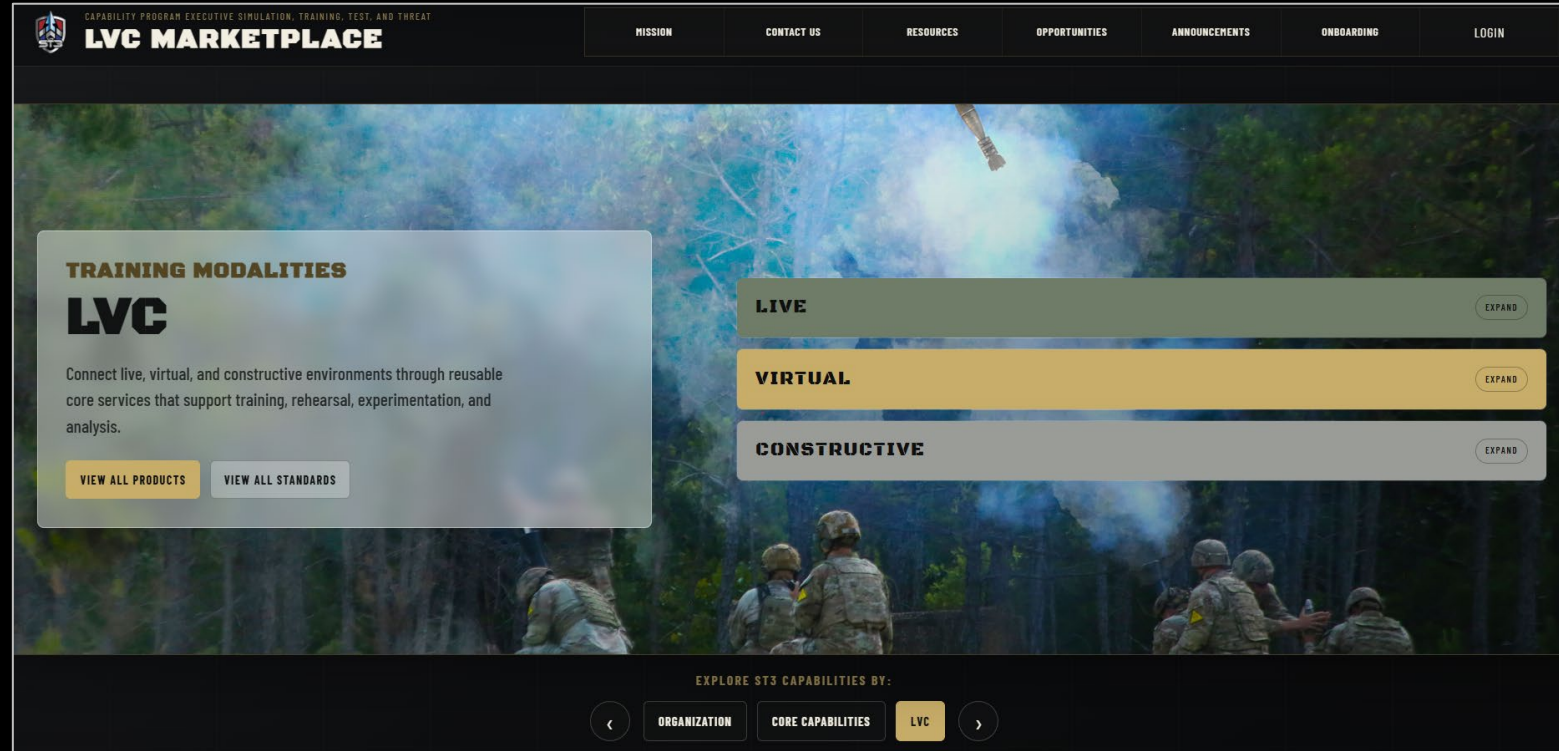
Data-to-simulation pipelines



Game engine interoperability



Prize Challenge QR Code



Challenge I	Marketplace Digital Platform	\$50,000
Challenge II	Data-to-Simulation Pipeline	\$100,000
Challenge III	Operational Application (UAS)	\$100,000
Challenge IV	Capstone – Full Integration	\$200,000

Characteristics of Need (CoN) RFI



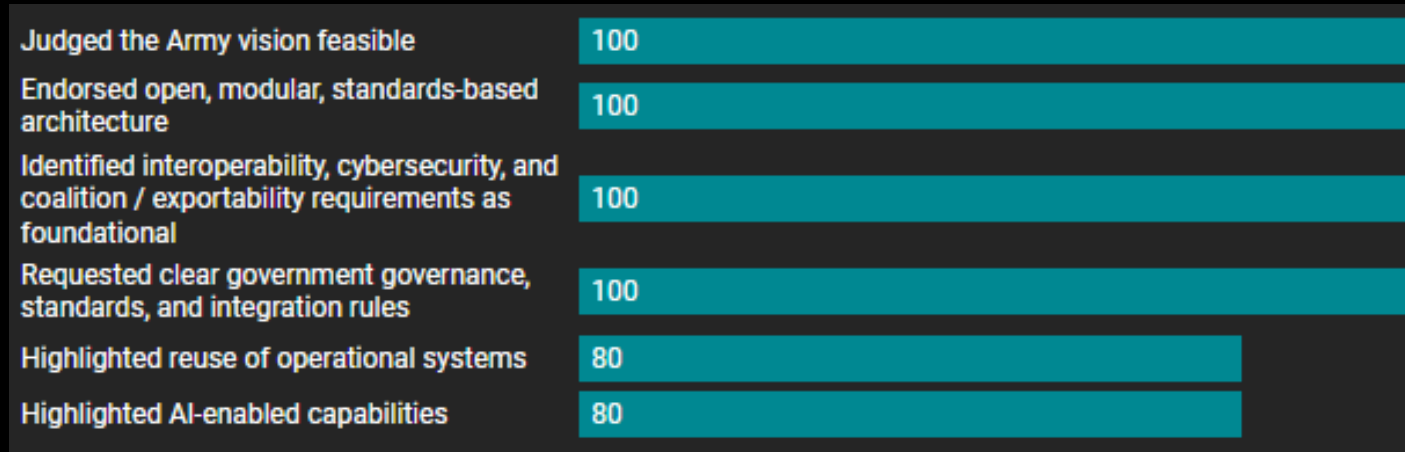
Purpose: Gather industry input to inform future requirements, acquisition strategy, and technical direction for a next-generation integrated LVC environment.

Objective: Create a persistent training environment integrating LVC capabilities across all domains.



Scope of Interest

development exportability
 research lvc
 marketplace open
 interoperability
 operational reuse system
 implementation
 architecture standards innovation
 feasibility cybersecurity gaps
 technology



Takeaways

Broad Support → Commercial Gaming * Cloud * AI * Data-centric Services * Infrastructure Reuse

Near Term Payoffs → Automation * AI Scenario Generation * Cloud-hosted Services * Reusable Terrain / Data

What Industry Confirmed

- Open, layered, modular architecture
- Open standards and APIs
- Replace siloed legacy LVC
- Use commercial tech now
- Reuse operational systems / data
- Cybersecurity, DevSecOps by design
- Joint / coalition interoperability
- Persistent, reusable data



High Value Near Term Opportunities

- Data models / interface standards
- Open core services pilots
- AI for scenarios / planning / AAR
- More instrumentation and sensing
- Distributed training in DDIL
- Reusable terrain and digital twins
- Governed app-store / marketplace

Key Risks / Additional Clarity Required

- Data / API governance gaps
- Undefined core services
- Unclear transport / messaging
- Timing / latency / sync standards
- Fair fight and federation quality
- Terrain correlation challenges
- Cross-domain / coalition rules
- Legacy transition approach
- Vendor lock-in risk

Recommendations

- Stand up enterprise governance
- Define data and interface standards
- Publish minimum viable core services
- Run bounded Army use-case pilots
- Set measurable performance thresholds
- Define certification and maturity rules
- Implement secure DevSecOps onboarding
- Preserve multi-vendor competition



Who: Members of industry/stakeholders

What: LVC Training, Simulation and Experimentation Characteristics of Need (CoN) Roundtable

When: Tuesday, July 14, 9 a.m. to 10 a.m.

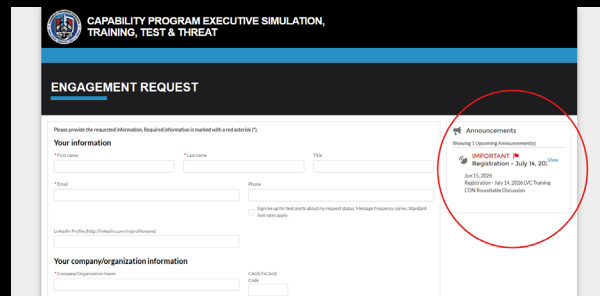
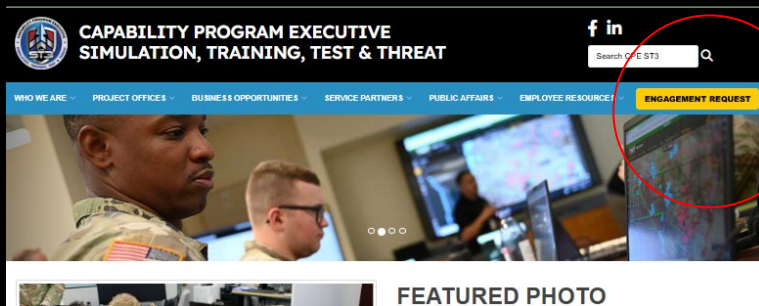
Where: Room 321 A/B, Partnership III

Why: To discuss the CoN with stakeholders

Advanced registration required:



Scan to Register





COL NATASHIA COLEMAN

PROJECT MANAGER SIMULATION

Questions?





COL Natasha L. Coleman
Project Manager



Business Management Division (BMD)
Product Support Management Division (PSM)



Technical Management Division (TMD)



Ms. Destiny Laski
Deputy Project Manager



Product Manager Forces Training Systems



Product Manager Common Synthetic Environment



Product Manager Synthetic Warrior Systems



Product Manager Next Generation Constructive



Product Manager Cyber Resiliency and Training



Product Lead Constructive Simulation Support



Modernizing the Virtual & Constructive Training Enterprise

Objective: Deliver virtual and constructive collective training solutions that enables a **cohesive Live, Virtual, and Constructive (LVC) training environment** to achieve realistic, large-scale combined arms training that replicates the challenges of Multi-Domain Operations (MDO) across the entire competition continuum.

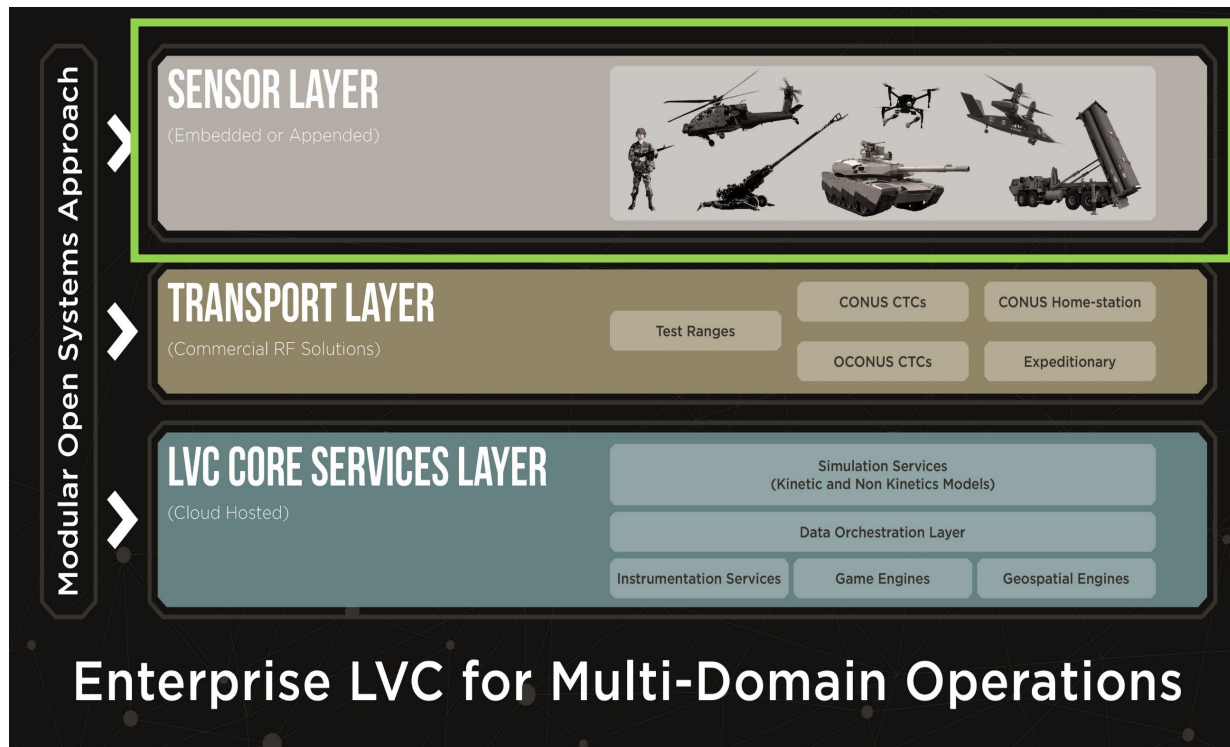
Deliver a common set of synthetic training environment software (STE-SW) standards and enterprise framework, enabling units from **Soldier to ASCC** to train seamlessly across all domains at the point of need.

Our Approach: Develop, procure, and integrate a portfolio of **interoperable, scalable, universally accessible, persistent simulation** capabilities aligned to a **modular, open-systems framework** in support of the "Global Training Environment" concept, ensuring **seamless data flow** and **interoperability** from the individual soldier to large-scale, multi-echelon exercises.

Strategic Alignment: Aligns to the Army's modernization & training priorities by providing **realistic, MDO-focused training** environments that **replicate the complexity** of the **future battlefield** with **universal accessibility** across an integrated joint force and coalition partners.

SENSOR LAYER

Virtual & Embedded Training



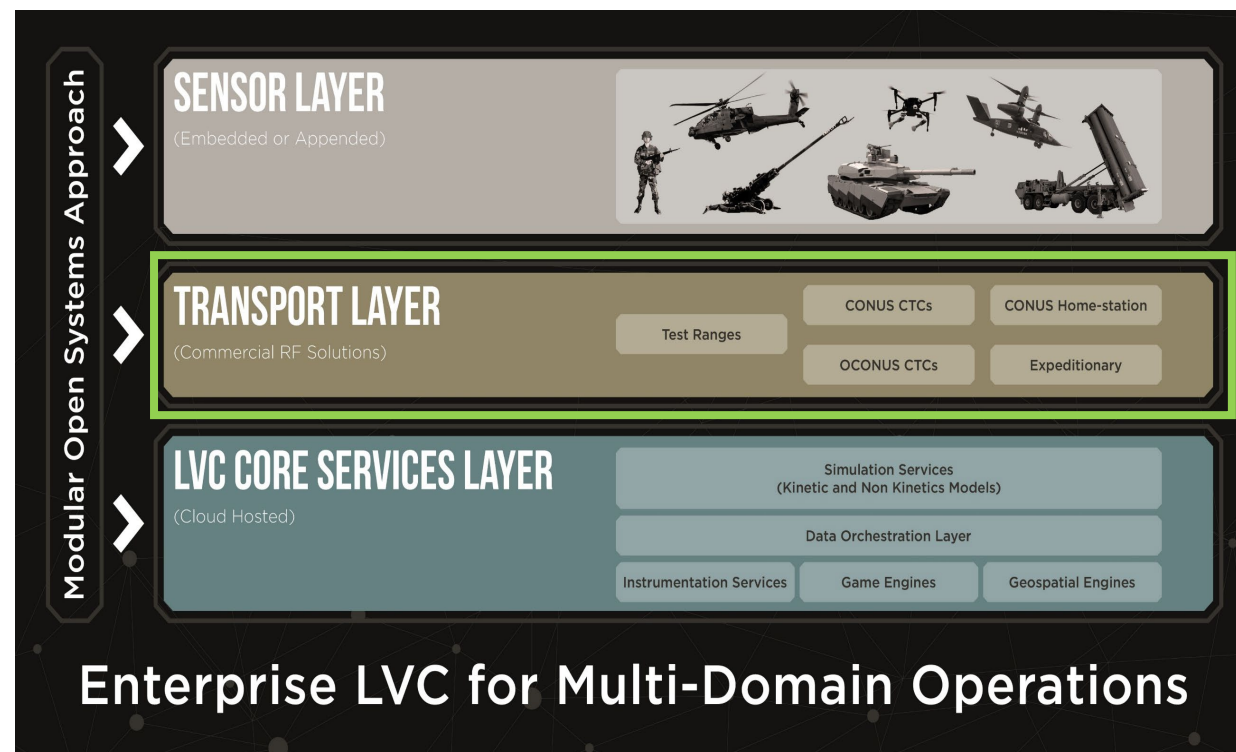
- Deliver Soldier-centric training tools that capture individual, small-unit and collective performance data.
- Simulate advanced sensor systems and their data outputs, feeding realistic threat activities into live, virtual and constructive training environments.
- Deliver virtual training that provide actionable intelligence that drives operations within training exercises.

Connects soldiers, vehicles, and systems to the training environment by capturing real-time performance data, actions, and decisions. This layer instruments the force for realistic feedback and after-action review.

TRANSPORT LAYER

Universal Accessibility

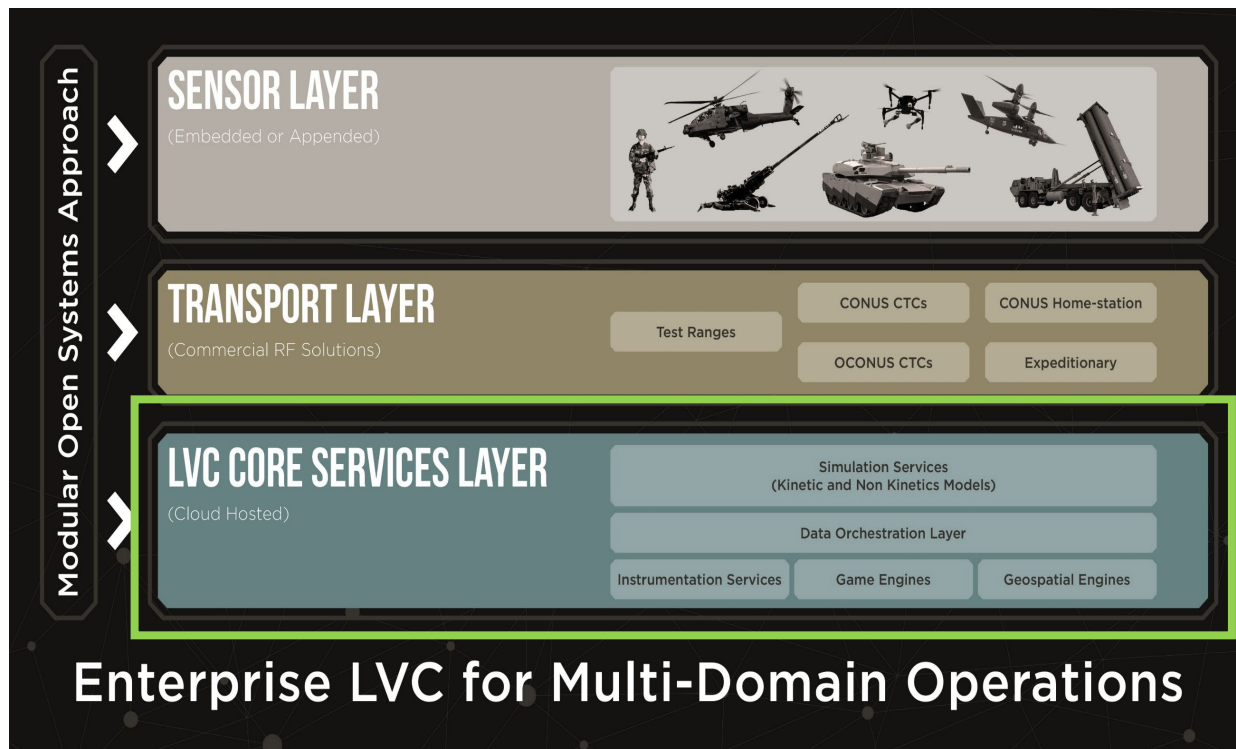
- **CLOUD HOSTED:** Connect users, platforms, and scenarios, enabling distributed and scalable training events.
- **STE Software:** Model and simulate communication networks, enabling realistic information flow between entities.
- **Unified Network:** Provide the critical network infrastructure for collective & distributed training linking constructive simulations with C2 information systems from Individual to ASCC (Corps, Division, CAA, Training, etc).



Provides the common, network-based communication backbone that ensures reliable, low-latency data movement between all LVC components across home stations, Combat Training Centers (CTCs), and global locations.

CORE SERVICES LAYER

Constructive Strategy



- Delivers the Synthetic Training Environment-Software (STE-SW) virtual and terrain capabilities; One World Terrain (OWT) for a single, 3D global terrain, and the core simulation services that generate the virtual environment.
- Provide the scalable, AI-driven constructive simulations that generate intelligent opposing forces and represent the complexity and scale of the MDO environment.
- Constructive simulation that enables commanders and staffs to train at the Corps, Division and Brigade level.

Provides the foundational, reusable software and data that drive the entire training ecosystem. This includes common terrain, simulation models, AI-driven behaviors, and standardized interfaces for interoperability.



1. CLOUD BASED CAPABILITIES
2. SCALABILITY & FUNCTIONALITY
3. MODULAR & INTEROPERABLE WITH C2IS
4. BEST OF BREED ACQUISITION STRATEGY
5. READY TO INTEGRATE: PARTIAL or Full SOLUTIONS (COTS & GOTS)
6. UNIFIED APPROACH
7. COHESIVE ADOPTION TO LVC ENTERPRISE ARCHITECTURE
8. TEAMING
9. EMBEDDED TRAINING
10. AI ENABLED MODELING & SIMULATION



Sub Org	Program	Contract / Vehicle Type	Contact	Release Date	Award Date
PdM CSE	STE-SW (Virtual)	OTA	Product Manager, LTC Parker Staggs james.p.staggs.mil@army.mil	11 JUN 26 (RFI) ~JUL 26 (RFS)	1QFY27
PdM SWS	Soldier Virtual Trainer (SVT) Marketplace	FAR 12/13 PO for COTS & potential for OTA 10 USC 4023 – Experimental	Product Manager, LTC Mindy A. Brown mindy.a.brown.mil@army.mil	11 MAY 26 (CFS)	4QFY26
PdM SWS	Games For Training (GFT)	IDIQ	Product Manager, LTC Mindy A. Brown mindy.a.brown.mil@army.mil	4QFY26 (AOS submissions)	2QFY27



COL Natasha L. Coleman
Project Manager, Simulation (PM SIM)

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EA: Ms. Colleen Silvey - colleen.a.silvey.civ@army.mil



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Modeling and Simulation (M&S) Branch Chief

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MS. LIZ BLEDSOE

***PROJECT MANAGER
TRAINING DEVICES***

Questions?




Training Devices



- PM: Liz Bledsoe
- DPM: Aaron Brown

Combat Training Instrumentation Systems



- PdM: LTC Kyle Hudalla**
DPdM: Mike Dillion
PO: Karrie Morin
APM: Brian Caffee
APM: Darren Fennessy
APM: Ronald Swanson
APM: Courtney Flugstad

Live Training Systems



- PdM Mike Powell**
DPdM Darin Stevens
PO: LTC Leonardo Abreu
PO: Mark Dasher
APM: MAJ Daniel Spies
APM: Dennis Godfrey
APM: Chris Ramirez

Tactical Training Systems



- PdM Steven McFarlane**
DPdM Derik Vick
APM: MAJ Amaryllis
APM: Jason Foy
APM: Jill McVay
APM: Carleton Stargel
APM: James Efantis
APM: Matt Hopkins

Objective: Deliver the next generation of live training capabilities by modernizing Combat Training Centers and Home Station ranges with realistic battlefield effects, advanced instrumentation, and integrated data analytics. Enable commanders to train, assess, and improve readiness across multiple domains.

Our Approach: Accelerate capability delivery through rapid modernization, agile acquisition, and continuous collaboration with operational stakeholders. Integrate advanced training technologies, battlefield effects, instrumentation systems, and data platforms to quickly address emerging operational requirements and training gaps.

Strategic Alignment: Advances Army priorities for readiness, modernization, and multidomain operations by providing realistic Electronic Warfare, UAS, Counter-UAS, and contested environment training. Supports data-driven decision-making, improves force lethality, and enables commanders to assess performance across tactical and enterprise levels.




CTIS

- EW/Noise Environment Replication
- Agnostic Instrumentation: Delivering highly flexible Positional Location tracking, engagement simulation, and tactical stimulation to support TIC, experimentation
- 3D Battlespace Management (Sensors, Visualization, AI)



LTS

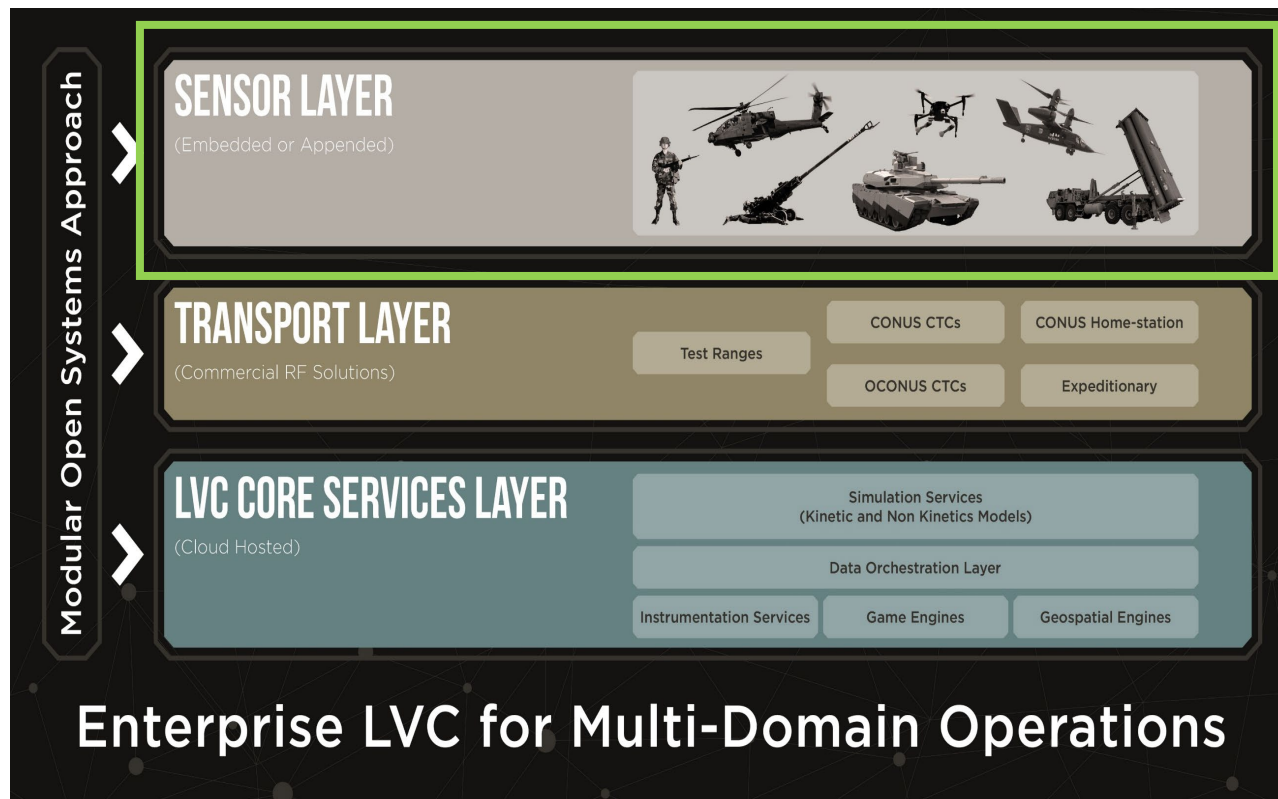
- Physics based direct fire capability that meets ballistic realism and SWAP
- Constructive Indirect Fire representation



TTS

- Group 1 Drone integration into TRACR II
- Counter UAS Home Station Detection Capability
- Improve collection and analysis of training data to provide detailed feedback to Soldiers and leaders to Army Cloud / ATIS

SENSOR LAYER



Live Training Systems

- Next iteration of iMILES (SLIK)
- Constructive weapons simulators (i.e. grenades, mortars, claymores, direct fire capabilities)

LTS Current Operations & Development

- LTS mission is to support Force-on-Force realistic advanced live training capabilities to Soldiers and units.
- The I-MILES program is currently transitioning from development and fielding activities into sustainment operations.
- JRTC Increment 1 fielding is scheduled to begin in Q4 FY26.
- Ongoing capability development efforts include:
 - Direct Fire effects
 - Counter Defilade capabilities
 - Shoulder-Launched Munition training solutions

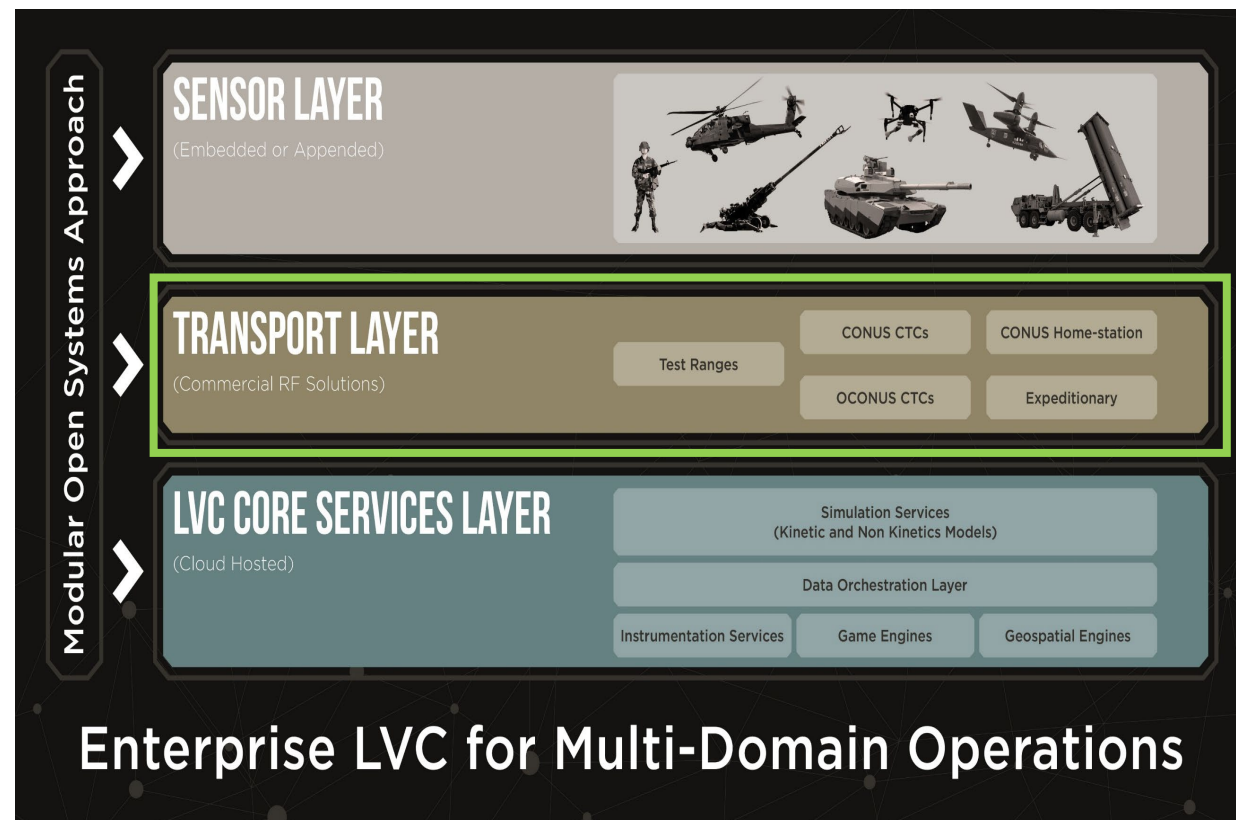
TRANSPORT LAYER

Combat Training Instrumentation System

- CTC-IS, NIPR and MAVEN IS Connectivity
- HITS
- Soldier Monitoring System

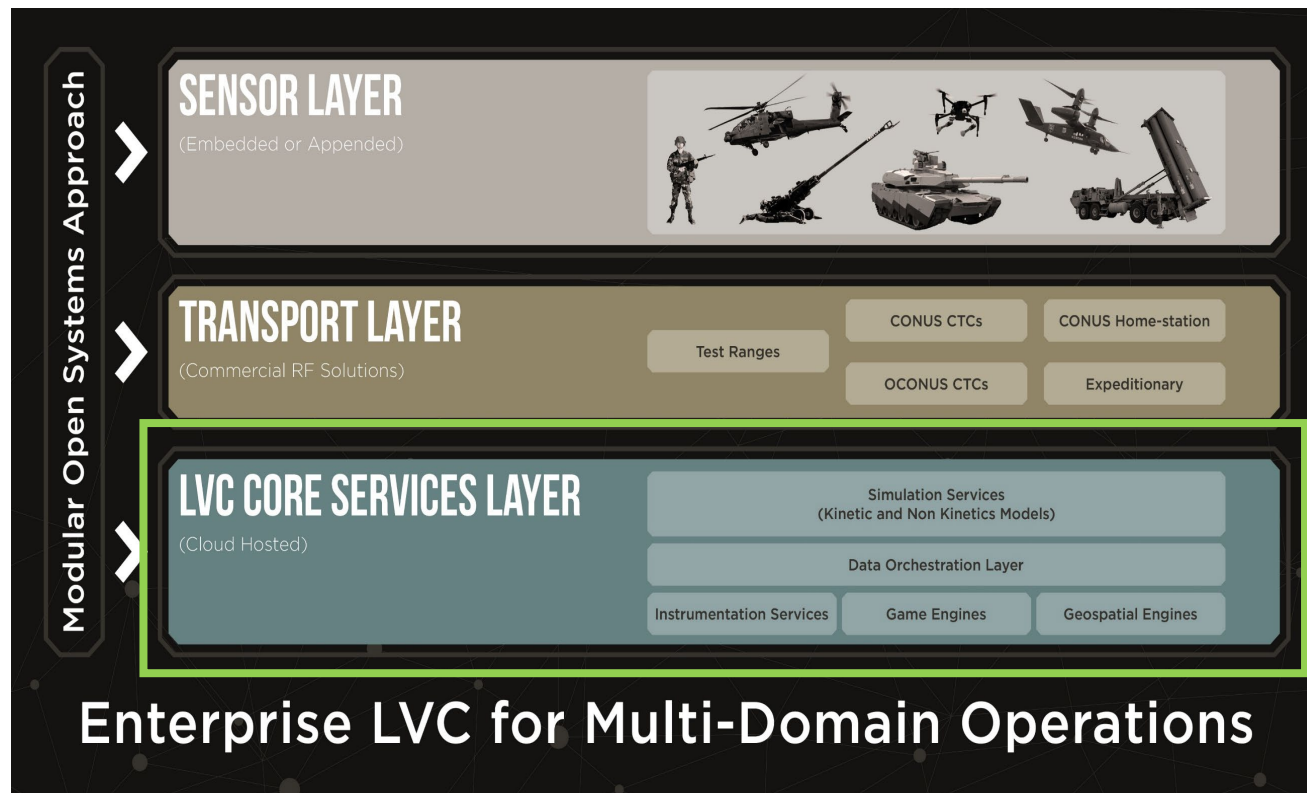
CTIS Current Operations & Development

- **Rapid Modernization:** Accelerating CTS-IS updates to deliver realistic peer-threat environments, high-fidelity data capture, and enterprise-level data analysis.
- **Collaborative Prioritization:** Partnering directly with Transformation and Training Command, and CTC's to immediately target and scope training gaps.
- **Agile Acquisition:** Fast-tracking COTS/GOTS integration to bypass development cycles and field immediate solutions
- **CTC Data Lakehouse:** Utilizing Enterprise platforms (MSS, Maven, Vantage) and NGC/NGC2 to enhanced tactical effects, AARs, and Enterprise analysis.



Enterprise LVC for Multi-Domain Operations

CORE SERVICES LAYER



Tactical Training Systems

- TRACR and DRAGOS Software for target management and adjudication
- Instrumented target capabilities

TTS Current Operations & Fielding

- Global range modernization effort, delivering significant capability upgrades across Army training ranges.
- FY26 Fielding Progress:
 - Basic Army Target Lifters (BATL): 4 ranges fully fielded
 - Digital Range Target Systems (DRTS): 1 Crew Module Unit Recorder (CMUR) fielded
 - Targetry Range Automated Control Recording (TRACR) II Lane-Based Systems: 61 of 100 ranges fielded, including 12 OCONUS locations
 - TRACR II Suites: 17 of 20 suites fielded (85% complete)

CTIS/CTCs:

- Replicate Contested EW Environments
- Execute NGC & NGC2 Integration
- Generate Battlespace RF Noise
- Field 3D Battlespace Management Apps
- Deploy Standardized OC/T Apps
- Implement AI-Ready Data Digitization

TTS:

Near-Term Priorities

- Complete fielding:
 - Remaining 3 TRACR II Suites (Field cameras & Targets)
 - Remaining 39 TRACR II Lane-Based systems (Targets)
 - Finishing Digital Ranges Advanced Gunnery Operating System (DRAGOS) conversions Software Baseline

Long-Range Initiatives

- **Technology Refresh (FY27 and Beyond)**
 - Execute critical IT modernization and technology refresh efforts for TRACR II Suites and DRTS to DRAGOS conversion equipment
- **Emerging Capabilities & Delivery Orders**
 - Battlefield Effects Simulators (BES)
 - Location of Miss and Hit (LOMAH) systems
 - Next-Generation wireless Future Army Systems Integrated Targets (FASIT) radios
 - Continued investment in range modernization technologies to improve realism, interoperability, and training effectiveness across Army installations.

LTS:

- Continued development of:
 - Indirect Fire capabilities
 - Ground Combat Vehicle training effects
 - Unmanned Aircraft Systems (UAS) and Counter-UAS (cUAS) training capabilities
- Focused investment in emerging operational requirements and realistic battlefield replication to enhance live training effectiveness.



Sub Org	Program	Contract/Vehicle Details	Contact	Solicitation #	RFP/S Release	Award Date
PdM STE LTS	Synthetic Training Environment Live Training Systems (STE LTS) Increment 2 Technology	BESTMAC: STE LTS Individual Kit (SLIK) Production Award	Mark Dasher PO STE LTS mark.c.dasher.civ@army.mil		Multiple	
PdM CTIS	Combat Training Instrumentation Systems	Potential Modernization and CTR efforts for CTC/HITS under LTRaC MAC 2/3	Michael S. Dillon DPdM CTIS Michael.s.dillon8.civ@army.mil		Multiple	
PdM TTS	Tactical Training Systems	LTRaC MAC 1: Execute the modernization of 30 live training ranges delivering a mixture of hardwire and radio frequency (RF) controlled target systems. LTRaC MAC 2: Technology refresh for TRACR II, DRTS; fielding Battlefield Effect Simulators (BES), Location of Miss & Hit (LOMAH) systems, and next-generation radios to support wireless FASIT targets.	Stephen R. McFarland PdM TTS stephen.r.mcfarlane.civ@army.mil	BES and LOMAH : 1QFY27 RFP Release for Army Remote Communication: 1QFY27 Army Remote Communication: 2QFY27 BATL ranges in FY27 IT technology refresh contract for TRACR II		



Ms. Liz Bledsoe
Project Manager, TRADE (PM TDE)

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Mr. Aaron Brown
Deputy Project Manager, TRADE (DPM TDE)

Email: aaron.m.brown.civ@army.mil



Mr. Amit Kapadia
Chief Engineer, PM TRADE

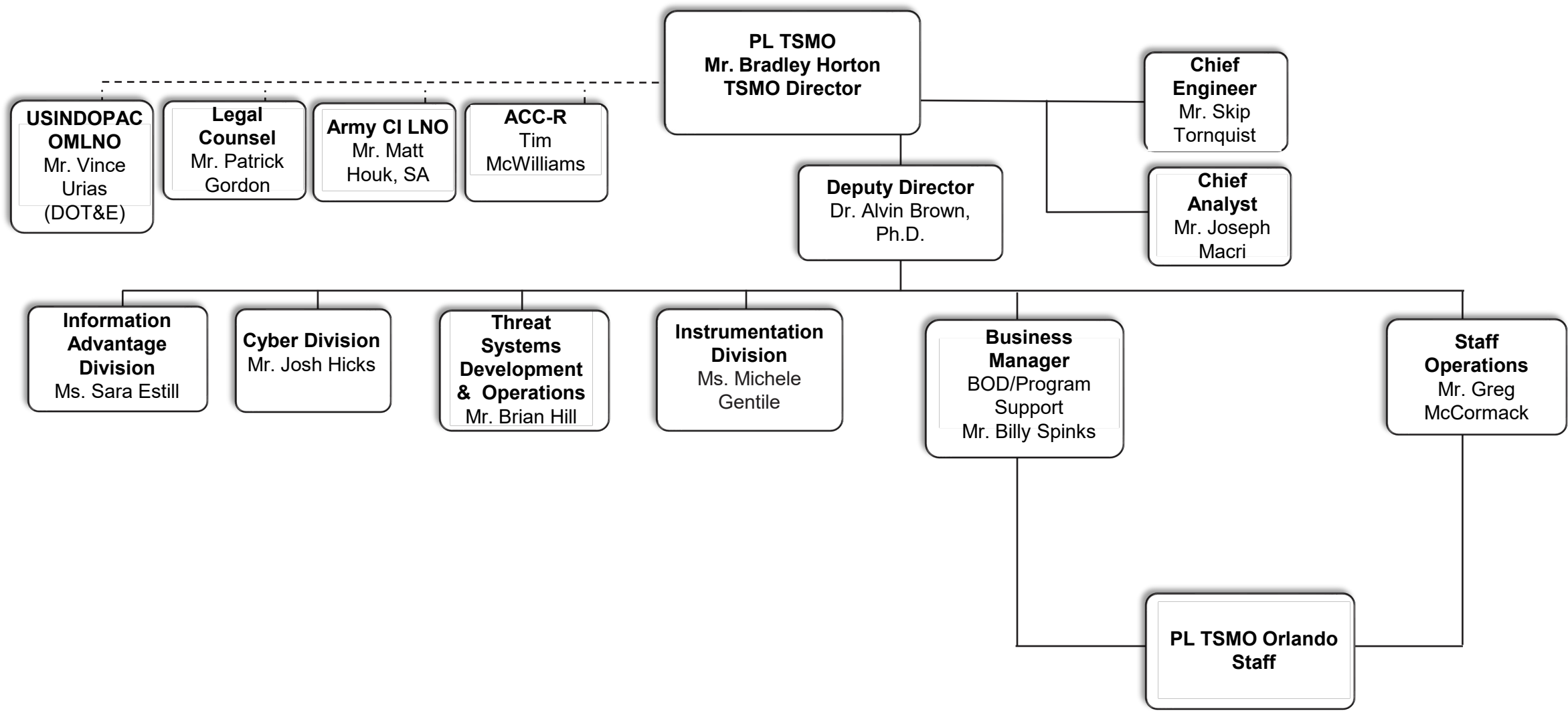
Email: amit.m.kapadia.civ@army.mil



MR. BILLY SPINKS
CHIEF BUSINESS & PROGRAM
SUPPORT DIVISION
PROJECT LEAD THREAT SYSTEMS
MANAGEMENT OFFICE

Questions?







PL THREAT SYSTEMS MANAGEMENT OFFICE

VISION: Elite Mission Support as the Leading Provider of All-Domain, Pacing Threat Capabilities, and Threat-Systems Requirements in Support of Army Test, Evaluation, and Modernization.

ALIGNMENT WITH ARMY STRATEGIC GUIDANCE

LETHALITY

- Rapid Threat Systems Capability Development and Fielding, Continuous Innovation and Refinement, Informed by Latest Intelligence
- Foreign Material Acquisition, Procurement / Capture / Analysis of Enemy Systems

SURVIVABILITY

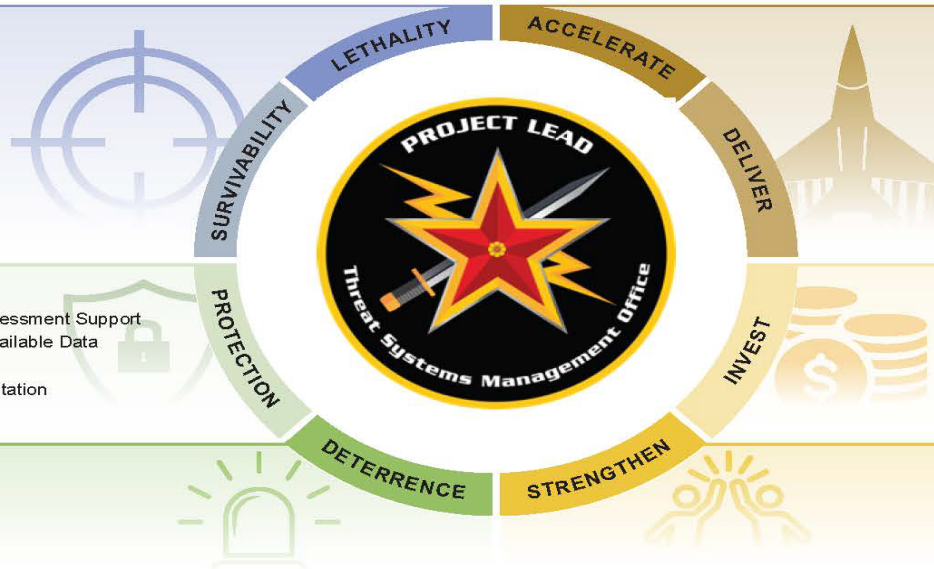
- Threat Validation Support – Assessment of Army Systems Against Evolving Threats
- Full-Spectrum Red Force Threat Employment – Command, Control, Comms; Electronic Warfare; Integrated Air Defense; Ground; & Cyber Threats

PROTECTION

- Threat C3, EW, IADS, Ground, & Aerial System Capabilities
- FMA / FCP
- Threat System Capability Development / Procurement
- Threat Test Bed Tools & Threat Validation Support
- Threat OPSEC Tools & Assessment Support
- Publicly & Commercially Available Data Analysis & Results
- Next Gen Cyber Experimentation

DETERRENCE

- Foreign Military Sales – Cyber Red Team Technical Support to Partner Force Capability Development
- Close Access Teams



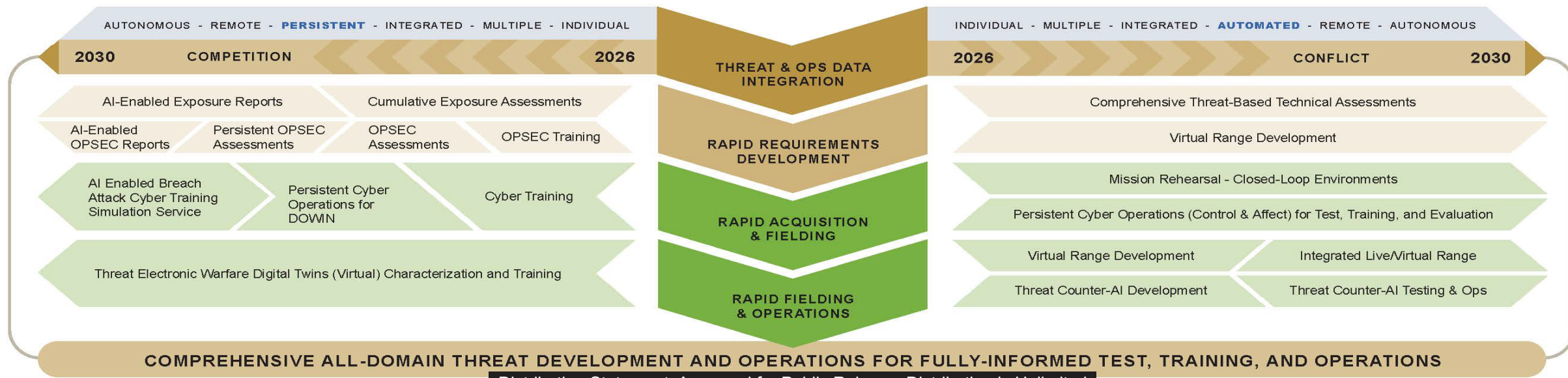
PL TSMO STRATEGIC GOALS

ACCELERATE THE THREAT INTEGRATION CYCLE:
Increase the speed and efficiency with which threat data informs the development and execution of test, training, and simulation.

DELIVER ADAPTIVE THREAT REPRESENTATION CAPABILITY:
Ensure responsive delivery of Multi-Domain Operations (MDO) environments with PL TSMO's unique acquisition, development, delivery, operations, and sustainment.

INVEST IN HUMAN CAPITAL AND TECHNICAL INFRASTRUCTURE:
Develop virtual test and training environments and recruit and retain capable people in a mission-focused culture.

STRENGTHEN STAKEHOLDER AND FOREIGN PARTNERSHIPS



SENSOR-TRANSPORT-LVS LAYERS



Sensor Layer

- Threat S, C, X-band radar simulators
- Counter UAS technologies
- AI-enabled technologies
- Low-cost, remote threat sensors
- Software Defined Radios
- Cyber Experimentation & Tool Development

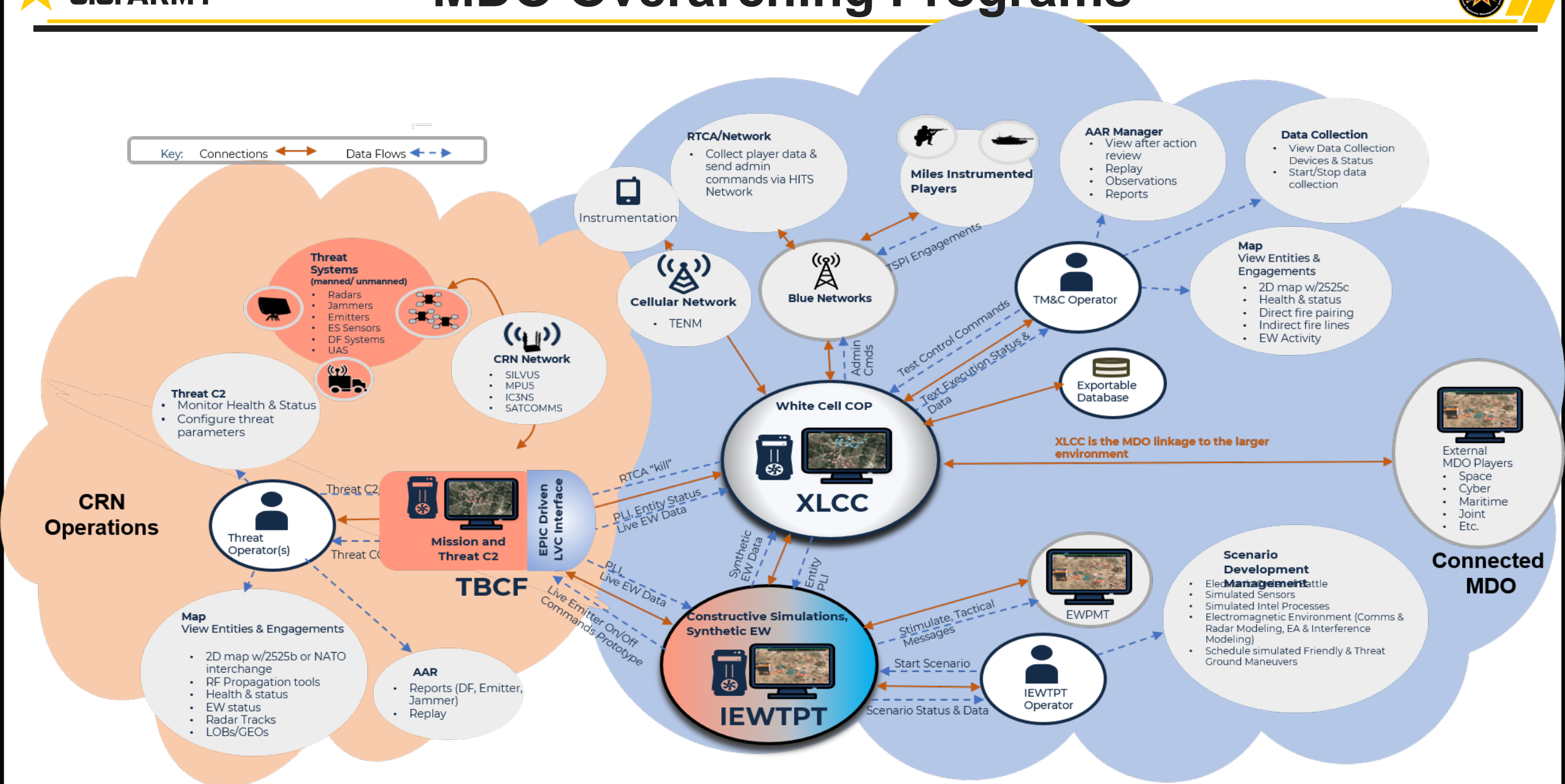
Transport Layer

- Threat C3 modernization (threats & targets) services across multiple ranges
- Improve operational and sustainment strategies

LVC Core Services Layer

- Distributed Range Operations
- Remote Operations Modernization
- Red-White-Blue cell modernization
- Digital Twin threat models

MDO Overarching Programs



Sub Org	Program	Contract/ Vehicle Type	Estimated Value	Contact	Solicitation #	RFP/S Release	Award Date
PL TSMO	Threat Support Operations, Maintenance and Integration Support III (TSOMIS III)	IDIQ	\$498M	<p>ACC-RSA KO – Ms. Benvinda Oliveira Phone: (520) 717-3750 benvinda.m.oliveira.civ@army.mil</p> <p>COR - Mr. Norris Walker Phone: (256) 876-8601 norris.l.walker.civ@army.mil</p>	TBD	3QFY27	4QFY27 or 1QFY28
PL TSMO	Test Enterprise Network Modernization (TENM)	GSA AAS FLEX	\$250- \$499M	<p>GSA AAS Project Manager - Leon Johnston Leon.Johnston@gsa.gov Phone: 800-488-3111</p>	TBD	3QFY26	4QFY26



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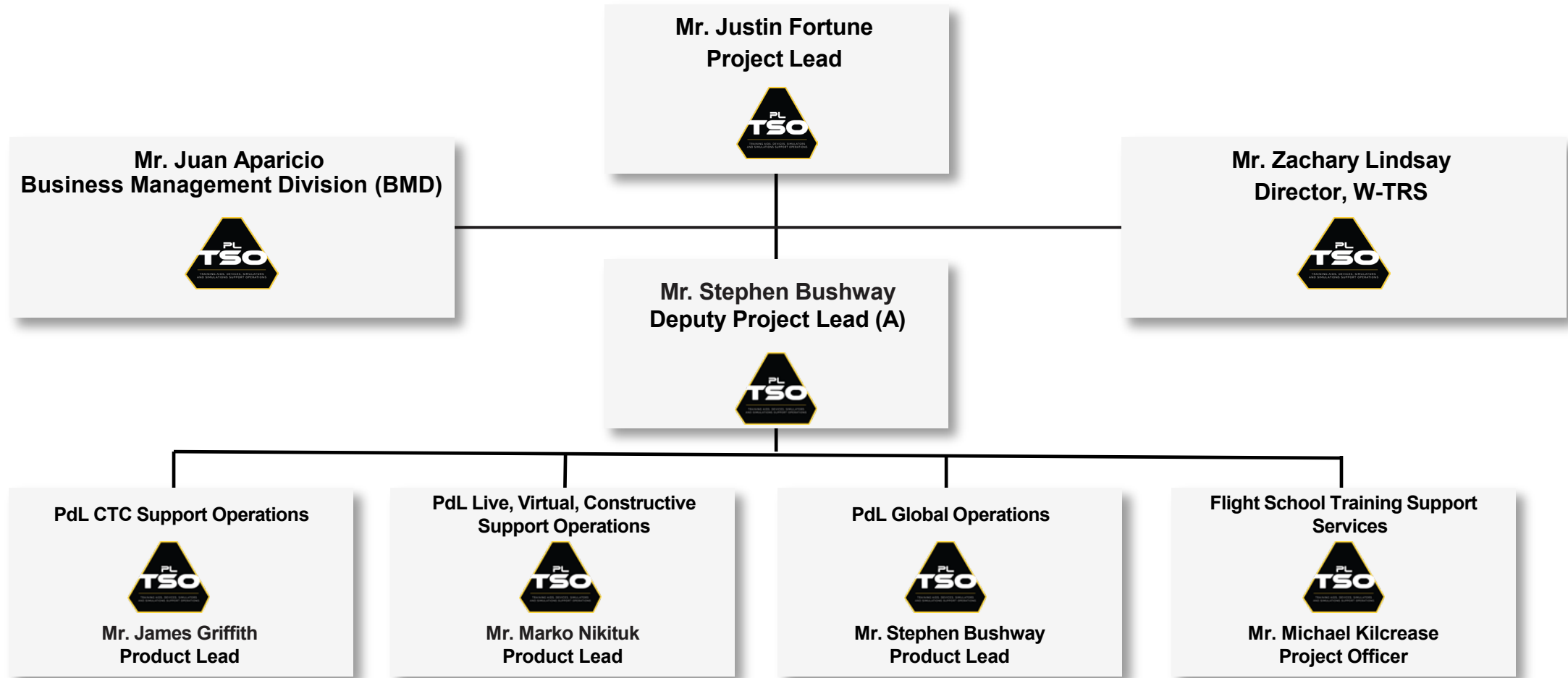
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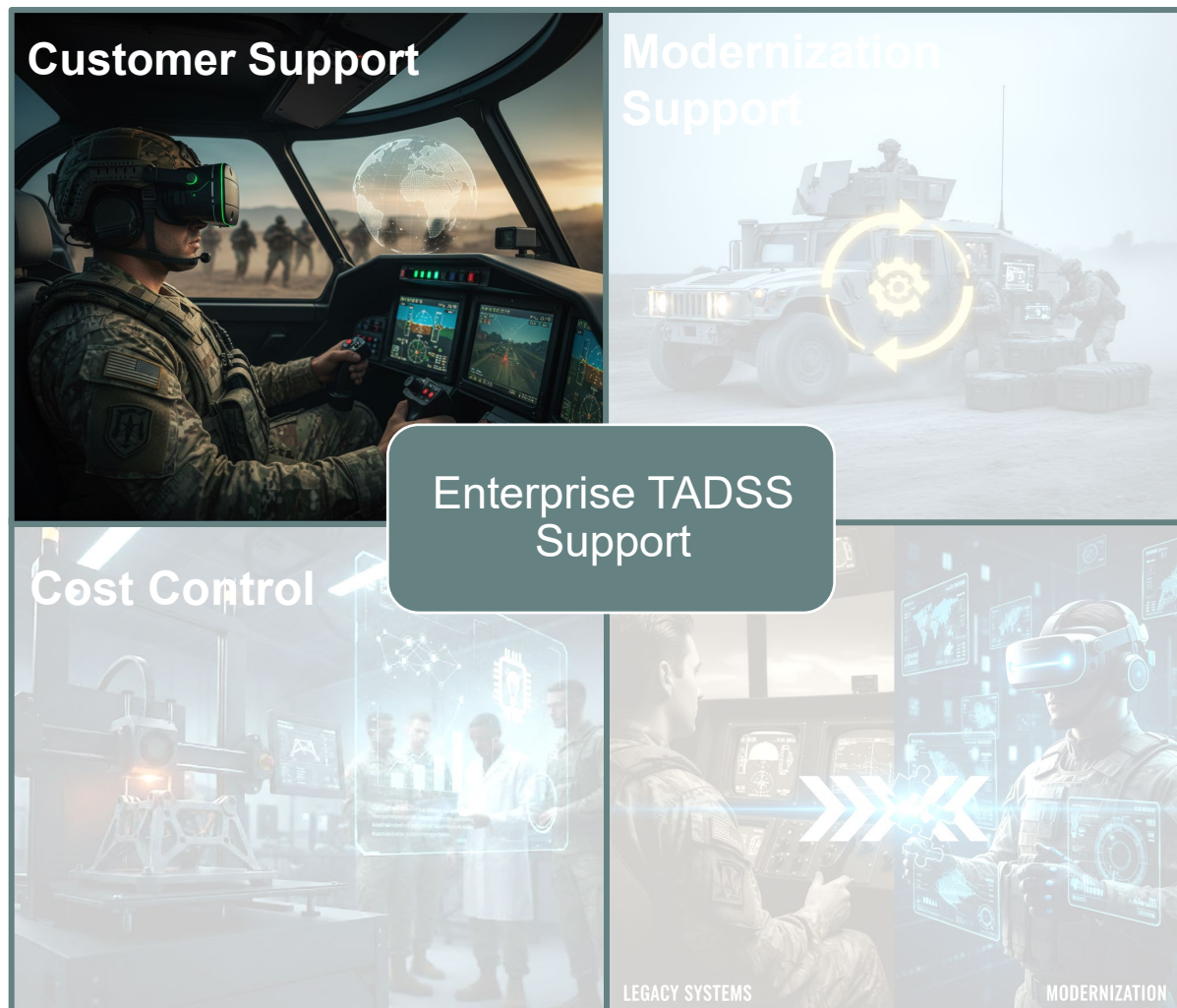


MR. JUSTIN FORTUNE
PROJECT LEAD
TADSS SUPPORT OPERATIONS

Questions?







Delivering Training Readiness

- Meeting our customer’s requirements – supporting combat readiness through training solutions
- Directly supporting mission success by providing premier, globally-deployed training and maintenance services.
 - TADSS Maintenance Services (mission funded)
 - Training Support Services (customer funded)

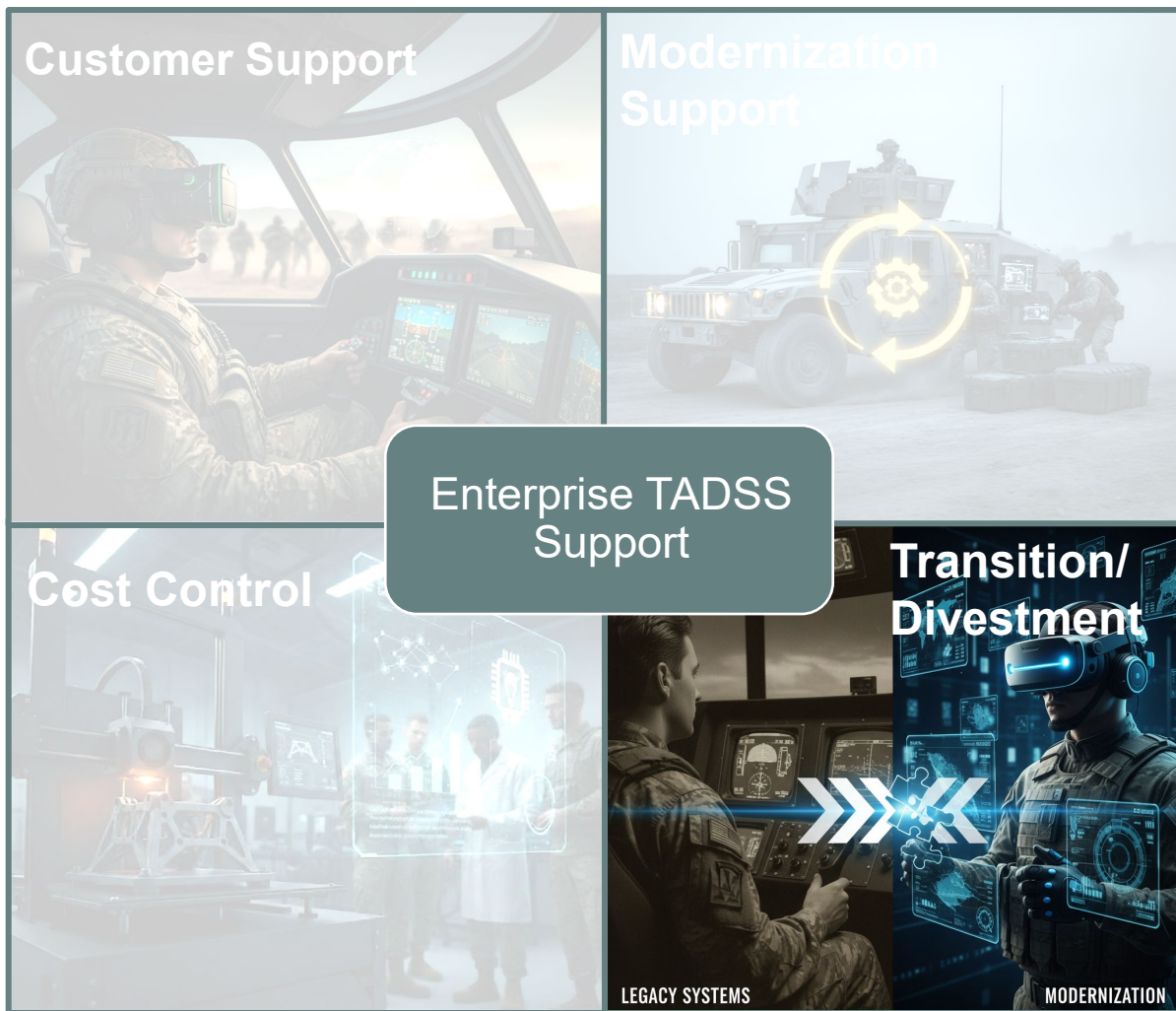
Enabling the Mission Through Superior Training Support.



Sustaining the Edge

- Manage legacy training systems, freeing program managers to focus on future modernization efforts while ensuring current systems remain effective and relevant.
- Potential for expanded role due to need for continuing technology refreshes to ensure systems maintain concurrency with systems while PMs focus on Modernization.

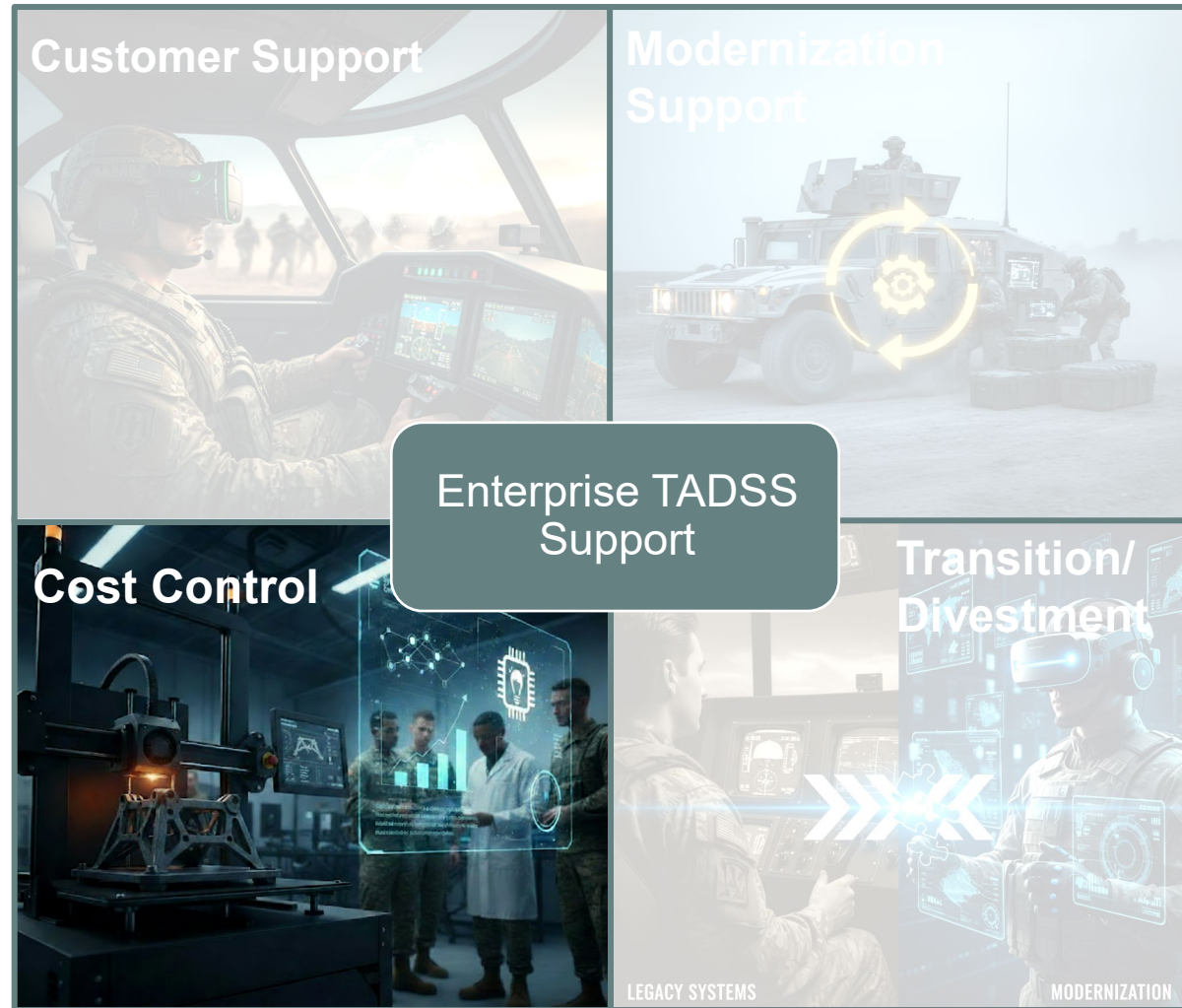
Bridging the Gap Between Legacy and Modernization.



Agile & Responsive Support

- As Army modernization drives equipment divestment, our flexible contracting and rapid response capabilities ensure that training readiness is never compromised.
- Force Structure/Technology Modernization drive divestment
 - Example: AVCATT, CCTT, EST

Maintaining Training Capability Through Seamless Transition.



Smarter Solutions, Better Value

- Delivering More with Less: We create powerful synergies across our enterprise workforce to maximize efficiency and reduce costs. Synchronize stakeholders, resources, and activities to maximize collective impact.
- Innovating for Affordability: We leverage cutting-edge technology, like 3D printing, to solve challenges and deliver cost-effective results for the warfighter.

Driving Down Costs Through Smart Enterprise Management.

Organization	Program	RFP/S Release	Award Date
PL TSO	Medical Simulation Training Center (MSTC) Instructor Operator Support Services (MIOSS)	3QFY26	4QFY26
PL TSO	Artillery and Chemical Training (ACT)	4QFY26	1QFY27
PL TSO	Warfighter-Training Readiness Solutions II	TBD	2QFY29



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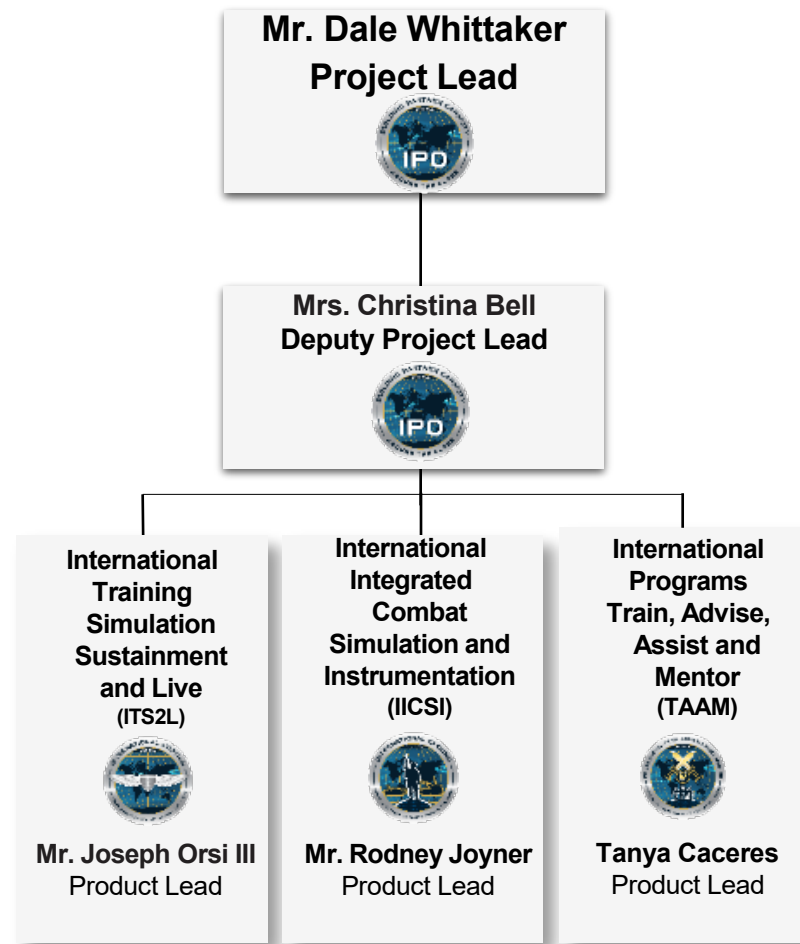
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MR. DALE WHITTAKER
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INTERNATIONAL PROGRAM OFFICE

Questions?





OUR MISSION: Develop, deliver, and sustain training, testing and information operations capabilities to build partner capacity in support of National Defense objectives.

OUR VISION: Be the partner of choice in delivering unmatched training, testing, and information operations capabilities that strengthen alliances and build partner capacity around the globe.

- Deliver capabilities to our International Partners that meet or exceed commitment dates
- Portfolio Acquisition Executive International Cooperation Office (PAE ICO) Alignment
- Organizational shift from a culture of compliance to protection for the CPE's Programs of Record (POR) - build in exportability up front!
- Supporting OSW's strategic shift to provide more PORs to our International Partners vice Non-PORs

Organization	Program	Contracting Strategy	RFP Release	Award Date
ITS2L	Germany CH-47 Transportable Flight Proficiency Simulator (TFPS) Sustainment	Warfighter - TRS	3QFY26	4QFY26
ITS2L	Egypt AH-64Ev6 Pilot Training	Competitive IDIQ – Aviation Security Assistance Training and Advisory support Services	4QFY26	1QFY27
ITS2L	Morocco AH-64Ev6 Longbow Crew Trainer Sustainment	Warfighter - TRS	4QFY26	1QFY27
ITS2L	Poland AH-64E Tactical Engagement Simulation System	Directed Source - Inter-Coastal Electronics (ICE)	4QFY26	1QFY27
ITS2L	Netherlands AH-64 Target Fidelity Apache Tactical Trainer (TFATT) Sustainment	Directed Source – Applied Visual Technology (AVT) Simulation	1QFY27	2QFY27
ITS2L	Korea CH-47 Transportable Flight Proficiency Simulator (TFPS) Sustainment	Warfighter - TRS	3QFY27	4QFY27
ITS2L	Saudi Arabia CH-47F Flight Training Device	Competitive	1QFY27	1QFY28

Organization	Program	Contracting Strategy	RFP Release	Award Date
IICSI	Armenia MILES Refurbishment and Part Time CLS	Directed Source - CUBIC	2QFY26	3QFY26
IICSI	Romania Tank Simulator Contractor Logistics Support (CLS)	Warfighter - TRS	2QFY26	3QFY26
IICSI	Senegal MILES IWS 2 KIT Components	Sole Source - CUBIC	3QFY26	4QFY26
IICSI	Tajikistan Firearms Trainer Simulator	Sole Source - VirTra	3QFY26	4QFY26

Organization	Program	Contracting Strategy	RFP Release	Award Date
TAAM	Albania Simulation Center Hardware, Software, and Red Hat Enterprise LINUX Training	CHESS	4QFY26	1QFY27
TAAM	Albania Virtual Battle Space	VBS IDIQ	1QFY27	1QFY27
TAAM	Macedonia Simulation Center Hardware, Software, and Red Hat Enterprise LINUX Training	CHESS	1QFY27	2QFY27
TAAM	Macedonia Virtual Battle Space	VBS IDIQ	1QFY27	1QFY27



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